

NHamp
352.07
M57
1971

ANNUAL REPORTS

OF THE TOWN OF


MERRIMACK

New Hampshire

1971

This book costs you \$1.43. Please bring to Town Meeting

**University of New Hampshire
Library**



Digitized by the Internet Archive
in 2012 with funding from
Boston Library Consortium Member Libraries

Annual Reports
OF THE TOWN OF
MERRIMACK, N. H.

INCLUDING THE VITAL STATISTICS
For the Year Ending December 31, 1971
THE REPORT OF THE SCHOOL BOARD
For the Year Ending June 30, 1971

Printed by
Maxfield Press, Inc.,
Nashua, N. H.

—INDEX—

Appropriations and Expenditures	20
Board of Health	100
Budget of the Town of Merrimack	16
Building Inspector	101
Comparative Statement	24
Department Expenses	45
Detailed Statement of Receipts	42
Fire Department	84
Inventory	19
Library Report	88
Municipal Court	79
Ordinances	65
Planning Board	96
Police Department	72
School Auditor	178
School Budget	134
School Warrant	131
Selectmen's Report	26
Town Clerk's Report	37
Town Officers	5
Town Warrant	11
Treasurer's Report	42
Trust Funds	67
Village District	105
Vital Statistics	112
Zoning Board	92

REPRESENTATIVES TO GENERAL COURT

Elaine T. Lyons
Donald R. Dwyer

SELECTMEN

Ronald E. Geiger	Term Expires 1972
Richard F. Bellville	Term Expires 1973
Robert B. Twitchell	Term Expires 1974

ADMINISTRATIVE ASSISTANT

Edwin S. Johnston

MODERATOR

Granville M. Stearns, Jr.

TOWN TREASURER

Jean G. Weston

TOWN CLERK — TAX COLLECTOR

Robert R. Morrill

SUPERVISORS OF CHECK LIST

Earl Dodge, Sr.	Term Expires Nov. 1972
Dorothy E. Pickering	Term Expires Nov. 1974
Jean G. Weston	Term Expires Nov. 1976

TRUSTEES OF TRUST FUNDS

George M. Greenleaf	Term Expires 1972
Richard A. Dickinson	Term Expires 1973
Arthur A. Carlson	Term Expires 1974

AUDITORS

Roland J. Noel	Term Expires March 1972
Robert E. Tardiff	Term Expires March 1972

LIBRARY TRUSTEES

Franklin Haseltine
Roland Fortune
Irving Mower

Term Expires 1972
Term Expires 1973
Term Expires 1974

LIBRARIAN

Beulah M. Haseltine

ASSISTANTS

Rhoda Cross
Ivy Kent

Adeline Odermatt
Jeannette Price

BUDGET COMMITTEE

Arthur P. Bruce, Chairman
Charles E. Buker
Arthur J. Carlson

Robert Tardiff

Earl C. Dodge
Franklin L. Haseltine
John Pirog

ROAD AGENT

Edgar Thibodeau

CIVIL DEFENSE DIRECTOR

Fred W. Moriarty

WASTE TREATMENT FACILITY

Kenneth R. Sherwood, Acting Superintendent

FIRE DEPARTMENT

Chief, Herbert L. Duxbury, Jr.

Deputy Chief, Fay Read

Asst. Deputy Chief, J. Frank Hall

Captain, Arnold Heath

1st. Lt., Norman C. Pepin

Captain, Ernest Raymond

2nd Lt., Charles Hall

Captain, Jean Roy

2nd Lt., Norman Peppin

2nd Lt., Walter Johnston

Clerk, Robert Bezanson

Treasurer, Arnold Heath

FOREST FIRE WARDEN

Clarence P. Worster

DEPUTY WARDENS

William Butler

Arnold Heath

Herbert L. Duxbury, Jr.

Perley Rogers

J. Frank Hall

Edgar Thibodeau

POLICE DEPARTMENT

Chief, John F. Pelletier
Sergeant, Oscar F. Gerlach

REGULAR OFFICERS

Donald H. Bujold
Emile J. Cote
Thomas A. MacQuarrie

Wayne R. McCalvey
David L. Ricard
Martin E. Sullivan

MERRIMACK DISTRICT COURT

Charles F. Morrill, Esq., Justice
Jack B. Middleton, Special Justice
Frances M. Wiggin, Clerk
Denis F. Linehan, Probation Officer

HEALTH OFFICER

Luther A. March, M.D., Nashua, N.H.

OVERSEER OF PUBLIC WELFARE

Robert B. Twitchell

BALLOT INSPECTORS

Jane Brown	Term Expires Nov. 1972
Jocelyn DeNauw	Term Expires Nov. 1972
Marjorie Janas	Term Expires Nov. 1972
Lucille Liberty	Term Expires Nov. 1972
Clayton Moore	Term Expires Nov. 1972
Patricia Morrill	Term Expires Nov. 1972
Betty Morton	Term Expires Nov. 1972
Ralph Nolet	Term Expires Nov. 1972

CONSERVATION COMMISSION

Harold Thresher, Chairman	Term Expires April 1974
John Pirog	Term Expires July 1972
Edwin J. Woodward	Term Expires July 1972
Henry Kiestlinger	Term Expires July 1973
John Wright	Term Expires April 1973
Roger Lawrence	Term Expires July 1974
Ralph Burt	Term Expires April 1975

HIGHWAY SAFETY COMMITTEE

Elaine Cole, Chairman
Norman Brown
Herbert Duxbury
Oscar Gerlach
Donald Hayes
Fred Moriarty

Harold Parkhurst
John Pelletier
Norman Peppin
Fay Read
Edgar Thibodeau
Robert Twitchell

PARK AND RECREATION COMMISSION

Wesley Greeley, Chairman
Raymond Boissoneau
Richard F. Bellville
Robert E. Tardiff
Martin F. Kelly

Term Expires May 1, 1974
Term Expires May 1, 1973
Term Expires May 1, 1972
Term Expires May 1, 1972
Term Expires May 1, 1972

PLANNING BOARD

Harold W. Watson, Chairman
George Tyler
Richard W. Baker, Jr.
Lester D. Langley
John F. Berg
William A. Ernst

Term Expires April 1, 1975
Term Expires April 1, 1976
Term Expires April 1, 1974
Term Expires April 1, 1974
Term Expires April 1, 1972
Term Expires April 1, 1973

SANITATION AND REFUSE COMMITTEE

Matthew Cummings, Chairman
Nicholas DiNicola
Robert C. Gosling

John E. Lyons

David A. Johnsen
James Longa
David A. Paddock

ZONING BOARD OF ADJUSTMENT

John Lyons, Chairman
Carl R. Griffiths
Henry Therriault
Franklin Haseltine
Roland E. Farland

Term Expires June 7, 1975
Term Expires June 7, 1976
Term Expires June 7, 1974
Term Expires June 7, 1973
Term Expires June 7, 1972

ALTERNATES

Arthur J. Carlson

Edwin J. Woodward

Aram Marderosian

7007

10/20/27

TOWN WARRANT

TOWN WARRANT

The State of New Hampshire

To the Inhabitants of the Town of Merrimack in the County of Hillsborough in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Junior High School Auditorium in said Merrimack on Tuesday, the seventh day of March, next at six of the clock in the forenoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing.
2. To choose all necessary School District Officers for the year ensuing.
3. To raise such sums of money as may be necessary to defray Town charges for the ensuing year and make appropriations of the same:
 - a. Town Officers' Salaries
 - b. Town Officers' Expenses
 - c. Computer Service
 - d. Election & Registration Exp.
 - e. District Court Expenses
 - f. Town Hall Expenses
 - g. Legal Expenses
 - h. Police Department
 - i. Fire Department
 - j. Hydrant Charges
 - k. Conservation Commission:
 - White Pine Blister Rust
 - Miscellaneous
 - l. Social Security & Retirement
 - m. Insurance
 - n. Planning Board
 - o. Zoning Board
 - p. Civil Defense
 - q. Communication System
 - r. Dog Expense
 - s. Health Department
 - t. Sanitary Landfill Site
 - u. Waste Treatment Facility
 - v. Highway Maintenance – Summer
 - w. Highway Maintenance – Winter
 - x. Street Lighting & Flashers
 - y. Town Road Aid
 - z. New Highway Subsidy
 - aa. Libraries
 - bb. Town Poor
 - cc. Old Age Assistance
 - dd. Red Cross Swimming
 - ee. Merrimack Valley Home Health Care
 - ff. Nashua Community Council
 - gg. Park & Recreation:
 - Merrimack Youth Assoc.
 - Fourth of July
 - Memorial Day
 - hh. Cemeteries
 - ii. Nashua Regional Planning Comm.
 - jj. Merrimack Valley Regional Assoc.
 - kk. N. H. Municipal Assoc.
 - ll. Interest:
 - Temporary Loans
 - Long Term Notes (Sewer Survey)
 - mm. New Equipment – Office
 - nn. Principal – Sewer Bond
 - oo. Interest – Sewer Bond
 - pp. Long Term Notes (Sewer Survey)

4. To see if the Town will vote to raise and appropriate the sum of \$300.00 to be used to further the compiling of records, leading to completing and publishing a history of the Town of Merrimack, New Hampshire. (By petition)

5. To see if the Town will vote to raise and appropriate the sum of \$29,000.00 for the construction of a two stall, 36' x 40', Fire Station in South Merrimack.

6. To see if the Town will vote to authorize the Board of Selectmen to purchase one half of the Allgaier property (subject to a life estate in favor of the present owner, William A. Allgaier, Jr.) adjacent to the Merrimack Central Fire Station, not to exceed \$12,000.00 including closing costs.

7. To see if the Town will vote to authorize the Board of Selectmen to negotiate the purchase of the Kiestlinger Property adjacent to the Town Hall Property.

8. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to establish a Capital Reserve Fund for the purchase of fire trucks or equipment.

9. To see if the Town will vote to raise and appropriate the sum of \$25,000.00 to establish a Capital Reserve Fund for the purchase of highway equipment.

10. To see if the Town will vote to raise and appropriate the sum of \$40,000.00 towards the purchase of a bulldozer to be used at the Sanitary Landfill Site.

11. To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for the construction of an ambulance garage to be located on Town Property and to name the building the Harry L. Thurlow Memorial Building.

12. To see if the Town will vote to raise and appropriate the sum of \$22,455.00 to be used by the Parks and Recreation Commission for the purpose of constructing four tennis courts which will be converted during the winter months into an ice skating, hockey facility.

13. To see if the Town will vote to raise and appropriate the sum of \$90,000.00 for the construction of a bridge to replace Fields Bridge.

14. To see if the Town will vote to install a sidewalk on Baboosic Lake Road extending from the overpass to the junction of Baboosic Lake Road and Route 3. The cost of this sidewalk is estimated to be \$2,135.00 for the walk and \$1,159.00 for curbing with the total cost being \$3,294.00. (By petition)

15. To see if the Town will vote to authorize the treasurer, with the approval of the selectmen, to appoint a deputy treasurer. Said deputy shall be sworn, shall have the powers of the treasurer, may be removed at the pleasure of the treasurer, and shall, before entering upon the duties of his office, give bond as provided in R.S.A. 41:6 all in accordance with the provisions of R.S.A. 41:29-a.

16. To see if the Town will vote to have the Town hard surface with asphalt, Dawn Avenue and Sunset Drive. (By petition)

17. To see if the Town will vote to adopt the provisions of R.S.A. 41:2-c through 41:2-i as inserted in 1971, enabling the town to elect a three-man Board of Assessors to be the legal assessing authority for the Town. (Vote by official ballot on the question, "Are you in favor of a three-man Board of Assessors to be the legal assessing authority for the Town?")

18. To see if the Town will vote to change the term of office of the Budget Committee from one year to three years — three members being elected for one year, two members for two years, and two members for three years — becoming effective at the next annual meeting.

19. To see if the Town will vote to authorize the Tax Collector to collect property taxes twice a year, in two equal installments payable in April and October of each year. (By petition)

20. To see if the Town will authorize the semi-annual collection of taxes as defined in R.S.A. 76:15-a.

21. To see if the Town will authorize the pre-payment of taxes and authorize the Collector of Taxes to accept such payment in accordance to R.S.A. 80:52a.

22. To see if the Town will vote to authorize that all new sub-divisions be divided into a minimum of two acre lots. (By petition)

23. To see if the Town will vote to require that all developers be required to supply land and/or money for school construction. Decisions on land, construction or money will be left to discretion of the School Board. (By petition)

24. To see if the Town will vote to use a proper checklist at all Town Meetings for the purpose of separation of registered voters from non-eligible voters to ensure the purity of any vote taken. (By petition)

25. To see if the Town will vote to instruct the Selectmen to advertise for bid all transactions involving the sale of Town Property or the purchase or construction of any item in excess of \$500.00. (By petition)

26. To see if the Town will vote to instruct the Selectmen to post all notices of public meetings at each Post Office and two (2) places of public meetings and publish the notice in two (2) newspapers of greatest circulation in the Town. (By petition)

27. To see if the Town will vote to instruct the Selectmen to post all available positions at each Post Office and two (2) places of public meetings and publish the notice in two (2) newspapers of greatest circulation in the Town. (By petition)

POLLS FOR VOTING WILL BE OPEN FROM SIX O'CLOCK IN THE MORNING UNTIL SIX O'CLOCK IN THE EVENING.

ARTICLES OF THE WARRANT WILL BE TAKEN UP BEGINNING AT 7:30 P.M.

Given under our hands and seal, this Fourth day of February, in the year of our Lord nineteen hundred and seventy-two.

Ronald E. Geiger
Richard F. Bellville
Robert B. Twitchell
Selectmen of Merrimack

A true copy of Warrant—Attest:

Ronald E. Geiger
Richard F. Bellville
Robert B. Twitchell
Selectmen of Merrimack

TOWN BUDGET

BUDGET OF THE TOWN OF MERRIMACK, NEW HAMPSHIRE

Sources of Revenue	Estimated Revenue Previous Year 1971	Actual Revenue Previous Year 1971	Estimated Revenue Ensuing Year 1972
From State:			
Interest and Dividends Tax	\$ 4,000.00	5,446.76	6,000.00
Savings Bank Tax	3,000.00	3,037.10	3,000.00
Meals and Rooms Tax	30,000.00	41,085.17	45,000.00
Highway Subsidy	.00	22,659.38	45,000.00
From Local Sources Except Taxes:			
Dog Licenses	1,800.00	2,306.50	1,800.00
Business Licenses etc.	4,000.00	8,770.50	7,500.00
Fines & Forfeits, Court	7,000.00	17,310.20	24,000.00
Rent of Town Hall	1,000.00	1,230.00	.00
Income from Trust Funds	600.00	761.78	700.00
Income of Departments:			
Highway, including rental of equip.	900.00	6,395.40	2,000.00
Fire Dept., Police & Civil Defense	.00	27,088.36	27,000.00
Income from Municipally owned Utilities:			
Sewer Department	120,000.00	190,363.75	130,000.00
Motor Vehicle Permit Fees	90,000.00	103,580.28	100,000.00
Reimbursements a/c 6% Business Profit Tax (Town Portion Only)	90,000.00	99,515.48	100,000.00
From Local Taxes Other Than Property Tax:			
Poll Taxes-Regular @\$2	6,000.00	1,544.00	.00
Resident Tax – @\$5.50	.00	18,480.00	25,000.00
National Bank Stock Taxes	50.00	95.50	50.00
Yield Taxes	500.00	2,187.98	500.00
TOTAL REVENUES FROM ALL SOURCES EXCEPT PROPERTY TAXES	\$358,850.00		\$517,550.00

Appropriations	Appropriations Previous Year 1971	Actual Expenditures Previous Year 1971	Estimated Appropriations Ensuing Year 1972
General Government:			
Town Officers' Salaries	\$ 50,000.00	58,545.00	61,296.00
Town Officers' Expenses	9,300.00	15,129.00	15,300.00
Computer Service	1,200.00	4,110.00	6,000.00
Election & Registration Expenses	2,500.00	1,560.00	3,000.00
District Court Expenses	5,770.00	9,165.00	21,803.00
Remodeling of Town Hall	.00	7,470.00	.00
Town Hall Expenses	13,500.00	10,044.00	11,200.00
Legal Expenses	.00	4,538.00	4,500.00
Protection of Persons and Property:			
Police Department	116,500.00	109,507.00	130,420.00
Fire Department	28,800.00	31,069.00	47,420.00
Hydrant Charges	.00	6,654.00	8,872.00
Conservation Commission:			
White Pine Blister Rust	150.00	150.00	150.00
Miscellaneous	3,500.00	24.00	600.00
Social Security & Retirement	12,000.00	17,499.00	24,231.00
Insurance	12,000.00	14,071.00	41,000.00
Planning Board	1,000.00	239.00	1,000.00
Zoning Board	1,000.00	468.00	1,000.00
Civil Defense	5,955.00	21,228.00	14,848.00
Communications System	28,500.00	53,324.00	33,490.00
Dog Expenses	5,500.00	5,074.00	5,500.00
Health:			
Health Department	500.00	75.00	500.00
Sanitary Landfill Site	170,000.00	152,487.00	45,254.00
Waste Treatment Facility	219,991.00	332,613.00	343,010.00
Highway and Bridges:			
Town Maintenance – Summer	60,000.00	69,369.00	63,500.00
Town Maintenance – Winter	75,000.00	101,401.00	87,760.00
Street Lighting & Flashers	11,500.00	10,767.00	13,800.00
Town Road Aid	2,052.00	1,795.00	1,804.00
New Highway Subsidy	.00	.00	45,000.00
Libraries	15,000.00	15,000.00	20,000.00
Public Welfare:			
Town Poor	3,500.00	3,392.00	4,500.00
Old Age Assistance	6,500.00	5,098.00	6,500.00
Red Cross Swimming	600.00	361.00	600.00
Merrimack Valley Home Health Care	2,500.00	2,500.00	2,500.00
Nashua Community Council	2,500.00	2,500.00	2,500.00

Park & Recreation:

Merrimack Youth Association	8,305.00	7,770.00	27,309.00
Fourth of July	1,500.00	1,500.00	1,500.00
Memorial Day	250.00	316.00	325.00
Miscellaneous	500.00	24.00	.00

Public Service Enterprises:

Cemeteries	800.00	590.00	800.00
Nashua Regional Planning Comm.	1,289.00	1,289.00	2,500.00
New Hampshire Municipal Assoc.	396.78	396.78	552.62

Interest:

Temporary Loans	12,000.00	14,361.00	14,000.00
Long Term Notes—Sewer Survey	1,995.00	1,995.00	1,710.00

Outlay for New Construction &**Perm. Improv.:**

New Equipment — Highway	2,248.00	2,945.00	.00
New Equipment — Office	3,500.00	3,545.00	2,000.00
Parking Lots	.00	4,991.00	.00
Principal — Sewer Bond	500,000.00	500,000.00	50,000.00
Interest — Sewer Bond	470,500.00	470,500.00	44,600.00
Long Term Notes — Sewer Survey	7,500.00	7,500.00	7,500.00

County Tax	.00	103,754.57	.00
------------	-----	------------	-----

School Department	.00	2,293,940.00	.00
-------------------	-----	--------------	-----

TOTAL APPROPRIATIONS	\$1,877,651.78		\$1,221,704.62
-----------------------------	-----------------------	--	-----------------------

Arthur P. Bruce, Chairman
 Charles E. Buker
 Arthur J. Carlson
 Earl C. Dodge
 Franklin L. Haseltine
 John Pirog
 Robert Tardiff

TAX YEAR 1971
SUMMARY INVENTORY OF VALUATION

Land		\$12,640,553.00
Buildings		38,406,024.00
Factory Buildings		16,943,600.00
Public Utilities		
Gas	\$ 331,700.00	
Electric	2,004,600.00	2,336,300.00
Public Water Utility (Privately owned water supply serving public)		420,200.00
House Trailers, Mobile Homes, Travel Trailers		673,820.00
Boats and Launches		<u>8,550.00</u>
Total Valuation Before Exemptions Allowed		\$71,429,047.00
Blind Exemptions	15,900.00	
Elderly Exemptions	110,000.00	<u>125,900.00</u>
Net Valuation on which Tax Rate is Computed		\$71,303,147.00

**STATEMENT OF APPROPRIATIONS
AND TAXES ASSESSED FOR THE TAX YEAR 1971**

APPROPRIATIONS

Town Officers Salaries		\$ 50,000.00
Town Office Administrative Expenses		10,500.00
Election and Registration Expenses		2,500.00
Municipal Court Expenses		5,770.00
Town Hall Maintenance		13,500.00
Social Security and Retirement Contributions		12,000.00
Police Department		116,500.00
Fire Department:		
Operation	\$ 28,800.00	
Reeds Ferry Fire Station	40,000.00	68,800.00
White Pine Blister Rust Control		150.00
Insurance		12,000.00
Planning Board		1,000.00
Zoning Board of Adjustment		1,000.00
Civilian Defense:		
Operation	5,855.00	
Salary for Director	100.00	5,955.00
Health Department		500.00
Dog Expense		5,500.00
Waste Treatment Facility		219,991.00
Dump:		
Longa Dump	50,000.00	
Purchase of Land	88,000.00	
Operation of Town Dump	30,000.00	168,000.00
Highway Maintenance:		
Summer	60,000.00	
Winter	75,000.00	135,000.00
Street Lighting		11,500.00
New Equipment:		
Highway	1,500.00	
Grader	747.99	2,248.00
Town Road Aid		2,052.00
Libraries		15,000.00
Old Age Assistance		6,500.00
Public Relief: Town Poor		3,500.00

Memorial Day		250.00
Parks and Playgrounds:		
Fourth of July	1,500.00	
Merrimack Youth Association	8,305.00	
Miscellaneous	500.00	10,305.00
Cemeteries		800.00
Communications System		28,500.00
Advertising and Regional		
Associations:		
Merrimack Valley Regional	50.00	
Nashua Regional	1,289.00	
N.H. Municipal Association	397.00	1,736.00
New Construction: Bailey Bridge		8,000.00
Red Cross Swimming Program		600.00
Summer Service Road (80 Acres)		3,500.00
Nashua Community Council		2,500.00
New Equipment: Office		3,500.00
Payment on Debt:		
Principal	507,500.00	
Interest	484,495.00	991,995.00
N.H. Assoc. of Conservation Com.		100.00
Merrimack Valley Home Health		
Care Agency		2,500.00
Total Town Appropriation		<u>\$1,923,752.00</u>

Less: Estimated Revenues and Credits

Interest and Dividends Tax	\$ 5,447.00
Savings Bank Tax	3,037.00
Meals and Rooms Tax	40,740.00
Grader	300.00
State and Federal Aid:	
Water Pollution Projects	991,995.00
Revenue from Yield Tax Sources	1,334.00
Interest Received on	
Taxes and Deposits	6,500.00
Business Licenses, Permits, and Filing Fees	4,000.00
Dog Licenses	1,800.00
Motor Vehicle Permit Fees	90,000.00
Rent of Town Property	1,000.00
Income from Trust Funds	600.00
Sewer Operational Charges	200,000.00
Fines and Forfeits —	
Municipal Court	7,000.00
Highway — Rental of Equipment	600.00
National Bank Stock Taxes	50.00
Resident Taxes Retained	26,274.00
Highway Subsidy	22,659.00
Sewer Account Earnings	230,000.00
Revenue from Long Term Loan	88,000.00
Miscellaneous Income	6,000.00
Total Revenues and Credits	<u>1,727,336.00</u>
Net Town Appropriations	196,416.00
Net School Appropriations	2,370,080.92
County Tax Assessment	<u>103,754.57</u>
Total of Town, School and County	2,670,251.49
State Reimbursement — a/c Property	
Exempted 1970 — Special Session	- 99,888.00
War Service Tax Credits	+ 41,350.00
Overlay	<u>+ 26,502.95</u>
Property Taxes To Be Raised	2,638,216.44

Taxes to be Committed to Collector:	
Gross Property Taxes	2,638,216.44
Less: War Service Tax Credits	<u>41,350.00</u>
Total Tax Commitment	\$ 2,596,866.44
Tax Rate Approved by Tax Commission	\$3.70

Ronald E. Geiger
Richard F. Bellville
Robert B. Twitchell
Selectmen of Merrimack

COMPARATIVE STATEMENT OF APPROPRIATIONS INCOME AND EXPENDITURES

	1971	Total			Balance
	Appropriation	Available	Expended	Plus or Minus	
Town Officers Salaries	\$50,000.00	\$58,280.00	\$58,545.00	-	265.00
Town Officers Expenses	10,500.00	17,493.00	19,239.00	-	1,746.00
Election & Registration	2,500.00	2,500.00	1,560.00	+	940.00
District Court	5,770.00	23,080.00	9,165.00	+	13,915.00
Remodeling of Court Room	.00	.00	7,470.00	-	7,470.00
Town Hall Expenses	13,500.00	13,500.00	10,044.00	+	3,456.00
Police Department	116,500.00	121,753.00	109,507.00	+	12,246.00
Communications System	28,500.00	46,386.00	53,324.00	-	6,938.00
Fire Department	28,800.00	32,554.00	31,069.00	+	1,485.00
Insurance	12,000.00	14,942.00	14,071.00	+	871.00
Civil Defense	5,955.00	24,037.00	21,228.00	+	2,809.00
Health and Welfare:					
Red Cross Swimming	600.00	600.00	361.00	+	239.00
Merrimack Valley Home					
Health Care Agency	2,500.00	2,500.00	2,500.00		.00
Nashua Community Council	2,500.00	2,500.00	2,500.00		.00
Old Age Assistance	6,500.00	7,221.00	5,098.00	+	2,123.00
Town Poor	3,500.00	3,600.00	3,392.00	+	208.00
Miscellaneous	500.00	500.00	75.00	+	425.00
Sewer Maintenance	.00	890.00	520.00	+	370.00
Sanitary Landfill Site					
Highway Maintenance:	170,000.00	171,300.00	152,487.00	+	18,813.00
Winter					
Summer	75,000.00	76,800.00	101,401.00	-	24,601.00
Street Lighting & Flashers	60,000.00	61,800.00	69,369.00	-	7,569.00
Town Road Aid	11,500.00	11,500.00	10,767.00	+	733.00
Parking Lots	2,052.00	2,052.00	1,795.00	+	257.00
Libraries	.00	1,000.00	4,991.00	-	3,991.00
	15,000.00	15,000.00	15,000.00		.00

SELECTMEN'S REPORT

Nineteen seventy-one has been a year of activity and decisions for your Board of Selectmen. The Town's growth has reached the point where additional help was necessary at the Town Hall to carry on the daily administrative duties. We have expanded the office space and relocated the newly created District Court on the second floor of the Town Hall. The enlarged court room, along with the required additional offices for the Clerk of Court, Probation Officer, Juvenile Hearing Room and Judges Chambers have been completed and occupied, and the exterior of the Building has been painted.

The growth of the Town brought about computerizing tax bills and records, a controlled purchasing system and uniform department pay scale and benefits.

A part-time Building Inspector was appointed to do the actual inspections, thereby, relieving Ed Johnston for additional administrative duties. Under the Federal Funding E.E.A. (Emergency Employment Act) two full-time Firemen and an Ambulance Driver were employed. Also, a Dog Officer has been appointed thereby, relieving the Police Department of animal complaints.

At a Special Town Meeting in January, it was voted to give the Board authority to purchase a tract of land for a Town Landfill Site. The Selectmen purchased the Pearson property off Lawrence Road and November 1, opened the new Sanitary Landfill Site under the supervision of Ernest Raymond. The Board wishes to thank James Longa for the years of service he gave the Town at the former dump site.

At the annual Town Meeting the people voted to rezone the proposed General Electric location to an industrial zone, thereby, clearing the way for the construction of a 3.5 million dollar building. Ground breaking took place in May and at the end of this year the project is nearing completion. The Board welcomes "G.E." as one of the major industries which has decided to locate in Merrimack.

The Merrimack Waste Treatment Plant Superintendent, Mr. John Donnelly, retired this year after having served in this capacity since the opening of the facility. The Board wishes to express its gratitude to Mr. Donnelly for a job well done. Mr. Kenneth Sherwood has been appointed acting Superintendent and is doing an excellent job supervising the operation of the plant. The Interceptor Lines are being installed on Contracts 2 and 3 which should see some of the residential

areas of the Town connected to the Sewer Plant late in 1972. The Board expresses it's thanks to Ed Haseltine who has continued to lend his assistance and knowledge toward expediting this work.

The new steel and concrete Turkey Hill Bridge was completed and accepted this year. This bridge replaces one of the two historic covered bridges burned several years ago.

The Communications system has been completed and now Town Departments are dispatched from one central location in the Police Department.

The total re-evaluation of the Town has been completed and the State Tax Commission has sampled the assessments and established an equalized valuation of 87%. While this shows excellent results in the re-evaluation, the work must continue and be constantly up-dated because of increasing values of property in certain areas of the Town. The books containing individual assessments have been published and distributed.

The Selectmen wish to thank the Girl Scouts for the time donated in completing road signs and painting the fence at the Last Rest Cemetery.

Another perennial problem concerns the roads in Pine Knoll Shores at Baboosic Lake, an area where more summer cottages are being remodeled to year-round dwellings. Your Selectmen have agreed to improve and gravel certain roads to permit winter plowing.

An Auxiliary Police Force has been formed under the jurisdiction of Civil Defense and the Police Department as a reserve to be used in case of emergency for traffic duty and crowd control. This group is being trained in first-aid and police procedure.

Construction on the new Reeds Ferry Fire Station has started with completion expected in early Spring. Also, a used ladder truck has been purchased from the proceeds of the Abbie Griffin Fund which was set up in part for fire protection of the Town and must be spent each year as designated by the Board.

Also, the Board extends its thanks to the group of citizens instrumental in the establishing of the Teen Center on a part of the Town-owned Twin Bridges site. This location approved at a Special Town Meeting will offer recreational facilities for High School youths.

The Board notes with sorrow the passing of Beulah Haseltine, the head librarian, who gave so much of herself for so many years and Harry Thurlow, chairman of the Highway Safety Committee, and a member of the MARS Ambulance crew. The time and effort these

people gave to the town cannot be measured and their presence shall be sorely missed.

In closing we, the Board of Selectmen, wish to express our gratitude and thanks to the members of all groups and committees who have served the Town without compensation, and to the employees and department heads, all who are contributing to the growth and welfare of the Town of Merrimack.

Ronald Geiger, Chairman
Richard Bellville
Robert Twitchell

FINANCIAL REPORT

FINANCIAL REPORT
OF THE TOWN OF MERRIMACK IN HILLSBOROUGH COUNTY
For the Fiscal Year Ending December 31, 1971
CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is complete to the best of our knowledge and belief.

Date: January 27, 1972

Ronald E. Geiger
Richard F. Bellville
Robert B. Twitchell
Selectmen
Jean G. Weston
Treasurer

BALANCE SHEET

Assets		
Cash in hands of Treasurer	\$ 392,840.48	
Cash in hands of officials		
General Funds	\$ 26,815.79	
Sewer Notes (Proceeds)	9,231.81	
Sewer Bond Issue	<u>4,107,267.04</u>	4,143,314.64
Special Reserve Funds		
Conservation Fund	3,852.84	
Forestry Fund	297.92	
Grader Fund	727.59	
Library Parking Lot	2,752.04	
Mastricola Fund	110,137.51	
R.F. Fire Prot. Fund	3,546.81	
Sewer Fund	6,063.23	
Twin Bridges Fund	4,427.52	
Covered Bridge Fund	8,012.66	
Reeds Ferry Fire Sta.	<u>39,061.70</u>	178,879.82
Accounts due to Town		
Treatment Plant Users Fee		31,825.96
Unredeemed Taxes:		
Levy of 1970	14,134.60	
Levy of 1969	4,327.49	
Previous years	<u>1,893.01</u>	20,355.10

Uncollected Taxes:		
Levy of 1971, Inc. Resident	311,499.74	
Levy of 1970	<u>59.50</u>	
		<u>311,559.24</u>
Total Assets		\$5,078,775.24
Excess of Liabilities over Assets (Net Debt)		<u>5,465,758.02</u>
Grand Total		\$10,544,533.26
Net Debt, December 31, 1970		5,719,517.22
Net Debt, December 31, 1971		<u>5,465,758.02</u>
Decrease of Deficit		\$ 253,759.20
*Includes \$289,106.00 received from State Funding		
Includes \$1,617,800.00 received from Federal Funding		

Liabilities

Accounts owed by the Town:		
Unexpended Balances of Special Appropriations:		
Base Property Map	\$ 4,357.85	
Conservation (80 Acres)	<u>3,476.19</u>	
		\$ 7,834.04
Unexpended Balance of Bond & Note Funds (Sewer Survey in Gen'l. Acct.)		523.46
Due to State:		
Uncollected Resident Taxes (State Share)		5,467.50
Bond & Debt Retirement Taxes		142.84
Due to School District		1,235,460.00
Long Term Notes Outstanding:		
Sewer Planning	\$ 45,000.00	
Bridge Loan	71,225.00	
Sewer Bonds	<u>9,000,000.00</u>	
		<u>9,116,225.60</u>
Total Liabilities		\$10,365,653.44
Capital Reserve Funds (Offsets Asset Account)		<u>178,879.82</u>
GRAND TOTAL		\$10,544,533.26

UNIFORM CLASSIFICATION

Receipts and Payments

Receipts

Current Revenue:

From Local Taxes:

Property Taxes

Current Year — 1971	\$2,294,213.02
---------------------	----------------

National Bank Stock

Taxes — 1971	95.50
--------------	-------

Boat and Yield Taxes — 1971	1,038.33
-----------------------------	----------

Resident Taxes — 1971	<u>33,600.00</u>
-----------------------	------------------

Total Current Year's Taxes

collected and remitted	2,328,946.85
------------------------	--------------

Property Taxes and Yield Taxes —

Previous Years	371,268.98
----------------	------------

Poll Taxes — Previous Years

	1,546.00
--	----------

State Head Taxes @ \$5 —

Previous Years	4,830.00
----------------	----------

Interest Received on Taxes

	12,047.00
--	-----------

Penalties on State Head Taxes

	535.50
--	--------

Tax Sales Redeemed

	18,355.42
--	-----------

From State:

Interest and Dividends Tax

	5,446.76
--	----------

Reimbursement 1970 Head Tax

Expenses	177.20
----------	--------

Old Age Assistance Recovery

	720.92
--	--------

Business Profit Tax

	99,515.48
--	-----------

Emergency Employment Act

	3,998.20
--	----------

Stocks and Bond Tax

	3,037.10
--	----------

Meals and Rooms Tax

	41,085.17
--	-----------

Gas Refund Tax

	22,659.38
--	-----------

From Local Sources, Except Taxes:

Dog Licenses

	2,306.50
--	----------

Business Licenses, permits and filing fees

	8,770.50
--	----------

Fines and Forfeits, municipal and District Court

	17,310.20
--	-----------

Rent of Town Property	1,230.00
Income from trust funds	761.78
Income from departments	51,312.79
Income from municipal sewer departments	189,473.58
Motor vehicle permits (1970 — 1,724.79) (1971 — 101,855.49)	<u>103,580.28</u>
TOTAL CURRENT REVENUE RECEIPTS	\$3,288,915.59
Receipts Other than Current Revenue:	
Temporary Loans in anticipation of taxes during year	1,300,000.00
Long Term Loan	89,032.00
Insurance Adjustments	2,942.45
Miscellaneous	<u>3,648.76</u>
Total Receipts Other than Current Revenue	\$1,395,623.21
Total Receipts from All Sources	4,684,538.80
Cash on hand January 1, 1971	<u>718,804.53</u>
GRAND TOTAL	\$5,403,343.33

Payments

General Government:	
Town Officers' Salaries	\$ 58,544.96
Town Officers' Expenses	19,239.26
Election and Registration Expenses	1,559.70
District Court Expenses	9,164.61
Town Hall Expenses	17,513.76
Miscellaneous	11,847.87
Protection of Persons and Property:	
Police Department	109,506.74
Communications	53,324.24
Fire Dept. Including Forest Fires	31,228.92
Blister Rust and Care of Trees	150.00
Planning and Zoning	2,442.53
Dog Expenses	5,073.60
Insurance	14,070.96
Civil Defense	21,227.92
Health:	
Nashua Community Council	2,500.00
Health Department	75.00
Red Cross Swimming	361.00
Sewer Project	332,612.80
Sewer Maintenance	520.00
Town Dump	152,486.80
Highway and Bridges:	
Town Road Aid	1,794.74
Town Maintenance	
(Summer — 69,647.40)	
(Winter — 101,401.11)	171,048.51
Street Lighting	10,766.94
Libraries:	
Libraries	15,000.00
Public Welfare:	
Old Age Assistance	5,097.72
Town Poor	3,392.39
Merrimack Valley Home Health	
Care Association	2,500.00
Patriotic Purposes:	
Memorial Day	316.40
Recreation:	
Parks and Playgrounds	9,293.82

Public Service Enterprises:

Cemeteries	589.95
Base Property Map	14,825.15

Unclassified:

Damages and Legal Expenses	4,537.77
Advertising and Regional Assoc.	223.93
Taxes bought by Town	26,912.99
Discounts, Abatements and Refunds	8,499.57
Social Security	13,255.79
Retirement	4,243.02

Total Current Maintenance Expenses \$1,135,749.36

Interest:

Paid on Tax Anticipation Loans	14,361.46
Paid on Long Term Notes	3,401.58

Total Interest Payments 17,763.04

Outlay for New Construction, Equipment
and Permanent Improvements:

Turkey Hill Bridge	53,419.20
New Equipment	
(Highway - 2,945.00)	
(Other - 3,544.50)	6,489.50

Total Outlay Payments \$ 59,908.70

Indebtedness:

Payments on Tax Anticipation Loans	1,200,000.00
Payments on Long Term Notes	137,500.00
Payments Special Reserve Funds	50,434.94

Total Indebtedness Payments 1,387,934.94

Payments to Other Governmental Divisions:

Resident Taxes Paid to State	
Treasurer	6,448.50
Head Taxes Paid to State Treasurer	4,729.00
Payments to State a/c Yield Tax	
Debt Retirement	274.74
Taxes Paid to County	103,754.57
Payments to School District	2,293,940.00

Total Payment to Other Gov. Div. 2,409,146.81

Total Payments for all Purposes 5,010,502.85

Cash on hand December 31, 1971 392,840.48

GRAND TOTAL \$5,403,343.33

SCHEDULE OF TOWN PROPERTY

Town Hall, Land and Building	\$ 70,000.00
Furniture and Equipment	30,000.00
Library Land and Buildings	64,000.00
Furniture and Equipment	7,000.00
Police Department	
Equipment	20,000.00
Fire Department, Lands and Buildings	45,000.00
Equipment	65,000.00
Highway Department	
Equipment	35,000.00
Parks, Commons and Playgrounds	40,000.00
School, Lands and Buildings	4,000,000.00
Equipment	400,000.00
Treatment Plant	<u>5,000,000.00</u>
Total	\$9,776,000.00

TOWN CLERK'S REPORT

January 1, 1971 thru December 31, 1971

Robert R. Morrill, Town Clerk

DOG LICENSES:

Issued	5 @ .50 \$	2.50
	631 @ 2.00	1,262.00
	119 @ 3.00	357.00
	95 @ 5.00	475.00
	19 @ 6.00	114.00
	2 @ 12.00	24.00
	3 @ 25.00	75.00
	<hr/>	
Total	874	\$2,309.50
Paid Treasurer		\$2,309.50

AUTO PERMITS:

1970 Registrations 211	\$ 1,724.79	
1971 Registration 6,819	101,855.49	
	<hr/>	
Total		\$103,580.28
Paid Treasurer		\$103,580.28
To Robert R. Morrill, Town Clerk:		
Salary	\$ 100.00	
Dog Licenses 874 @ \$.25	218.50	
Auto Permits 7,030 @ \$1.00	7,030.00	
	<hr/>	
Total		\$ 7,348.50

OFFICE HOURS

TOWN CLERK — TAX COLLECTOR

SELECTMEN'S OFFICE

TOWN HALL

Monday Thru Friday	9:00 A.M. - 4:30 P.M.
Monday Evening	7:00 P.M. - 9:00 P.M.**
Saturday	CLOSED ALL DAY

****SUMMER SCHEDULE:** July — August — September — Every other Monday Evening 7:00 P.M. to 9:00 P.M. except on holidays.

ROBERT R. MORRILL, TAX COLLECTOR
SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1971

— DR. —

Taxes Committed to Collector:

Property Taxes	\$2,597,531.95	
Resident Taxes	47,770.00	

\$2,645,301.95
857.03

Yield Taxes:

Added Taxes:

Nat'l. Bank Stock Taxes	108.00	
Property Taxes	3,270.80	
Resident Taxes	1,140.00	

4,518.80

Interest Collected:

Property Taxes	410.67	
Resident Taxes	85.00	

495.67

Total Debits

\$2,651,173.45

— CR. —

Remittances to Treasurer:

Property Taxes	\$2,294,381.82	
Resident Taxes	33,600.00	
Nat'l Bank Stock Taxes	108.00	
Yield Taxes	857.03	

\$2,328,946.85

Interest:

Property Taxes	\$ 410.67	
Resident Taxes	85.00	

495.67

Abatements:

Property Taxes	\$ 7,071.19	
Resident Taxes	3,160.00	

10,231.19

Uncollected:

Property Taxes	\$ 299,349.74	
Resident Taxes	12,150.00	

311,499.74

Total Credits

\$2,651,173.45

ROBERT R. MORRILL, TAX COLLECTOR
SUMMARY OF WARRANTS
PROPERTY, POLL AND YIELD TAXES
LEVY OF 1970

— DR. —

Uncollected Taxes as of January 1, 1971:

Property Taxes	\$400,983.43	
Boat Taxes	105.00	
Poll Taxes	2,074.00	
Yield Taxes	<u>1,330.95</u>	\$404,493.38

Added Taxes:

Property Taxes	\$ 1,788.80	
Poll Taxes	<u>102.00</u>	1,890.80

Tax Sale:

Cost before Sale	\$ 149.11	
Cost at & after Sale	<u>280.11</u>	429.22

Interest:

8,568.10

Total Debits

\$ 415,381.50

— CR. —

Remittances to Treasurer:

Property Taxes	369,463.31	
Boat Taxes	45.50	
Poll Taxes	1,546.00	
Yield Taxes	<u>1,330.95</u>	372,385.76

Interest:

8,568.10

Tax Sale:

Cost before Sale	\$ 149.11	
Cost at and after Sale	<u>280.11</u>	429.22

Abatements:

Property Taxes	\$ 33,308.92	
Poll Taxes	<u>630.00</u>	33,938.92

Uncollected Taxes:

Boat Taxes		<u>59.50</u>
------------	--	--------------

Total Credits

\$415,381.50

ROBERT R. MORRILL, TAX COLLECTOR
SUMMARY OF WARRANT

Property Tax
Levy of 1969

— DR. —

Uncollected Taxes as of January 1, 1971:

Property Tax	\$180.18	
--------------	----------	--

Total Debits		\$180.18
--------------	--	----------

— CR. —

Abatements:

Property Tax	\$180.18	
--------------	----------	--

Total Credits		\$180.18
---------------	--	----------

ROBERT R. MORRILL, TAX COLLECTOR
SUMMARY OF WARRANT

STATE HEAD TAX
LEVY OF 1970

— DR. —

Uncollected Taxes as of 1/1/71	\$6,145.00	
--------------------------------	------------	--

Added Taxes	340.00	
-------------	--------	--

Penalties	<u>535.50</u>	
-----------	---------------	--

Total Debits		\$7,020.50
--------------	--	------------

— CR. —

Remittances to Treasurer	\$4,830.00	
--------------------------	------------	--

Penalties	535.50	
-----------	--------	--

Abatements	<u>1,655.00</u>	
------------	-----------------	--

Total Credits		\$7,020.50
---------------	--	------------

TREASURER'S REPORT
TOWN OF MERRIMACK

Balance on Hand, January 1, 1971		\$718,804.53
Received of:		
Robert R. Morrill, Tax Collector		
Property Taxes	\$2,663,676.33	
Yield Taxes	2,187.98	
Nat'l. Bank Stock Taxes	95.50	
Boat Taxes	226.80	
Head Taxes	4,830.00	
Poll Taxes	1,546.00	
Residence Taxes	33,600.00	
Interest on Taxes	9,514.27	
Taxes Redeemed plus Interest	18,355.42	
Cost before and at Sale	<u>429.22</u>	
		2,734,461.52
Robert R. Morrill, Town Clerk		
Auto Permits 1970	\$ 1,724.79	
Auto Permits 1971	<u>101,855.49</u>	
		103,580.28
Municipal & District Court		17,310.20
State Treasurer		176,640.21
Selectmen		
Cemeteries	175.00	
Civil Defense	17,013.86	
Conservation	348.48	
Dump	1,300.00	
Filing Fees, Permits, Licenses	11,077.00	
Fire Department	1,825.07	
Hall Rental	1,230.00	
Highway Dept. & Grader Rental	6,395.40	
Police Dept. & Communications	23,138.29	
Sewer Maintenance, Project, etc.	190,363.75	
Town Offices Expenses Refund	8.75	
Town Poor Reimbursement	101.25	
Trust Fund-George Carrol Fund Int.	761.78	
Zoning	<u>750.00</u>	
		254,488.63

Insurance Adjustments		
Merrimack Village District		
Reimbursement of Group Ins.	1,595.25	
Claude M. Maker Agency, Refund	1,176.00	
American Fidelity, Settlement	<u>171.20</u>	
		2,942.45
Other Sources		
Tax Anticipation Loans	1,300,000.00	
Bridge Loan	89,032.00	
Interest from Escrow Acct.	3,068.23	
Miscellaneous	<u>3,015.28</u>	
		1,395,115.51
Total Balance 1/1/71 and 1971 Receipts		\$5,403,343.33
Total Checks Issued		<u>5,010,502.85</u>
BALANCE DECEMBER 31, 1971		\$ 392,840.48

Respectfully submitted,

Jean G. Weston
Treasurer

DEPARTMENT EXPENSES

January 1, 1971

to

December 31, 1971

DEPARTMENT EXPENSES

January 1, 1971 to December 31, 1971

General Government — Unit 01

Account No.		Expended
100	Salaries and Wages and Benefits:	
	Ronald E. Geiger, Selectman	\$ 1,200.00
	Richard F. Bellville, Selectman	1,200.00
	Robert B. Twitchell, Selectman	1,000.00
	Edward J. Haseltine, Selectman	300.00
	Edwin S. Johnston, Admin. Assistant	10,000.00
	Jean G. Weston, Treasurer	300.00
	Jaclyn L. Winchell, Treasurer	300.00
	Robert R. Morrill, Town Clerk, Tax Collector	4,100.00
	Arthur J. Carlson, Auditor	675.00
	Robert E. Tardiff, Auditor	400.00
	Robert B. Twitchell, Overseer of the Poor	50.00
	Florence E. Richardson, Trustee of Trust Fund	1,400.00
	Arthur J. Carlson, Trustee of Trust Fund	400.00
	Clerical	37,219.96
	Social Security and Retirement	17,498.81
	TOTAL	\$ 76,043.77

200	Supplies		5,495.83
220	Printing		5,516.08
230	Postage		2,170.33
240	Heat and Utilities		1,762.00
260	Tel. and Tel.		1,729.69
270	Dues and Fees		35.00
280	Insurance		14,070.96
290	Legal		4,537.77
300	Travel and Meetings		985.07
320	Maintenance — Building & Grounds		3,650.97
330	Maintenance — Equipment		347.10
340	Rentals		413.40
350	Outside Services		19,979.95
360	Street Lights and Flashers		10,766.94
370	Parks and Recreation		9,610.22
380	Planning and Zoning		2,442.53
390	Conservation		173.81
400	Public Welfare and Health		13,989.11
410	Elections & Registration		1,559.70
420	Advertising		223.93
430	Dogs		5,073.60
440	Cemeteries		589.95
450	Library		15,000.00
460	Miscellaneous Operating Expense:		
	Parking Lots	4,990.99	
	Pennichuck Hydrant Charges	6,654.47	
	Other	1,169.30	
	Total		12,814.76
500	Capital Expense:		
	Turkey Hill Bridge	53,419.20	
	Town Hall Remodeling	7,470.05	
	Remington Rand Kardex Files	3,494.50	
	Other	1,539.00	
	Total		65,922.75

600 Debt Funding:		
Principal – Tax Anticipation Loans	1,200,000.00	
Principal – Long Term Notes	137,500.00	
Interest on T.A. Loans	14,361.46	
Interest on Long Term Notes	<u>3,401.58</u>	
Total		1,355,263.04
700 Other Government Units:		
School District	2,293,940.00	
County	103,754.57	
1970 Taxes Bought by Town	26,912.99	
Resident and Head Taxes to State	11,177.50	
Bond & Debt Retirement Tax to State	<u>274.74</u>	
Total		2,436,059.80
800 Refunds		8,499.57
950 Capital Reserve Fund:		
Unexpended 1971 Appropriation for New Fire Station	39,000.00	
Unexpended 1971 Appropriations for Moving and Installing Bailey Bridge	8,000.00	
Interest Received from George Carroll Fund for Fire Station	<u>3,434.94</u>	
Total		<u>50,434.94</u>
GRAND TOTAL		\$4,125,162.57
Income Generated by this Department (Exclusive of Taxes)		
Auto Registrations	\$ 103,580.28	
Building Inspection Fees	8,280.00	
Filing Fees, Permits & Licenses	2,797.00	
Hall Rental	1,230.00	
Trust Funds	761.78	
Miscellaneous Receipts	<u>5,288.93</u>	
Total		\$ 121,937.99

POLICE DEPARTMENT – UNIT 02

Account No.	Expended
100 Salaries and Wages	\$ 72,700.51
200 Supplies	3,935.12
220 Printing	902.74
230 Postage	97.02
240 Heat and Utilities	288.72
250 Gas and Oil	7,435.56
260 Tel. and Tel.	900.56
270 Dues and Fees	49.50
280 Insurance	1,388.76
300 Travel and Meetings	73.60
320 Maintenance – Bldg. and Grounds	24.45
330 Maintenance – Equipment	2,700.33
340 Rentals	214.60
350 Outside Services	1,516.39
460 Miscellaneous Operating Expense	67.56
500 Capital Expense	<u>17,211.32</u>
Total	\$109,506.74
Income Generated by this Department	\$ 5,252.79

FIRE DEPARTMENT – UNIT 03

Account No.	Expended
100 Salaries and Wages	\$ 19,330.26
200 Supplies	1,703.49
220 Printing	49.75
230 Postage	76.60
240 Heat and Utilities	1,604.58
250 Gas and Oil	436.56
260 Tel. and Tel.	1,194.12
270 Dues and Fees	51.00
280 Insurance	1,127.00
320 Maintenance – Bldg. and Grounds	509.46
330 Maintenance – Equipment	1,927.87
350 Outside Services	290.70
500 Capital Expense	2,732.53
700 Other Government Units	<u>195.00</u>
TOTAL	\$ 31,228.92
Income Generated by this Department	\$ 5,027.48

HIGHWAY – SUMMER – UNIT 04

Account No.	Expended
100 Salaries and Wages	\$ 28,737.26
200 Supplies	472.83
210 Maintenance of Roads	7,856.83
250 Gas and Oil	232.10
310 Chemicals	10,265.26
330 Maintenance on Equipment	515.80
340 Rentals	19,921.32
350 Outside Services	446.00
500 Capital	2,945.00
900 Miscellaneous Charges and Credits	<u>1,794.74</u>
TOTAL	\$ 73,187.14
Income Generated by this Department	\$ 2,794.40

HIGHWAY – WINTER – UNIT 05

Account No.	Expended
100 Supplies and Wages	\$ 37,695.63
200 Supplies	614.76
210 Maintenance of Roads	2,003.55
250 Gas and Oil	10.52
260 Tel. and Tel.	9.52
280 Insurance	1,842.00
310 Chemicals	19,438.73
330 Maintenance of Equipment	3,665.10
340 Rental	34,149.25
350 Outside Services	3,157.05
460 Miscellaneous	<u>15.00</u>
TOTAL	\$102,601.11
Income Generated by this Department	\$ 2,601.00

WASTE TREATMENT FACILITY – UNIT 06

Account No.	Expended
100 Salaries and Wages	\$118,888.48
200 Supplies	2,245.92
240 Heat and Utilities	66,580.89
250 Gas and Oil	1,241.29
260 Tel. and Tel.	747.27
280 Insurance	6,580.00
310 Chemicals	82,496.13
320 Maintenance – Bldg. and Grounds	5,143.91
330 Maintenance – Equipment	19,161.48
350 Outside Service	27,365.55
420 Advertising	226.23
460 Miscellaneous Operating Expenses	568.15
500 Capital Expense	<u>1,367.50</u>
TOTAL	\$332,612.80
Income Generated by this Department	\$189,473.58

CIVIL DEFENSE – UNIT 07

Account No.	Expended
100 Salaries and Wages	\$ 1,168.65
200 Supplies	2,233.42
220 Printing	8.90
240 Heat and Utilities	170.73
250 Gas and Oil	320.75
260 Tel. and Tel.	234.79
270 Dues and Fees	50.00
280 Insurance	317.00
330 Maintenance – Equipment	1,486.88
340 Rentals	111.05
350 Outside Services	361.70
460 Miscellaneous Operating Expenses	23.10
500 Capital Expense	<u>14,740.95</u>
TOTAL	\$ 21,227.92
Income Generated by this Department	\$ 17,013.86

MERRIMACK DISTRICT COURT – UNIT 08

Account No.	Expended
100 Salaries and Wages	\$ 7,488.05
230 Postage	3.60
260 Tel. and Tel.	324.81
280 Insurance	14.00
350 Outside Services	264.00
500 Capital	670.15
700 Other Government Units	<u>400.00</u>
TOTAL	\$ 9,164.61
Income Generated by this Department	\$ 17,310.20

SANITARY LANDFILL SITE – UNIT 09

Account No.	Expended
100 Salaries and Wages	\$ 3,188.92
200 Supplies	33.91
220 Printing	11.00
240 Heat and Electricity	67.73
250 Gas and Oil	260.47
280 Insurance	300.00
290 Legal	2.60
330 Maintenance of Equipment	49.28
340 Rentals	41,000.00
350 Outside Services	30,210.09
420 Advertising	132.15
500 Capital Expenses	<u>77,230.65</u>
TOTAL	\$152,486.80
Income Generated by this Department	\$ 1,300.00

COMMUNICATIONS – UNIT 10

Account No.	Expended
100 Wages and Salaries	\$ 23,860.90
200 Supplies	125.90
220 Printing	59.60
330 Maintenance – Equipment	35.08
460 Miscellaneous Operating Expenses	20.94
500 Capital Expenses	<u>29,221.82</u>
TOTAL	\$ 53,324.24
Income Generated by this Department	\$ 17,885.50

SPECIAL RESERVE FUNDS

Conservation Commission:

Balance January 1, 1971	\$ 3,619.72	
Receipts: Interest 1971	233.12	

Balance Merchants Savings 12/31/71		\$ 3,852.84
------------------------------------	--	-------------

Forestry Committee:

Balance January 1, 1971	\$ 282.15	
Receipts: Interest 1971	15.77	

Balance Merchants Savings 12/31/71		\$ 297.92
------------------------------------	--	-----------

General Fund:

Balance January 1, 1971	\$25,252.89	
Receipts: Interest 1971	1,562.90	

Balance Merchants Savings 12/31/71		\$26,815.79
------------------------------------	--	-------------

Grader Account:

Balance January 1, 1971	\$17,897.01	
Receipts: Interest 1971	330.58	

Total	\$18,227.59	
Disbursements: Jordan Milton Co.	17,500.00	

Balance Merchants Savings 12/31/71		\$ 727.59
------------------------------------	--	-----------

South Merrimack Cemetery Fence:

Balance January 1, 1971	\$ 5,498.62	
Receipts: Interest 1971	185.49	

Total	\$ 5,684.11	
-------	-------------	--

Disbursements: Roland Fortune	52.92	
Transferred to Trustees	5,631.19	

Total Disbursements	5,684.11	

Balance 12/31/71		0.00
------------------	--	------

Griffin Lot Account:

Balance January 1, 1971	\$ 549.84	
Receipts: Interest 1971	18.60	

Total	\$ 568.44	
-------	-----------	--

Disbursements: Transferred to Trustees	568.44	

Balance 12/31/71		0.00
------------------	--	------

Library Parking Lot:		
Balance January 1, 1971	\$ 2,585.52	
Receipts: Interest 1971	<u>166.52</u>	
Balance Merchants Savings 12/31/71		\$ 2,752.04
Mastricola Fund:		
Balance January 1, 1971	103,105.58	
Receipts: Interest 1971	6,531.93	
Deposit: Granite Ind. Trucks	<u>500.00</u>	
Balance Merchants Savings 12/31/71		110,137.51
Reeds Ferry Fire Protection:		
Initial Deposit 3/12/71	\$ 3,434.94	
Receipts: Interest 1971	<u>111.87</u>	
Balance Merchants Savings 12/31/71		\$ 3,546.81
Sewer Account:		
Balance January 1, 1971	\$ 5,750.54	
Receipts: Interest 1971	<u>312.69</u>	
Balance Merchants Savings 12/31/71		\$ 6,063.23
Twin Bridge Account:		
Balance January 1, 1971	\$ 4,212.57	
Receipts: Interest 1971	<u>214.95</u>	
Balance Merchants Savings 12/31/71		\$ 4,427.52

Selectmen Sewer Construction Account:

Balance January 1, 1971		
Savings Accounts	\$ 7,301.49	
Balance Regular Checking Acct.	<u>523.46</u>	
Total on Hand January 1, 1971		\$ 7,824.95
Receipts: Interest 1971	383.17	
Sale of Manchester Corp.		
Shares	<u>1,547.15</u>	
Total Receipts	\$ 1,930.32	
Balance Merchants Savings 12/31/71	<u>9,213.81</u>	
Balance Regular Checking Account	<u>523.46</u>	
Total Balance 12/31/71		\$ 9,755.27
Covered Bridge Account:		
Initial Deposit 12/16/71	\$ 8,000.00	
Receipts: Interest 1971	<u>12.66</u>	
Balance Merchants Savings 12/31/71		\$ 8,012.66
Reeds Ferry Fire Station:		
Initial Deposit 12/16/71	\$39,000.00	
Receipts: Interest 1971	<u>61.70</u>	
Balance Merchants Savings 12/31/71		\$39,061.70

TOWN OF MERRIMACK
SEWER SURVEY – LONG TERM NOTES

Statement of Outstanding Indebtedness showing Annual
Maturity of Principal and Interest

Fiscal Year Ending December 31, 1971

Amount	\$75,000.00	
Interest Rate	3.8%	
Principal Date Due	September 1st	
Interest Date Due	September 1st	
Payable at	Second National Bank of Nashua, N.H.	
	Principal	Interest
1972	\$ 7,500.00	\$ 1,710.00
1973	7,500.00	1,425.00
1974	7,500.00	1,140.00
1975	7,500.00	855.00
1976	7,500.00	570.00
1977	7,500.00	285.00
Total	\$45,000.00	\$ 5,985.00

NEW SEWER SYSTEM

Town of Merrimack

Special Sewer Fund

December 31, 1971

Balance on Hand: 1/1/71 \$ 183,321.07

Receipts:

Proceeds of Matured Certificate of Deposits	\$1,303,499.34	
Proceeds of Matured Treasury Notes	2,000,000.00	
Interest — Certificates of Deposit	20,678.68	
Interest — Treasury Notes	80,000.00	
State of New Hampshire:		
2nd of 20 payments to Town on State Funding	289,106.00	
Treasury of United States Federal Participation	1,617,800.00	
Town of Merrimack:		
Repayment of Temporary Loan	100,000.00	
Temporary Loan	30,000.00	
Deposit on Contract No. 2 Bid	600.00	
Deposit on Contract No. 3 Bid	150.00	
Proceeds of Temporary Loan	74,925.00	
Indian Head Bank Credit Memo Error	97.50	
Edward Dalton — Uniforms	25.84	
Total Receipts		<u>5,516,882.36</u>
TOTAL		\$5,700,203.43

Disbursements:

Anderson Nichols, Engineering Services	50,189.80	
Aaron Harkaway, Legal Services	865.27	
First National Bank —		
Preparation of Sewer Bond	9,875.00	
Refund of Deposits on Contract No. 2	600.00	
Refund of Deposit on Contract No. 3	50.00	
Robert Nolte, Legal Description	166.00	
Helen Pynenburg,		
Easement Contract No. 3	12,500.00	
White Electric Motors	578.00	
Hudson Paving Co.	5,095.00	
Jersey Testing Co.	259.00	
Bergs Photo	32.00	
Nashua Corporation	5,500.00	
Coupon Error	97.50	
Harvey Construction Contract No. 1	84,183.86	
J.P. Griffin Contract No. 1A	22,120.08	
Harvey Construction Contract No. 2	805,349.60	
Griffin Construction Contract No. 3	83,005.00	
Indian Head National Bank:		
Principal Due 7/1&71	250,000.00	
Principal Due 9/1/71	250,000.00	
Coupon Interest Due 1/1/71	147,500.00	
Coupon Interest Due 3/1/71	87,750.00	
Coupon Interest Due 7/1/71	147,500.00	
Coupon Interest Due 9/1/71	87,750.00	
Repayment of Temporary Loan	75,000.00	
Purchase of Certificates of Deposit	3,250,000.00	
Town of Merrimack Temporary Loan	<u>100,000.00</u>	
Total Disbursements		5,475,966.11
Balance on Hand December 31, 1971		<u>224,237.32</u>
Total		\$5,700,203.43

CERTIFICATES OF DEPOSIT AND TREASURY NOTES
DECEMBER 31, 1971

1971	C/D #	Depository	Maturity Date	Interest	Amount	Interest Received	Disposition
Jan. 1	1004	Bank of New Hampshire	6/8/71	6¼%	\$1,019,780.00	\$32,222.19	Redeposited
June 8	1099	Bank of New Hampshire	9/6/71	5½%	1,052,002.19	14,465.03	Redeposited
Sept. 6	1152	Bank of New Hampshire	3/6/72	6¼%	1,066,467.22		
Jan. 1	7193	Indian Head Bank	6/8/71	6¼%	500,000.00	15,625.00	Redeposited
June 8	7834	Indian Head Bank	7/8/71	4¾%	515,625.00	2,041.01	Redeposited
July 8	7930	Indian Head Bank	9/8/71	5¾%	517,666.01	4,960.97	Deposited to Special Sewer Fund
Jan. 1	Treasury Note	Indian Head Bank	3/10/71	8%	2,000,000.00	80,000.00	Redeposited 1,750,000.00 Deposited to Special Sewer Fund 330,000.
Mar. 10	7607	Indian Head Bank	9/10/71	5¼%	1,750,000.00	45,937.50	Redeposited
Sept. 10	8136	Indian Head Bank	3/10/72	6¼%	1,795,937.50		
Jan. 1	7259	Indian Head Bank	6/30/71	5¾%	285,833.33	8,217.71	Deposited to Special Sewer Fund
June 23	7881	Indian Head Bank	9/23/71	5½%	1,500,000.00	20,625.00	Redeposited
Sept. 23	8194	Indian Head Bank	3/23/72	6½%	1,020,625.00		
Sept. 23	8195	Indian Head Bank	12/23/71	6%	500,000.00	7,500.00	Deposited to Special Sewer Fund

Total Certificates of Deposit Outstanding December 31, 1971 = \$3,883,029.72
Total Interest earned in 1971 = \$ 231,594.41

BOND ISSUE NO. 1

TOWN OF MERRIMACK NEW HAMPSHIRE

\$5,000,000 — 3.90% Sewer Bonds dated September 1, 1968
payable \$250,000. September 1, 1970 — 1988 inclusive.

DEBT SERVICE SCHEDULE

Year	Interest Due March 1	Principal Due September 1	Interest Due September 1	Total Annual Payment
1972	\$ 82,875.00	\$ 250,000.00	\$ 82,875.00	\$ 415,750.00
1973	78,000.00	250,000.00	78,000.00	406,000.00
1974	73,125.00	250,000.00	73,125.00	396,250.00
1975	68,250.00	250,000.00	68,250.00	386,500.00
1976	63,375.00	250,000.00	63,375.00	376,750.00
1977	58,500.00	250,000.00	58,500.00	367,000.00
1978	53,625.00	250,000.00	53,625.00	357,250.00
1979	48,750.00	250,000.00	48,750.00	347,500.00
1980	43,875.00	250,000.00	43,875.00	337,750.00
1981	39,000.00	250,000.00	39,000.00	328,000.00
1982	34,125.00	250,000.00	34,125.00	318,250.00
1983	29,250.00	250,000.00	29,250.00	308,500.00
1984	24,375.00	250,000.00	24,375.00	298,750.00
1985	19,500.00	250,000.00	19,500.00	289,000.00
1986	14,625.00	250,000.00	14,625.00	297,250.00
1987	9,750.00	250,000.00	9,750.00	269,500.00
1988	4,875.00	250,000.00	4,875.00	259,750.00
	\$ 745,875.00	\$4,250,000.00	\$ 745,875.00	\$5,741,750.00

BOND ISSUE NO. 2

TOWN OF MERRIMACK NEW HAMPSHIRE

\$5,000,000 – 5.90% Sewer Bonds dated July 1, 1970
payable \$250,000. July 1, 1971 – 1990 inclusive.

DEBT SERVICE SCHEDULE

Year	Interest Due January 1	Interest Due July 1	Principal Due July 1	Total Yearly Payment
1972	\$ 140,125.00	\$ 140,125.00	\$ 250,000.00	\$ 530,250.00
1973	132,750.00	132,750.00	250,000.00	515,500.00
1974	125,375.00	125,375.00	250,000.00	500,750.00
1975	118,000.00	118,000.00	250,000.00	486,000.00
1976	110,625.00	110,625.00	250,000.00	471,250.00
1977	103,250.00	103,250.00	250,000.00	456,500.00
1978	95,875.00	95,875.00	250,000.00	441,750.00
1979	88,500.00	88,500.00	250,000.00	427,000.00
1980	81,125.00	81,125.00	250,000.00	412,250.00
1981	73,750.00	73,750.00	250,000.00	397,500.00
1982	66,375.00	66,375.00	250,000.00	382,750.00
1983	59,000.00	59,000.00	250,000.00	368,000.00
1984	51,625.00	51,625.00	250,000.00	353,250.00
1985	44,250.00	44,250.00	250,000.00	338,500.00
1986	36,875.00	36,875.00	250,000.00	323,750.00
1987	29,500.00	29,500.00	250,000.00	309,000.00
1988	22,125.00	22,125.00	250,000.00	294,250.00
1989	14,750.00	14,750.00	250,000.00	279,500.00
1990	7,375.00	7,375.00	250,000.00	264,750.00
	\$1,401,250.00	\$1,401,250.00	\$4,750,000.00	\$7,552,500.00

MERRIMACK STATE GRANT

20 Year Amortization Schedule

Estimated Total Grant: \$4,681,540 — Principal: \$3,322,000

Interest: \$1,359,540

Current Project Status: Complete

Year	Principal Payment	Interest Payment	Total Payment
1972	\$ 166,100.00	\$ 116,532.00	\$ 282,632.00
1973	166,100.00	110,058.00	276,158.00
1974	166,100.00	103,584.00	269,684.00
1975	166,100.00	97,110.00	263,210.00
1976	166,100.00	90,636.00	256,736.00
1977	166,100.00	84,162.00	250,262.00
1978	166,100.00	77,688.00	243,788.00
1979	166,100.00	71,214.00	237,314.00
1980	166,100.00	64,740.00	230,840.00
1981	166,100.00	58,266.00	224,366.00
1982	166,100.00	51,792.00	217,892.00
1983	166,100.00	45,318.00	211,418.00
1984	166,100.00	38,844.00	204,944.00
1985	166,100.00	32,370.00	198,470.00
1986	166,100.00	25,896.00	191,996.00
1987	166,100.00	19,422.00	185,522.00
1988	166,100.00	12,948.00	179,048.00
1989	166,100.00	6,474.00	172,574.00

TOWN ORDINANCES

1. **NO PARKING, TOWN HALL:** No parking at any time shall be permitted within twenty (20) feet of the Town Hall except for emergency vehicles and official vehicles. Passed: June 19, 1967.

2. **PARKING ORDINANCE:** Prohibits all-night parking of vehicles on all public streets and highways, including such streets not accepted by the Town as are currently being serviced by public snow removal equipment, between the dates of November 15th and March 31st. Passed: January 21, 1969.

3. **DOG ORDINANCE:** All dogs in the Town of Merrimack must be restrained. Any dogs not licensed will be disposed of. Passed: April 1, 1966.

4. **DOG RECOVERY:** Any stray dog recovered by the local Police Department or Dog Officer shall be held in confinement for seven (7) days. Any owner may recover said dog within the seven-day period, upon payment of fees involved. The Town of Merrimack reserves the right to make disposition of such animal upon the expiration of the seven-day period. Passed: June 23, 1969.

5. **ENCLOSURE OF SWIMMING POOLS:** Every outdoor swimming pool or family pool shall be completely surrounded by a fence or wall not less than four (4) feet in height. All gates or doors opening through such enclosures shall be equipped with a latch device to keep such gate or door closed when not in actual use. The provisions in the ordinance shall not apply to portable swimming pools whose measurements do not exceed ten lineal feet in diameter and do not contain a greater depth of water than one foot. Passed: June 23, 1969.

6. **MERRIMACK WASTE DISPOSAL AREA STICKERS:** Each resident of the Town of Merrimack shall procure from the Board of Selectmen's Office a sticker which shall denote such resident's right to use the facilities of the Merrimack Waste Area. Be it further ordained that individuals not possessing this sticker, shall not be permitted the use of these facilities on and after July 1, 1969. Passed: June 23, 1969.

TRUSTEES
of
TRUST
FUNDS

**TRUSTEES OF THE TRUST FUNDS
TOWN OF MERRIMACK**

Year Pur- chased	Orig. No. Shares	No. of Shares 12/31/71	Name	Orig. Cost	Present Value 12/31/71
FUND A					
'52-'54	502	1,798	George Putnam Fund	\$ 8,860.33	\$ 27,329.60
'53-'60	669	3,249	Putnam Investors Fund	7,424.90	29,403.45
'53	2,476	2,476	Mass. Investors Trust	9,862.69	30,999.52
'54		2,679	Fidelity Fund	9,884.49	44,283.87
'55	354)	1,170	Eaton & Howard St. Fd.	8,793.99	16,684.20
'70	106)		Eaton & Howard St. Fd.		
'54	349	1,899	Broad St. Inv. Corp.	8,957.05	31,751.28
				<u>\$ 53,783.45</u>	<u>\$180,451.92</u>
FUND B					
'60-'70	454	783	Boston Fund	\$ 5,856.64	\$ 6,647.57
'64	956	1,176	Puritan Fund	9,960.51	12,277.44
				<u>\$ 15,817.15</u>	<u>\$ 18,925.01</u>
FUND C					
'65	253	253	Charter of New York	\$ 9,993.50	\$ 10,250.00
'65	694)	1,232	Eaton & Howard Bal. Fd.	9,973.18)	12,812.80
'71	352)		Eaton & Howard Bal. Fd.	3,794.56)	
'65-68-70	768	768	Public Service of N.H.	20,782.00	20,352.00
'65-'68	191	473	N.E. Merchants Bank	9,991.00	11,588.50
'68-'70	450	450	So. N.E. Tel.	21,398.37	17,600.00
'66	346	346	Commonwealth Edison	9,990.75	5,103.50
'66	170	170	Central Tel. & Util.	3,854.77	3,315.00
'67	770)	1,535	Fundamental Inv.	10,148.29)	15,657.00
'71	600)			5,970.00	
'67	1,424	1,620	Anchor Income Fund	14,992.80	14,418.00
'67	1,038	1,172	Wellington Fund	14,995.77	20,299.04
'68	1,118	1,291	Shareholders Trust Bos.	15,484.96	13,503.86
'68	250	250	State St. Bos. Fin.	11,812.50	11,977.50
'68-'70	240	300	Nat'l. Bank Detroit	12,989.13	15,075.00
'68	200	200	Shawmut Associates	11,075.00	10,450.00
'68	1,512	1,579	Putnam Income Fund	15,498.00	14,163.63
				<u>\$202,744.58</u>	<u>\$196,565.83</u>

George M. Greenleaf
Richard A. Dickinson
Arthur J. Carlson, Treas.

No. of Shares	HOW INVESTED	Principal Balance Beginning Year	Principal Additional New Fund	Principal Additional Capital Gains	Principal Proceeds From Sales	Principal Gains or (Losses) from Sales	Principal Balance End Year	Income Balance Beginning Year	Income During Year	Income Expended During Year	Income Balance End Year
FUND C											
15+	Manchester Bank (Book 253657) Interest							\$3,189.19	260.95		
	Manchester Bank (Book 254127) Principal						564.97				
253	Charter of New York	301.58	244.11	16.86			9,993.50		506.00		
1232+	Eaton & Howard Balanced Fund	9,973.50					13,767.74		398.46		
473+	New England Merchants Bank of Boston	9,973.18	3,794.56	.67			9,991.00		669.20		
768	Public Service Co. of N.H.	9,991.00					20,782.00		1,259.52		
450	First Nat'l Bank of Boston	20,782.00							108.75		
	Southern N.E. Telephone	9,986.88			10,008.67	21.79	21,398.37		1,170.00		
346	Commonwealth Edison Co.	21,398.37					9,990.75		493.04		
170	Central Telephone & Utilities	9,990.75					3,854.77		153.00		
1435+	Fundamental Investors Inc.	3,854.77					16,118.29		383.75		
1172+	Wellington Fund	10,148.29	5,970.00				14,995.77		386.91		
1620	Anchor Income Fund Inc.	14,995.77					14,992.80		631.80		
1291	Shareholders Trust of Boston	14,992.80					15,484.96		542.38		
1579	Putnam Income Fund	15,484.96					15,498.00		726.36		
250	State Street Boston Financial Corp.	15,498.00		1.75			11,812.50		150.00		
200	Shawmut Association Inc.	11,812.50					11,075.00		600.00		
300	National Bank of Detroit	11,075.00					12,989.13		660.00		
	Indian Head National Bank	12,989.13					10,000.00		500.01		
	Merchants Savings Bank of Manchester	10,000.00					10,000.00		376.56		
	Nashua Trust Company	10,000.00					10,000.00		500.00		
	Bank of N.H. Nat'l. Assoc.	10,000.00					10,000.00		373.98		
	Manchester Federal Savings & Loan	10,000.00					10,000.00		375.00		
	Amoskeag Savings Bank	120.00					120.00		6.00		
	Merrimack School District									12,000.00	
		\$253,388.48	10,008.67	19.28	10,008.67	21.79	253,429.55	3,189.19	11,256.55	12,000.00	2,445.74

No. of Shares	HOW INVESTED	Principal Balance Beginning Year	Principal Additional Capital Gains	Principal Gains or (Losses) from Sales	Principal Balance End Year	Income Balance Beginning Year	Income During Year	Income Expended During Year	Income Balance End Year
Fund A									
19	Manchester Bank (Book 205043) Interest						416.87		
2	Manchester Bank (Book 205204) Principal	187.65	12.31	50.00	276.49	\$8,476.46	10.56		
12	Orange & Rockland Utilities	59.16			59.16		14.40		
1823+	George Putnam Fund of Boston	8,860.33	10.18		8,860.33		890.70		
2476	Massachusetts Investors Trust	9,862.69	1.15		9,862.69		1,094.39		
2679	Fidelity Fund	9,884.49			9,884.49		1,446.66		
3249	Putnam Investors Fund	7,424.90	4.77		7,424.90		389.90		
1899	Broad Street Investment	8,957.05	9.91		8,957.05		821.10		
1207+	Eaton & Howard Stock Fund	8,793.99	.52		8,793.99		452.84		
	Cemetery							3,424.00	
	Library							177.20	
	School							1,908.75	
	Fire Protection (Reeds Ferry District)							828.40	
		\$54,030.26	38.84	50.00	54,119.10	8,476.46	5,537.42	6,338.35	7,675.53
Fund B									
1+	Manchester Bank (Book 226779) Interest						42.70		
3+	Manchester Bank (Book 225599) Principal	433.57	10.53		449.14	572.16	23.20		
783	Boston Fund	5,856.64	5.04		5,856.64		245.04		
1176	Puritan Fund	9,960.51			9,960.51		593.88		
	Cemetery							633.00	
	Library							278.42	
	School							27.85	
		\$16,250.72	15.57		16,266.29	572.16	904.82	939.37	537.71

Date of Creation	Name of Trust Fund	Purpose of Fund	0/0	Principal Balance Beginning Year	Principal New Funds Created	Principal Gains on Securities	Principal Capital Gain Dividends	Principal Balance End Year	Income Beginning Year	Income During Percent	Income During Amount	Income Expended Year	Income Balance Year
MUTUAL FUNDS													
Fund A													
1917-54	Patterson Lawrence & Carroll	Cemetery	.473	25,904.00	550.00		38.84	25,992.84	8,476.46	47.37	2,623.07	3,424.00	7,675.53
1884-1926	Gage & Lawrence	Library	.032	1,710.28				1,710.28		3.20	177.20	177.20	
1954	George Carroll	School Fire Protection	.345	18,415.98				18,415.98		34.47	1,908.75	1,908.75	
			.150	8,000.00				8,000.00		14.96	828.40	828.40	
MUTUAL FUNDS													
FUND B													
1964	Lawrence	Cemetery	.661	10,750.72				10,766.29	572.16	66.15	598.55	633.00	537.71
1960	Stockley	Library School	.308	5,000.00			15.57	5,000.00		30.77	278.42	278.42	
			.031	500.00				500.00		3.08	27.85	27.85	
				16,250.72			15.57	16,266.29	572.16		904.82	939.27	537.71
MUTUAL FUNDS & BANK DEPOSITS													
FUND C													
1965	Harry Watkins	School		253,388.48		21.79	19.28	253,429.55	3,189.19		11,256.55	12,000.00	2,445.74
MANCHESTER BANK													
1967	FUND D	Cemetery		1,225.00				1,225.00	32.70		88.30	53.00	68.00
NOT IN COMMON FUNDS													
MANCHESTER BANK													
1916	George & Eliza Watkins	Cemetery		200.00				200.00	19.57		27.81	15.00	32.40
1948	Harry Watkins	Cemetery		200.00				200.00	12.80		27.03	12.00	27.83
MANCHESTER FED. SVCS. & LOAN													
1945	Harry Watkins	Prize		2,000.00				2,000.00	1,189.40		151.55	341.00	999.95
1954	Harry Watkins	Speaking Prize		2,000.00				2,000.00					
		Spelling		1,000.00				1,000.00	459.69		73.40	31.00	501.09
MANCHESTER BANK													
1958	Everett Parker	Last Rest Cemetery Maint.		3,000.00				3,000.00			150.40	150.40	
MERCHANTS SAVINGS BANK													
1971	Griffin Lot Care	Cemetery		500.00				500.00			88.54		88.54
1971	Griffin - So. Merrimack (Maintenance)	Cemetery Fence		5,000.00				5,000.00			741.32		741.32
BANK OF N.H. NATIONAL ASSOC.													
1969	Merrimack School Dist. Capital Reserve F.d.	Capital Investment		56,908.27	37,278.41		5,012.86	99,199.54					
	Perpetual Care Accounts Cemetery Fund Available in Town Clerks Office												

REPORT OF THE POLICE DEPARTMENT

To the Honorable Board of Selectmen:

I herewith submit my report for the Police Department covering the year ending 31 December 1971.

Complaints presented to the Merrimack Court

Adults	1,005
Juvenile	<u>39</u>
Total	1,044

Offenses for which the complaints were made:

Aggravated assault	3
Allowing an improper person to operate	1
Assault	29
Assault on a Police Officer	1
Accomplice to counterfeiting	1
Accessory to burglary	1
Being present where controlled drugs were illegally kept	3
Burglary	36
Counterfeiting	1
Derisive words	8
Disobedience to a Police Officer	8
Disorderly person	3
Defective equipment	47
Driving while intoxicated	33
Drunk	24
Duty of a pupil	1
Failing to attend school	1
Failing to answer a summons	1
Failing to destroy a hypodermic needle	1
Failing to display registration plates	1
Failing to keep to the right	7
Failing to send a child to school	4
Failing to obtain a fuel user permit	8
Failing to wear glasses	1
Failing to wear protective headgear	1
Failing to wear protective glasses	1
Failing to notify the Director of change of address	1
Failure to reduce speed for caution light	1
Failing to use caution in turning	1
Failing to yield the right of way	6
Following too close	3
Following too close to a fire truck	1

Illegal possession of alcoholic beverage	7
Illegal possession of a controlled drug (Amphetamine)	2
Illegal possession of marijuana	5
Illegal possession of marijuana in a motor vehicle	1
Illegal possession of over a pound of marijuana	1
Illegal sale of amphetamine	7
Illegal sale of marijuana	3
Illegal transporting of alcoholic beverage	1
Larceny	14
Leaving the scene of an accident after personal injury	2
Leaving the scene of an accident after property damage	4
Littering	3
Malicious damage to property	3
Misuse of plates	3
Non-support	1
Obsenity	1
Operating a motor vehicle after suspension of license	6
Operating a motor vehicle after revocation of license	2
Operating a motor vehicle after revocation of plates	1
Operating an overloaded truck	6
Operating an overwidth vehicle without a permit	1
Operating to endanger	10
Operating an unregistered motor vehicle	13
Operating a motor vehicle without a license	25
Operating a motor vehicle without a license in possession	2
Operating a motor vehicle without headlights	1
Passing on the right	3
Receiving stolen property	3
Redlight violation	6
Reckless operation of a motor vehicle	4
Reckless operation of motor boat with death resulting	1
Resisting arrest	2
School bus violation	19
School truant	1
Shoplifting	2
Spillage	3
Speeding	479
Stop sign violation	12
Towing a trailer without brakes	1
Uninspected motor vehicle	46
Unattended motor vehicle	4

Violation of the dog restraint laws	13
Violation of the Boating laws	1
Violation of probation	3
Unlawful possession of a pistol by a felon	1
Unlawful possession of a sawed off shotgun	1
Unlicensed dog	4
Yellow line violation	71

OTHER WORK BY THE DEPARTMENT

Calls received by officers in the police cars	3253
Complaints	1652
Breaking and entering	98
Bank alarms	10
Bomb scares	2
Business places and Schools found unlocked at night	458
Drownings	1
Ambulance calls assisted	169
Homes checked for persons away or on vacation	297
Stolen cars recovered	3
Stolen cars reported	9
Investigations	1767
Assist at fires	148
Snowmobile complaints	24
Mini-bike complaints	28
Motorist assist	68
Missing persons	27

MOTOR VEHICLE ACCIDENTS

Fatal	0
Personal injury	42
Property damage	249
Pedestrians	5
Bikes	3

Monies received

Bike registrations — 280 @ .50	\$140.00
Pistol permits — 45 @ 2.00	90.00

I am pleased to report that due to our Traffic Law Enforcement Program and the cooperation of the people, we have been able to reduce the accident rate. As you know, during 1970 we had three fatal accidents, two hundred and seventy-six accidents with ninety-two personal injuries. This year we had NO FATAL motor vehicle accidents and a total rate of only two hundred and forty-nine with forty-two personal injuries.

As you check over my report, you will see that we have been hit hard with burglaries. Each case involves a lot of time and paper work. We have not found the answers to all of them but we did present thirty-six cases of burglary to our court and did not lose a case.

When one understands that fifty percent of the reported crimes in New Hampshire take place within our county, then you can see that it has to take some effect on the fastest growing community within that county and that is Merrimack.

We now have a full time department of six Patrolmen, one Sergeant and a Chief, for a total of eight. Federal standards call for 1.5 officers per thousand population. We are undermanned and do need three more full time officers.

During the year 1971 we worked for and did obtain several grants to assist our department in training, education and equipment. Some of the monies have been received and the rest will come in 1972. They are as follows:

Highway Safety Agency (Radar)	\$ 1,725.00
Governor's Commission (Radios)	16,976.00
Governor's Commission (Police School)	1,000.00
Governor's Commission (Fingerprint school)	200.00
Governor's Commission (Photography School)	1,120.00
Governor's Commission (Riot equipment)	591.00
Governor's Commission (Community Relations)	1,240.00
Governor's Commission (Juvenile Officer)	<u>7,300.00</u>

Total Grants	\$30,152.00
--------------	-------------

Seven of your Police Officers have been assisted by Federal funds at St. Anselm's and at Rivier College where they are taking Law Enforcement courses, working for a degree or certificate.

Due to the changes in the State plans, we were unable to send all of our officers to the Police Training School in Concord. The second half of the Fingerprint school was called off and there were no Drug Schools available. We have made plans to complete the programs in 1972.

From all indications, it appears that we are about to be buried in the basement of the White School. Between the radio equipment, the files, the storage and lack of space. I would like to request that plans be made to supply suitable quarters in 1973.

In conclusion, I want to thank our Citizens for their cooperation, the Jr. Womens Club for their Safety Programs, our Fire Department, the MARS unit, our Town Hall staff and all other departments for always being ready to assist. I also want to thank you, the Board of Selectmen, for your assistance and understanding.

Respectfully submitted,

John F. Pelletier

Your Chief of Police

MERRIMACK DISTRICT COURT

August 23, 1971 to December 31, 1971

RECEIPTS

Balance August 23, 1971		
Fines and Bail Forfeitures	\$29,363.50	
Small Claims Fees	157.50	
Writ Fees	25.75	
Writ Forms	6.00	
		<u>\$29,552.75</u>
		\$29,552.75

DISBURSEMENTS

State of N.H. — Fines and Forfeitures	\$ 5,862.80	
Carl Randall, Clerk-Surety Posted	11,625.00	
Bail and Bonds refunded	1,087.50	
Witness Fees	386.68	
Blood Test Fees	115.00	
Court Forms and Supplies	1,712.52	
Hedley G. Pingree, Dues		
N.H. Judges's Ass'n.	10.00	
Charles F. Morrill, Justice, Expenses	11.05	
Jack B. Middleton, Esq., Expenses	11.05	
Frances M. Wiggin, Clerk, Expense	4.80	
Walter S. Melendy Agency-Clerk's Bond	20.00	
Town of Bedford (335 cases @\$4.00)	1,340.00	
Bank Charges	5.95	
Town of Merrimack	7,221.90	
		<u>\$29,414.25</u>
Balance on hand, December 30, 1971		78.50
Amoskeag National Bank		
Bad checks		<u>60.00</u>
		\$29,552.75

MERRIMACK DISTRICT COURT

August 23, 1971 to December 31, 1971

Motor Vehicle Violations	813
Illegal Poss. of Alcoholic Beverage-Minor	1
Assault & Battery	19
Failure to restrain Dog	5
Larceny	26
Failure to answer summons	4
Drunkenness	14
Trespassing	0
Derisive Words	7
Failure to License Dogs	1
Bastardy	0
Obedience to Police Officer	3
Inhalation of Toxic Vapors	2
Burglary	0
Forgery	0
Breaking & Entering	0
Non-Support	0
Received Stolen Property	2
Possession of Controlled Drug	9
Sale of Controlled Drug	10
Knowingly present where controlled drug is kept	3
Shoplifting	10
Miscellaneous	89
Juveniles	43
Landlord and Tenant Writs	14
Small Claims	63
Total	1,138

MERRIMACK MUNICIPAL COURT

January 1, 1971 to August 22, 1971

Receipts

Balance January 1, 1971		\$ 219.18
Fines & Bail Forfeitures	\$17,143.00	
Bonds	6,640.00	
Small Claim Settlements	225.92	
Small Claim Fees	111.45	
Bail Refunds	90.00	
Cash on Hand for Change	50.00	
Landlord and Tenant Writ Fees	30.00	
Restitution for Bad Check	41.00	
Forms and copies	22.10	
Overpayment of Fines	14.00	
Bail Commissioners Fee	8.00	
Execution Fees	18.00	
Entry Fee — Superior Court	5.00	
Overpayment of Small Claim Fee	<u>.45</u>	
Total		24,398.92
		\$24,618.10

Disbursements

State of N.H.-Fines & Forfeitures	\$ 6,546.00
Town of Merrimack-Fines, Small Claims	
Fees and Writs	10,088.30
Carl O. Randall, Clerk-Bonds and	
Superior Court Entry Fee	6,645.00
Witness Fees	352.36
Small Claim Settlements	225.92
Court Forms and Supplies	169.60
Legal Services	157.10
Blood Test Fees	130.00
Bail Refunds	90.00
Execution Fees	42.00
Restitution for Bad Check	41.00
North American Judges Ass'n-Dues	30.00
New Hampshire Statutes	28.00
Jones Typewriter Co.	
Repair of Typewriter	23.75

Sec. of State — Vol. 109	8.00	
Edmund O'Leary		
Bail Commissioners Fee	8.00	
Juvenile Court Digest — Subscription	8.00	
Overpayment of Fines	14.00	
Bank Charge	6.62	
Advance Sheets	4.00	
Overpayment of Small Claims Fee	<u>.45</u>	
Total		\$24,618.10
Balance August 22, 1971		-0-

MERRIMACK MUNICIPAL COURT

Motor Vehicle Violations	930
Illegal possession of alcoholic beverage-minor	10
Assault and battery	14
Drunkenness	13
Possession of drugs	10
Failure to restrain dog	7
Obedience to a police officer	7
Larceny	6
Burglary	6
Failure to answer summons	4
Derisive words	3
Failure to license dog	3
Forgery	2
Breaking and entering	2
Received stolen property	1
Miscellaneous	9
Juveniles	16
Landlord and Tenant Writs	24
Small Claims	<u>53</u>
	1,120

R. Jean Hieken
Clerk

DISPOSITION OF CASES IN THE MERRIMACK COURT

Total cases 1044

Found not guilty	37
Appealed	19
Found guilty and continued for sentence	60
Found guilty and fined	757
Found guilty and sentenced to the House of Correction	2
Found guilty and given a suspended sentence	36
Found guilty and placed on probation	76
Found probable cause to hold for Grand Jury	34
Failed to appear on due date	15
Filed without a finding	9
Dismissed at request of the complainant	39
Outstanding warrants	23
Cases pending	12

CASES PRESENTED TO THE GRAND JURY

Accomplice to burglary	2
Accomplice to larceny	1
Burglary	3
False pretense	2
Forgery	1
Larceny	1
Unlawful possession of a pistol by a felon	1
Receiving stolen property	4
Reckless operation of motor boat with death resulting	1
Violation of the boating laws	1

CASES PRESENTED TO THE SUPERIOR COURT

Accomplice to burglary	2
Assault	2
Burglary	4
False pretense	2
Failing to answer a summons	1
Larceny	1
Operating after revocation of license	1
Unlawful possession of a pistol by a felon	1
Reckless operation of a motor boat with death resulting	1
Speeding	2
Yellow line violation	1

REPORT OF THE COMMUNICATION CENTER

The Communication Center is located in the basement of the White School on Church Street along with the Police Department. The center went into a twenty-four hour a day operation on 1 January 1971. At that time it was only able to handle police communications due to the lack of equipment. Within a few weeks, the new equipment started to arrive and was installed in the basement. By 1 April the center was able to assist and take care of communications for Police, Fire, Ambulance, Highway and the Merrimack Village Water District.

On 22 June 1971 the new emergency power supply unit was installed so that the Center could operate under emergency conditions when all electric power might be off. It is a very important part of our equipment. During one storm, when we had trees come down along the Daniel Webster Highway, we were without outside electric power for six (6) hours, but we were still able to operate at peak efficiency because of this unit. Without it, we would have been out of business.

In June the Center took on an additional task when the gas pump was installed. The Dispatchers keep all the records of the gasoline used and by what department. They make a report to the selectmen and the head of each department the first of each and every month.

Your Communication Center is open twenty-four hours a day, seven days a week, to assist everyone in anyway possible.

The personnel that operate this Center are as follows:

Agnes Berry, James Berry, Betty Cross, Sherri McCalvey, Betty Raymond, Connie Rogers and your Police Officers as needed.

RADIO AND TELEPHONE CALLS RECORDED

	Telephone	Local Police Radio	State Police Radio	Fire Radio	Hwy. Dept. Wtr. Dept.
January	815	1965			
February	957	2099			
March	1253	2483			
April	1216	3363	55	10	36
May	1373	2417	183	100	41
June	1538	3045	199	121	83
July	1586	3619	212	85	44
August	1596	3036	174	109	27
September	1623	3310	203	77	56
October	1755	3586	143	90	41
November	1756	3190	80	44	63
December	1519	3064	98	34	20
	<u>16,987</u>	<u>35,177</u>	<u>1,347</u>	<u>670</u>	<u>411</u>

The total number of radio and telephone calls that were recorded by the Merrimack Communications Center for 1971 — Grand Total - 54,592

In conclusion, the Communication Center personnel want to thank everyone for their cooperation and understanding during our growing period. We also want to thank our Board of Selectmen for giving us the opportunity to serve our town.

Respectfully submitted,

John F. Pelletier
Your Chief of Police
and Officer in Charge

MERRIMACK FIRE DEPARTMENT

ANNUAL REPORT

During the year 1971 the department had an increase of 102 calls over the previous year. The reason for this is the increasing growth of the town. This has accounted for more brush fires and more instances of burning without permits.

The department has added two permanent men, Robert Soucy and James Hall, both former volunteer members. This addition was possible through the Equal Employment Act program. This is a step in the right direction as these men are on duty during the day, when volunteer help is not as available.

This past year members of the department took part in two State Training courses covering all phases of fire fighting and fire prevention. Several members also took part in training schools at Gilford and Meadowood. The department has also spent much more time this past year in drilling on fire fighting procedures and use of equipment. Increased drilling is planned for the coming year, to further the efficiency of the department.

The new Reeds Ferry Fire Station is now under construction. It will have space for four pieces of equipment plus a hose tower. It will serve the town's needs for at least 15 years, if not more. A used 65 foot aerial ladder has been purchased with monies from the Abbie Griffin Fund. This piece will be a great help in all types of building fires. We have also purchased an additional 1,000 feet of hose, 2 new Scott Air Paks, spare air tanks and other additional pieces of small equipment to increase the department's efficiency.

There are, however, many things still needed to bring the department up to the standard required to serve the needs of a growing town. A new station in South Merrimack is an absolute must. The present station houses a 22 year old tanker and is not large enough for any of the other equipment now in use. A program must be set up for truck replacement. A truck should be replaced next year and, depending on the rate of growth of the town, replacement of a truck every 5 to 6 years. A better inspection program for industrial and commercial properties must be instituted. Also we hope to have a program for more home inspections.

In case of fire, dial 4-5571. State location of fire. Do everything you can to keep the fire from spreading. Keep all doors closed as much as possible and upon arrival of Fire Department, give them any information which may be of help to them. Please keep roads open so equipment can get in and out without being hindered by parked cars.

We wish to extend our thanks to the Police Department, the Merrimack Ambulance Rescue Squad, the Highway and Water Departments, the Souhegan Mutual Aid System and the townspeople for their assistance and cooperation this past year.

Present members of the Department include:

H. Duxbury, F. Read, J.F. Hall, A. Jarry, R. Piscopo, A. Heath, A. Kent, N. Peppin, J. Roy, C. Hall, R. Bezanson, W. Allgaier, D. Belanger, O. Decato, D. Dewitz, P. Goodridge, N. Hall, J. Janas, N. Lombard, H. McCalvey Jr., C. Mason, C. Nute, Jr., N. Pepin, E. Raymond, P. Rogers, T. Read, R. Soucy, D. Smith, E. Thibodeau, B. Tucker, D. Dwyer, D. Flanders, F. Twardosky, C. Worster, E. Worster, L. Worster, W. Zintel, J. Annis, D. Gordon, W. Johnston, J. Greenfield, W. Hall, W. Hutchins, C. Warren, D. Leclair, J. Hall.

CALLS RECEIVED

Buildings	14
Car	11
Accidents	11
Brush & Grass	49
False Alarms	28
Truck	1
Mutual Aid Assistance	1
Chimney	1
Drills	23
Bomb Scares	2
Flooded Oil Burners	9
Rubbish	1
Sprinkler Alarms	3
Dump	3
Electrical	3
Dryer fires	2
Smoke Investigations	33
Furnace Explosion	1
Tree fires caused by wire	6
Mattress	2
Gas Leak	4
Service Calls	10
Resuscitator Calls	4
Miscellaneous	32
Television Fire	1
Gasoline Fire	1
Magnesium Fire	1
Other Red Phone Calls	937
Total Calls	1,193

Telephones:

For Reporting Fires: 4-5571

For Other Business: 4-3690

Respectfully submitted

Herbert Duxbury
Fire Chief

REPORT OF THE FOREST FIRE WARDEN AND DISTRICT CHIEF

LEST WE FORGET – IT CAN HAPPEN HERE

Disastrous forest and brush fires that destroy hundreds of homes are more prevalent on the west coast with their dry seasons and strong dry hot winds but 25 years ago this Fall is the anniversary of a disaster that devastated large areas of northern New England leaving villages in ashes with rows of cellarholes and chimneys in a number of summer vacation home locations. Many lives were lost on that destructive day of October 23, 1947, nothing could stop the wind driven flames.

It is true that such conditions are unusual for New Hampshire but they happened once, they can happen again. The fuel for fires is all around us. All it takes is a firebrand. Only by cultivating a habit of carefulness with fire at all times can we meet the challenge of protection when dry conditions prevail. Please let these reminders be your guide:

1. Never, either when walking, riding or driving, discard a firebrand, a lighted match or a glowing cigarette.

2. Always obtain a permit for any outside burning. The burning of household rubbish is not permitted if your town has rubbish collection. Burning of grass or garden litter can be dangerous. See your warden first.

3. If you camp or picnic, be sure open fires are allowed and if they are, put them dead out when leaving.

4. **MOST IMPORTANT** – Instruct your children in the danger of the lighted match. A lighted match and dry grass or forest litter is a dangerous combination which leads to destructive loss and can lead to tragedy.

The past year – 1971 was a favorable year for the control of fires. There were too many fire starts in some towns. We thank those who remembered and ask others to heed Smokey's message.

Number of Fires reported and acres burned – 1971 season:

STATE – 463 fires, 160 acres

DISTRICT – 82 fires, 27¾ acres

TOWN – 29 fires, 5½ acres

Winthrop Hannaford

District Chief

Clarence Worster

Forest Fire Warden

LIBRARY REPORT 1971

Number of books in Library, January 1, 1971		15,776
Number of books added by purchase, gifts, etc: 1971		1,389
Number of books discarded, 1971		3
Number of books lost, 1971		30
Number of books on shelves, January 1, 1972		17,132
Number of books and Magazines loaned, 1971		28,739
Number of recordings loaned, 1971		325
Magazine subscriptions:		
Adults	50	
Young People	10	60
Magazines – Gifts		12
New names added, 1971		
Adults	199	
Young People	211	410
Library Hours:		
Monday evening	7:00 pm to 9:00 pm	
Tuesday morning	9:30 am to 12 noon	
Wednesday	9:30 am to 5:00 pm	
	7:00 pm to 9:00 pm	
Thursday	9:30 am to 5:00 pm	
	7:00 pm to 9:00 pm	
Saturday afternoon	2:00 pm to 5:00 pm	

Overdue books:

Contact will be made for one week overdue. Cards will be sent or telephone calls made after two weeks. Then a bill will be presented for the price of the book or books, and library privileges will be cancelled until such time as the book or books are returned and the fines paid or the price of the book/books refunded.

The fine is one cent per day for each day overdue.

Seven-hundred and fifty-four books were borrowed from the Exeter Bookmobile Branch of the New Hampshire State Library.

Eighty-six books were borrowed from the Nashua Public Library, through the Inter-Library Loan Service. Nashua Library is our New Hampshire Service District Center.

The borrower is expected to pay the return postage on any books that may be sent through the mail.

Second and third grades from Mastricola Elementary School accompanied by teachers, continue to be welcomed at the Library on Wednesdays and Thursdays.

The District Book Review Meetings are held at various District Libraries with the Merrimack Staff attending whenever possible. These meetings are of great assistance to Librarians. Mrs. Beulah Haseltine was hostess for the January 26 meeting held in our Library.

In February the South Merrimack Junior Philatelics put on a Stamp Display which many younger children found very interesting.

At Bedford Town Hall on March 25 a Public Relations Workshop was given. The Merrimack staff attended.

National Library Week was observed from April 18 through April 24. We had on display many new books including those donated to the Library in memory of Elizabeth Ernst, daughter of Mr. & Mrs. Wm. Ernst.

Mr. Irving Mower, Treas./Trustee, Mrs. Beulah Haseltine, Librarian with three assistants attended the New Hampshire Library Association's Annual Meeting, held at the Highway Motel, Concord, N.H. on May 7.

Mrs. Beulah Haseltine with Mrs. Ivy Kent were among the thousands that gathered for the impressive Dedication Services of the new Nashua Public Library on Court Street, Nashua, N.H. The day was ideal for the outside ceremonies.

To assist our Patrons a 'Return Book Slot' has been installed to the right of the main door where books may be inserted when visiting the Library at non-library hours. We trust this will be of help to our many readers.

Tragedy struck Merrimack Library on Sunday, November 14, when Mrs. Beulah Haseltine our Librarian for many years and our very good friend, was involved in an auto-pedestrian accident on Route 93 near the Hookset Toll House, resulting in the loss of two lives. Mrs. Haseltine is sadly missed by the Library staff and all who visit the Library.

Donations in her memory were accepted by Mr. Irving Mower, Treas./Trustee.

National Childrens' Book Week, November 14 through 20 was over-shadowed by this tragedy wherein several planned projects were cancelled — however, about 150 new childrens' books were put on display for the use of the young people.

Just before Christmas tragedy struck again with the sudden passing of Mr. Jack Price, husband of Jeanette Price, one of our valued assistants.

Our Christmas trees and decorations were put up as usual for the pleasure of the children, who this year, appeared to enjoy them more than in previous years.

We again, wish to remind the Public that we have many recordings that may be borrowed.

THE FOLLOWING HAVE DONATED BOOKS AND OTHER
ITEMS TO THE LIBRARY

Bruce Bigwood
Mrs. W. Bishop
Mrs. J. Brown
Mr. Harold Buker
Mr. & Mrs. Paul Caristi
Mrs. A. Clay
Jean and Paul Clinghan
Mrs. E. Cross, Sr.
Mrs. A. Dutton
Mr. & Mrs. Wm. Ernst
Mrs. R. Fulling
Mr. A.C. Glassell, Jr.
Mr. G.J. Glick
Mr. Wm. Goodman
Mr. P. Gould
Mr. Perley Greeley
Mr. S. Gregory
Mrs. W.D. Guerrero
Mr. Seth Hudak
Mr. Robert Kelley
Merrimack Community Club
Reeds Ferry Woman's Club
United Nations

Mr. Jeffrey Kent
Mrs. F. Lagerquist
Mr. & Mrs. R. MacGuire
Mr. Richard Martin
Mrs. P. Monast
Mrs. F. Morris
Mr. & Mrs. Irving Mower
Mrs. H. Natter
Mr. Lee Neugent
Mr. & Mrs. G. Patten
Mrs. J. Price
Capt. Ryan
Mr. P. Rubenstein
Mrs. G. Rupprecht
Debra Smith
Mrs. Ethel M. Smith
Mr. Russell C. Stacy
Carolyn Vass
Mr. Ralph Welch
Nancy Weston
N.H. State Department

Office of Economic Opportunity
U.S. Dept. of Agriculture

Mrs. Mary Ann Nelson — 1 book given in Memory of Mrs. Beulah Haseltine.

Mrs. E. Debarge — donated several pair of bookends for Library use.

Ivy E. Kent
Asst. Librarian

1971 LIBRARY TRUSTEES REPORT

Balance 1970	\$ 4,360.12
Appropriation 1971	14,800.00
Fines and gifts	277.96
Trust Funds	556.60
State Library Grant	<u>100.00</u>
	\$20,094.68

Books, magazines, recordings	\$ 6,895.73
Librarians salaries	6,962.73
Fuel, lights, phone, water	929.02
Building maintenance	1,239.49
Supplies	447.64
New Equipment	590.25
Parking lot enlargement	350.00
Balance 1971	<u>2,679.82</u>
	\$20,094.68

Irving Mower
Franklin Haseltine
Roland Fortune

REPORT OF THE ZONING BOARD OF ADJUSTMENT

During the calendar year 1971, this Board received and acted on a greater number of petitions for variance from the terms of the Zoning Ordinances than in any previous year. A total of 50 petitions were submitted for our consideration. Public hearings were held on April 7, May 12, July 28, September 21, October 5 and November 10. Other meetings were held for discussion of the Board's business as required.

Of the fifty formal petitions, fourteen were denied, eight were granted in part with certain specific restrictions imposed and twenty-four were granted as petitioned. Of the remaining four, two were not acted on because the petitioners did not appear at the public hearings to support their requests. One other was withdrawn and the petitioner reduced his request to a conforming one after Town Counsel advised that questionable ownership of part of the property would make it inadvisable for the board to act on the petition as presented. The final request was withdrawn by the petitioner part way through the public hearing when it became evident that no immediate non-conforming action was contemplated by him. The Board emphasises here that it does not and cannot under existing legislation, provide special dispensation of the ordinances for possible future non-conforming uses of any parcel of property. Our function is only to provide possible relief for those persons who might suffer hardship under strict enforcement of the ordinances as regards a specific and immediate project.

Again this year the work load of the board increased substantially as evidenced by comparison to last years thirty-two petitions and the twenty-six of 1969. This is in line with the continuing growth of our town. It is interesting to note that many requests this past year were to allow the establishment of business enterprises within homes in the residential areas. Apparently, reflection of general economic conditions whereby supplemental income was being sought by some petitioners. The Board's decisions in these cases were complicated by the obvious hardship on one hand and the need to protect the property values and rights of the general public on the other hand. In many cases we felt that changing the character of a residential neighborhood to allow what might well be only a short lived temporary business was not in the best interests of our town.

Henry Therriault, who had been serving as an alternate member, was appointed to the Board to fill a vacancy caused by the resignation of

Walter Peavey. A new member, Carl Griffiths, was appointed to the Board also in order to allow Ed Woodward, a long time member, to take life a bit easier as an alternate member. Currently the Board's membership is as follows: Ronald Farland, Carl Griffiths, Franklin Haseltine, John Lyons (Chairman) and Henry Therriault. Alternates are Arthur Carlson, Edwin Woodward and Aram Marderosian. All members look forward again to continuing orderly, protected growth for our town in the coming year.

Respectfully submitted
for the Board

John E. Lyons
Chairman

TOWN GOVERNMENT STUDY COMMITTEE

After having held numerous meetings of the Town Government Study Committee, it is the consensus that we continue the Town Meeting form of government for the Town of Merrimack, with three selectmen. We recommend the strengthening of the position of Administrative Assistant and, also, we feel that the Town should hire a Town Engineer to co-ordinate the Highway Department, Sewerage Plant and the Dump.

As one of our first recommendations, we suggest a must, that the Water Districts be merged into one District and then into a wholly owned Municipal Water District. Two of the members feel the Town should be represented by area representation in some form or manner.

We discussed at length representative Town Meeting form of government. The majority do not feel that we need it at this time, but feel this committee should be reconvened with new personnel to further study this situation in two years.

Respectfully submitted,
Don Dwyer, Chairman
Paul Caristi
David Pickering
Robert Morrill
George Tyler
George Michael
Robert Twitchell

REPORT OF THE MERRIMACK CONSERVATION COMMISSION FOR 1971

The Merrimack Conservation Commission has had a very active and stimulating year of work since it commenced business after the annual Town Meeting last March. Harold L. Thresher was named Chairman and the Commission was charged with the project of the eighty (80) acre park. As soon as the weather permitted, work was started with the Commission members and a volunteer group of young men, ages nine to seventeen, engaged in cutting brush to make an emergency road and trails throughout the entire area.

To date in December 1971 over two hundred man hours have been expended in this work and about two miles of road and trails have been opened.

In addition to the trail work the group plans on rebuilding two small bridges which furnish passage over the small brook which runs through the property.

The largest job outside of what is already being done is the construction of a cable footbridge across the Souhegan River to connect with the vehicle road which enters from Turkey Hill Road through the Town wood lot to the river. The access road on the Turkey Hill side has been opened and has seen some use. John Pirog and Ralph Burt have been charged with the bridge project. Ed Woodward and Harold Thresher are responsible for completion of the emergency road.

Plans are under consideration for future use of the Park side of the Twin Bridge area for development of a natural swimming hole utilizing the Baboosic Brook.

The Commission has organized the boys who are helping in the work into a group known as the Junior Conservation Corps of Merrimack. Their first project was a successful raffle of a complete Christmas Dinner. The money raised is to be used in financing various parts of the project so as to help relieve the tax burden. We also plan to send one or two of the boys to Bear Brook Park for the Conservation Course set up by the State of New Hampshire. It is also hoped that we can take the group to the Science Center at Holderness. The following are the boys who gave all or part of their time to the work in the Park area.

Corey Phelps, Karl Davis, Kenneth Davis, Bill Dwyer, Earl Dodge, Jim Barrett, Eric Hagen, Gary Maguire, Lou Vasco, Rusty Burt, Bob Thompson, Scott Crosbie, Mark Dobson, Dan Douchen, Mark Cormier, Alan Cormier and Mike Franchiere.

John Pirog, Rev. John Wright and Harold Thresher attended the State Association of Conservation Committees meeting at Lee, N.H.

Your Commission invites public inspection of the work at any time. Even though the work will not be completed in time for a formal opening this year people are welcome to avail themselves of the opportunity to enjoy a walk through the area and enjoy the scenery at Wildcat Falls.

Respectfully submitted

Harold L. Thresher
Edwin J. Woodward
John Pirog
Ralph Burt
Rev. John Wright
Roger Lawrence
Henry Kiestlinger
Commissioners

REPORT OF THE TOWN PLANNING BOARD FOR 1971

Early in January 1971 at the request of the General Electric Corporation the Planning Board held the first of two public hearings concerning the proposed rezoning of 175 acres in the northeast section of Merrimack between Route 3 and the river from commercial and residential use to industrial use. The hearings were conducted by the Planning Board and were well received by the residents of Merrimack. When the rezoning proposal was put to a vote in March 1971 it was passed unanimously with the vote being 851-263.

During 1971 Roland Bigwood completed his five year term with the Planning Board and at the expiration of this term the Selectmen appointed George F. Tyler as his replacement. Douglas Wilson who was appointed to a five year term in 1969 submitted his resignation as he was no longer a resident of Merrimack and the Selectmen appointed William A. Ernst to the remainder of Mr. Wilson's unexpired term.

In September of 1971 the Planning Board reviewed the existing sub-division regulations that had been in effect since November of 1967 and revised and updated these regulations. After a public hearing in November the new regulations were adopted effective December 7, 1971. The new regulations are designed to head off future problems that are presently identifiable. One of these is the responsibility for the grading and surfacing of all newly developed roads and streets and the installation of utilities.

The Planning Board reviewed a total of 50 plans in 1971. 24 of these plans were approved with a total of 393 additional lots, 8 plans were disapproved with a total of 186 lots and 18 plans were revisions of existing lot lines. The Planning Board met a total of 23 times in 1971.

Respectfully submitted,

Harold W. Watson, Chairman
George F. Tyler
Richard W. Baker
Lester D. Langley
William A. Ernst
John F. Berg

REPORT OF THE BRIDGE STUDY COMMITTEE

The Bridge Study Committee was formed to investigate the feasibility of replacing the arsoned Fields Bridge with a wooden bridge.

The Committee, nominated by the Selectmen consisted of the following:

Mr. Alfred Hinckley — Member at Large
Mr. Harold Watson — Planning Board
Mr. John Pirog — Conservation Commission
Mr. Irving Barlow — Covered Bridge Association
Mrs. John Lyons — State Representative
Mr. Fay Read — Highway Safety Committee
Mr. Wesley Greeley — Parks Committee

Meetings were held on November 9, 23 and 27, also December 2 and 9. The November 27th meeting was held at the Fields Bridge Site. Each meeting found a majority in attendance.

Plans for a new wooden bridge were presented and studied. Correspondance was held with the State Department of Public Works and Highways. The Engineer in charge of the New England College covered bridge, which is now under construction, was contacted. Various other interested parties were consulted.

As a result of our efforts, we have found the following. It is very possible to replace the Fields Bridge with a similar bridge, however:

The State of New Hampshire will not release any monies toward a wooden bridge.

The State of New Hampshire is presently preparing a cost estimate for reconstruction at the request of the town.

Very few people are greatly inconvenienced by the lack of the bridge at present.

We, therefore *cannot* find justification to advise the townspeople to spend the funds necessary to replace Fields Bridge with another wooden bridge.

Respectfully submitted,

Irving A. Barlow
Elaine T. Lyons
John Pirog
Alfred A. Hinckley

REPORT OF THE DOG OFFICER

1971 saw the first steps being taken to try to bring under control the multitude of dog problems which have been increasing with the rapid growth of our town. April 1971 saw my appointment after funds were approved at the Town Meeting.

At first we were swamped with all the problems of any new office just set up, but after some time, working rules and meetings with the selectmen were set up to get things working. Problems were now being handled in an efficient manner with quick action being taken. We had almost from the first expanded into other areas other than dogs, and now handle most all animal problems in the town. We get calls from people on DOGS, CATS, HORSES, DUCKS, COWS, SQUIRRELS, and anything you can think of.

We average better than 200 calls per month right now, and the number going up each month. One of the biggest problems is still not having dogs licensed. So in November we started a push and sent out letters to keepers of dogs, that after the first of the year they would be summoned into court. Within the next couple of weeks, we had over some 100 licenses issued at Town Hall, and still more to come.

The next big problem is dog bites. Many people hesitate to call, and it's only through reports that we are able to keep track of any dog which may have bitten more than once. We had a case that a dog had bitten and when we finished with the investigation we found that this dog had bitten four times, but none of the others had been reported to us.

We have had a very sharp decrease in dog bites, by about 80% and a very large increase in dogs licensed over last year by about 30%.

I have asked the selectmen to expand the scope of our operation, to a much needed full-time operation which would not only give better service, but more efficient set up, and some new equipment, and insurance for the one who does the work. At present time we have no way to take care of a dog who is unruly or injured.

I wish to thank the citizens of the town for their cooperation, and to express my appreciation to the Board of Selectmen for their help.

Respectfully submitted,

Bruce Crabb
Dog Officer

REPORT OF THE DOG OFFICER 1971

(April – December)

Total Phone Calls	932
Complaints	526
Inquiries on dog problems	406
Road Calls & Investigated Calls	713
Dogs picked up	147
Claimed	74
Disposed of	73
Warnings given out	168
Summons to Court	9
Dog Bites	36
Lost Dogs	117
TOTAL CALLS LOGGED (9 months)	1645

REPORT OF THE BOARD OF HEALTH – 1971

On May 27, 1971 controversy arose over the safety of Baboosic Lake waters for bathing. One house about 500 yards from the shore was found to have a defective septic tank, some of the effluent was running down the hill to the lake. Samples taken at the shore line and 20 ft. out from shore were declared by the State Laboratory to be safe for bathing.

Samples taken from several other areas of the lake were declared safe for bathing. At the same time samples were taken from Horseshoe Pond because of some complaints and these samples were declared safe for bathing.

Several homes were inspected as day care centers and foster homes and were found to comply with standards for such places.

Two cases of Infectious Hepatitis were reported to me by other physicians.

Two cases of Scarlet Fever were also reported.

Luther A. March, M.D.
Health Officer

REPORT OF THE MERRIMACK VALLEY HOME HEALTH CARE ASSOCIATION INC.

Current Merrimack board members are: Dr. William Sheehan, Mrs. Catherine White, Mr. M.R. Odermatt and Mrs. George Hall, the fine work and cooperation of these citizens helped us to give service in the town during the past year.

Our agency made a total of 2,358 skilled nursing visits in fiscal 1970-71 with 626 of these being made in Merrimack. A total of 409 occupational and physical therapy visits were made, 71 of these to Merrimack residents.

Immunization clinics in Merrimack were well attended with 795 receiving Rubella vaccine in the special rubella clinics and 562 attending the general immunization clinics where a variety of vaccines were available.

Throughout the year we received increasing number of calls for help with health and social problems. We submitted a record number of referrals to State agencies for assistance via welfare or clinic services and have carried through on follow-up of these services.

Our staff for Merrimack consists of a director/supervisor, Mrs. Dorothy Marcek, B.S., R.N., a staff nurse, Mrs. Lucy Myers, B.S., R.N., a physical therapist, Mrs. Phyllis Onksen, R.P.T., an occupational therapist, Mrs. Lois Lewis, O.T.R., and a secretary, Mrs. Betty Greenleaf. Our office is located in the Passaconway Building on the Daniel Webster Highway. For information or assistance please call 424-3822.

More and more health insurance plans recognize the value of home health care by including coverage for these services. The medicare climate continues to become more stringent and demanding with future demands on agencies increasing. All indications point to the growing need for health services in the Merrimack areas as the population continues to increase.

Dorothy Marcek, R.N.
Director/Supervisor

REPORT OF THE AUXILIARY POLICE

With the cooperation of the Board of Selectmen and Frederick W. Moriarty, our Civil Denfense Director, plans were put into operation to establish an Auxiliary Police Unit as an emergency arm of the regular Police Department. This unit to come under our Civil Defense program.

During the past several months we have been receiving applications and have twenty-seven on file at this time.

We have started a training program and hold schooling every other Monday night at the Town Hall. I am pleased to report that we have had an average of twenty-two persons in attendance. The members have shown a great interest in being able to serve their town and it appears that the years to follow will be very rewarding.

Respectfully submitted,

John F. Pelletier
Your Chief of Police

REPORT OF BUILDING INSPECTOR

1971 produced a record-breaking year for the Building Inspectors Department. 482 building permits were issued for a total valuation of \$11,253,097. A breakdown is as follows:

351 Residential permits =	\$7,259,400.
25 Commercial permits =	3,788,300.
93 Alteration permits =	205,397.
7 Sign permits	
6 Demolition permits	

With the increased work load the Selectmen found it necessary to appoint a second Building Inspector. John Berg was appointed and has proven to be very efficient in his duties.

Respectfully submitted,

Edwin S. Johnston
Building Inspector

ANNUAL REPORT – CIVIL DEFENSE 1971

The following members of MARS, Russell Luker, Bernie Brault, Don Hayes, Ray Cote, Roger Papineau, John Mendolousky, Mary Moriarty, Frank Colliton, Mabel Hudon, Bill Twombly, Leo Rolerad, Sandy Russell, Bob Yeager, Dave Hudon, Yvonne Hinckley, Rich Martin, Joan Martin, Glen Kneeland, Sophie Warren, Jim Berry and Fred Moriarty wish to thank all of the people of Merrimack for their cooperation over the past year; with a special thanks to the Merrimack Police and Fire Departments for their assistance throughout the year.

A new 1970 Cadillac ambulance was purchased with funds, \$10,000 raised by members of MARS, and \$4,000 from the Abbie Griffin Fund and is now in service, along with the older 1962 Cadillac, which has been reconditioned.

Mr. Richard Martin has been hired as a full-time driver-attendant, through funds provided by the Emergency Employment Act, a program of the Federal Government. Martin is a retired Army-Medic, having served 22 years as a driver-attendant of Army ambulances. He is stationed with the ambulance weekdays from 7 AM to 4 PM.

The 1971 State Legislature passed a Licensing Bill for ambulances and ambulance drivers and attendants. The MARS group is thoroughly in favor of this legislation, which requires training by attendants. All MARS members have had the minimum of Red Cross Advanced First Aid training before joining the ambulance service; these minimum requirements meet the present standards of the Licensing Bill. Most of the MARS members already meet the stricter requirements of the Registered EMT-A (Emergency Medical Technician – Ambulance). This Federal Registry, which is similar to the Federal Nurses Registry, gives exams to qualified ambulance personnel, and certifies them as being competent as ambulance attendants – nationally. The following MARS members have completed the 71-hour course, and have taken the exam: Don Hayes, Ray Cote, Bill Twombly, Sandy Russell, Bob Yeager, Frank Colliton, Mary Moriarty, Fred Moriarty and the late Harry Thurlow, who completed the course, but due to his untimely death was unable to take the exam. Results of this test are expected momentarily.

MARS maintains a second ambulance and crew, which enables them to give coverage when the other ambulance is on another call, or otherwise busy. There have been instances of residents needing the services of MARS, and seeing the other ambulance on the road, presumed we were not available; this is not the case, even if both ambulances are busy, we have a Mutual Aid program with Nashua and Manchester, for back-up coverage at all times.

MARS members have contributed 8,200- hours to the town in unpaid training and operation of the ambulance-rescue service. The town does charge a modest fee to help maintain the ambulance, but this fee is considerably less than commercial rates, and 90 percent of the calls are covered by insurance.

During the first 11 months of 1971, 182 persons were given first-aid and transported to the various hospitals in Nashua, Manchester and Concord.

All members of MARS are members of Civil Defense, and have aided in flooding operations in the early Spring, sandbagging, assisting the Fire Department in emergency pumping operations and standby at serious fires, as well as assisting the Police Department in handling traffic on Sunday mornings, as 800 children attend religious classes at the Merrimack Junior High School. Civil Defense has emergency lighting, generator, blankets, cots and medical supplies, as well as rescue equipment and trained personnel, available for emergency use.

Merrimack Auxiliary Police: — Approximately 20 persons have signed-up for this new Civil Defense activity. Training for this group started in October, under the direction of Police Chief John Pelletier. It is expected that this group will be of great assistance to the regular Merrimack Police Department.

All members were saddened by the untimely death of Harry Thurlow, a Charter Member of the group since 1967. His presence is sorely missed.

Frederick Moriarty
Civil Defense Director

AUDITOR'S REPORT
TOWN OF MERRIMACK
Merrimack, N.H.

January 31, 1972

We have examined the accounts of Selectmen, Treasurer, Tax Collector, Town Clerk, Library Trustees, Mastricola Fund, Sewer Fund, Trust Funds, Twin Bridges Fund, Merrimack Municipal Court, Sewer Project Note, Sewer Construction Bonds and all Special Reserve Funds for the year ending December 31, 1971, and find the receipts and payments correctly cast and properly vouched.

Robert E. Tardiff
Roland J. Noel

HIGHWAY SAFETY COMMITTEE REPORT FOR 1971

This committee was re-activated in April of 1971. Formerly only an AD HOC committee used to obtain state funding, the thought now was to make it an active committee, functioning to obtain greater highway safety in our town.

The committee is composed of members of the Fire, Police and Highway Departments, and representatives from Civilian Defense, School Board, Board of Selectmen and the general public. The committee meets the third Wednesday of each month at the Town Hall. All problems dealing with highway safety are referred to this group for investigation and recommendation.

Mr. Harry Thurlow was elected as its chairman. After Mr. Thurlow's untimely and regrettable death, Mrs. Elaine Cole succeeded him.

The following are some of the problems and results for 1971:

1. Installation of an overhead flasher at the intersection of Route 101 and Naticook Road, and pedestrian lights at Route 3 and Baboosic Lake Road. These are under discussion with the State.

2. Warning lights on both sides of the entrance to the Fire Station on Route 3 to warn of exiting fire equipment. This has been approved and will be completed by Spring.

3. Increase the speed control signs on Camp Sargent Road between the toll booths and the Tinker Road intersection. Signs have been purchased and will be erected as soon as the weather permits.

4. Cause the erection of special signs at all school areas which would decrease speed during school hours. This has been done.

5. Recommended a town ordinance which would limit loads being carried over town roads. This is under consideration by the selectmen.

6. Investigate the lack of adequate access roads to the turnpike and cross-overs on the turnpike. Many times fire, police or ambulance vehicles have to travel considerable distances to get on the turnpike or change direction once on the pike. A meeting is scheduled for the middle of January with the state highway officials.

The committee is grateful to all public and private groups and persons who have helped to point out or solve problems.

Respectfully submitted,

Elaine Cole
Chairman

MERRIMACK VILLAGE DISTRICT

Cash on hand December 31, 1970	\$ 5,426.43
Cash receipts	<u>512,972.41</u>
	\$518,398.84
Cash payments	<u>-512,473.21</u>
Cash on hand December 31, 1971	\$ 5,925.63

MERRIMACK VILLAGE DISTRICT

BALANCE SHEET

AS OF DECEMBER 31, 1971

ASSETS

CURRENT ASSETS

Cash on hand	\$ 52.85	
Cash on deposit:		
Checking account	5,872.78	
Savings account - meter deposits	12,580.03	
Contingency fund	724.29	
Other	<u>280,598.42</u>	
Total Cash		\$299,828.37
Accounts receivable		15,369.61
Merchandise inventory		<u>30,087.04</u>
Total Current Assets		\$345,285.02

FIXED ASSETS	Cost	Accumulated Depreciation	Net
Lines, pipes, mains- extension	\$696,079.77	\$105,068.57	\$591,011.20
Lines, pipes, mains-entr.	31,260.56	1,428.89	29,831.67
Hydrants	37,992.43	4,952.40	33,040.03
Meters	59,563.92	9,456.71	50,107.21
Pumping house-structures	12,591.65	5,764.40	6,827.25
Pumping house-equip.	11,024.14	5,605.90	5,419.24
Water supply structures	23,453.44	2,928.58	20,524.86
Water storage structures	17,313.50	8,034.80	9,278.70
Warehouse structures	5,468.47	634.03	4,834.44
Tools and equipment	4,923.80	1,979.05	2,944.75
Motor vehicles	4,780.81	1,830.18	2,950.63
Office equipment	7,034.36	2,751.64	4,282.72
Communication equip.	905.00	113.13	791.87
Land - wells	6,545.80	.00	6,545.80
Land - water storage	167.00	.00	167.00
Road to wells	730.90	.00	730.90
Total Fixed Assets	\$919,835.55	\$150,548.28	\$769,287.27
OTHER ASSETS			
Unamortized bond discount and expense			1,051.08
Total Assets		\$1,115,623.37	

MERRIMACK VILLAGE DISTRICT

BALANCE SHEET

AS OF DECEMBER 31, 1971

LIABILITIES AND ACCUMULATED EARNINGS

CURRENT LIABILITIES

Accounts payable-contractors	\$ 118.91
Advance - extensions	10,831.39
Accrued interest	1,980.67
Bonds payable—due in one year	9,000.00
Notes payable—due in one year	<u>11,583.33</u>
Total Current Liabilities	\$33,514.30

FIXED LIABILITIES

FIXED LIABILITIES	Total	Current	Not Due In One Year
Bonds payable	\$110,000.00	\$ 9,000.00	\$101,000.00
Notes payable	277,906.70	11,583.33	266,323.37
Meter deposits	<u>11,820.00</u>	<u>.00</u>	<u>11,820.00</u>
	\$399,726.70	\$20,583.33	
Total Fixed Liabilities			<u>379,143.37</u>
Total Liabilities			\$ 412,657.67

CAPITAL CONTRIBUTED

Abbie Griffin Trust	120,675.76
---------------------	------------

CONTRIBUTIONS IN AID OF CONSTRUCTION

Extensions	247,294.23
Entrances	<u>48,369.80</u>
	\$ 295,664.03

ACCUMULATED EARNINGS

Balance, January 1, 1971	293,095.87
Less: Net loss for year	<u>(6,469.96)</u>
Accumulated Earnings, December 31, 1971	<u>286,625.91</u>
Total Liabilities and Accumulated Earnings	107 \$1,115,623.37

**MERRIMACK VILLAGE DISTRICT
STATEMENT OF OPERATIONS**

FOR THE YEAR ENDED DECEMBER 31, 1971

OPERATING REVENUES – WATER

Sales:

Commercial water	\$63,717.42
Industrial water	5,559.02
Mercantile water	6,020.20
Protection charges	19,651.02
Sprinkler charges	<u>1,615.00</u>

Total Water Sales

\$96,562.66

Other Income:

Fines	740.30
Interest income	9,407.93
Other	30.00
Service charges	<u>406.50</u>

Total Other Income

10,584.73

Merchandise sales and job work

Income	11,923.32
Less: Expense	<u>10,549.58</u>

1,373.74

Total Income

\$108,521.13

PRODUCTION EXPENSES

Payroll taxes	987.53
Materials and supplies	875.10
Meter readings	885.15
Power and electricity	4,779.45
Pipe rental	60.00
Pumping station expense	1,126.20
Lease expense - land and buildings	796.00
Motor vehicle expenses	2,835.79

Repairs:

Mains, lines, pipes - extensions	3,621.33
Mains, lines, pipes - extrances	2,636.26
Pumping equipment	210.47
Tools	121.74

Hydrants	811.06	
Meters	3,937.23	
Water shed area	1,519.03	
Warehouse	<u>1,406.75</u>	
Total Production Expense		26,609.09
TOTAL FORWARD		\$81,912.04
ADMINISTRATIVE AND GENERAL EXPENSES		
Administrative salaries and taxes		\$13,300.06
General office expense:		
Office rent	300.00	
Office supplies and expense	767.98	
Postage and envelopes	918.83	
Equipment expense	<u>258.00</u>	
Total General Office Expense		2,244.81
Miscellaneous general expense:		
Advertising	50.30	
Dues	68.00	
Insurance	2,414.97	
Miscellaneous	269.86	
Telephone expense	522.14	
Professional services	2,127.16	
Meeting expense	<u>139.00</u>	
Total Miscellaneous General Expense		<u>5,591.43</u>
Total Administrative and General Expenses		21,136.30
Profit before Other Expenses		\$60,775.74
OTHER EXPENSES		
Amortization:		
Bond discount and expense	220.34	
Depreciation	21,652.63	
Interest paid	11,345.40	
Well test and water survey	<u>34,027.33</u>	
Total Other Expenses		<u>67,245.70</u>
Net Loss Transferred to Accumulated Earnings		(\$ 6,469.96)

VITAL STATISTICS

Deaths Registered in the Town of Merrimack, N.H.
for the year ending December 31, 1971

Date	Place	Name of Deceased	Years	Place of Burial
1970				
Aug. 7	Boston, Mass.	Elizabeth Greenleaf	49	Merrimack, N.H.
Dec. 13	Nashua	Gilbert T. Beard	58	Merrimack, N.H.
Dec. 16	Nashua	Aaron M. Paquette	2 days	Nashua, N.H.
Dec. 17	Nashua	Rene P. Morasse	50	Merrimack, N.H.
Dec. 24	Nashua	William E. Shattuck	58	Nashua, N.H.
1971				
Jan. 7	Goffstown	Nellie M. Murphy	78	Merrimack, N.H.
Jan. 13	Nashua	Phyllis G. Pinet	50	Merrimack, N.H.
Jan. 15	Manchester	Bertha P. Holman	82	Merrimack, N.H.
Feb. 4	Nashua	Edward L. Kelton, Jr.	45	Merrimack, N.H.
Feb. 7	Merrimack	Joseph P. Roy	29	Manchester, N.H.
Feb. 12	Merrimack	Angelina Sweezy	88	Cambridge, Mass.
Feb. 17	Manchester	Belle Cochrane	88	Merrimack, N.H.
March 4	Manchester	Joseph L. Liberty	54	Lincoln, N.H.
March 9	Goffstown	Alice Lyons	87	Arlington, Mass.
March 13	Manchester	Dawn M. Higgins	9 mos.	Merrimack, N.H.
March 28	Manchester	Eugene R. White	3 days	Merrimack, N.H.
March 29	Nashua	Lila S. Drohan	63	Merrimack, N.H.
Apr. 11	Nashua	Agnes R. Desroche	77	Merrimack, N.H.
Apr. 21	Manchester	Ralph J. Bilodeau	42	Candia, N.H.
May 7	Manchester	Amanda M. Nadeau	77	Nashua, N.H.
May 23	Manchester	Helen Oelcher	83	Merrimack, N.H.
June 4	Nashua	Harold E. Hartson	69	Tilton, N.H.
June 15	Merrimack	Alfred G. Gosden	66	Hanover, N.J.
June 25	Nashua	Elsie Y. Fisk	75	Merrimack, N.H.
July 10	Nashua	Thomas D. McGrath	52	Nashua, N.H.
July 22	Keene	Joseph Z. Collier	63	Merrimack, N.H.
July 25	Hooksett	Sylvia A. Read	62	Merrimack, N.H.
July 30	So. Merrimack	Elizabeth H. Leishman	12	Waltham, Mass.
July 31	Nashua	Apthorp R. Heath	79	S. Merrimack, N.H.
Aug. 3	Manchester	Robert Blanchard	50	Nashua, N.H.
Aug. 15	Laconia	Rowena Patterson	71	S. Merrimack, N.H.
Aug. 16	Manchester	James F. Farrar	70	Salem, N.H.
Aug. 27	Nashua	Esther Erickson	85	Natick, Mass.
Sept. 12	Nashua	Alfred D. Corbin	78	Merrimack, N.H.
Sept. 21	Nashua	William Richards	65	Hudson, N.Y.
Sept. 29	Manchester	Edith L. Fisher	76	Merrimack, N.H.
Oct. 4	Merrimack	William M. Clancy, Jr.	20	Bedford, N.H.
Oct. 12	Nashua	Helen Joan Gray	55	Merrimack, N.H.
Oct. 20	Nashua	Harry Lucien Thurlow	27	Concord, N.H.
Oct. 31	Nashua	Fred Buhlman	65	Mt. Pleasant, N.Y.
Nov. 8	Merrimack	Eugene Howard White	69	Merrimack, N.H.
Nov. 9	Hinsdale	Gerald Joseph Bourque	45	Merrimack, N.H.
Nov. 11	Nashua	Lulu Jane Zintel	88	Merrimack, N.H.

Nov. 14	Hooksett	Beulah Maeston Haseltine	70	Merrimack, N.H.
Nov. 28	Merrimack	Ernest Nelson Goodwin	80	Greenfield, N.H.
Nov. 29	Manchester	Henry Everett Hall	75	Nashua, N.H.
Dec. 3	Nashua	Charles Henry Carter	71	Merrimack, N.H.
Dec. 25	Nashua	Eva Landry	75	Nashua, N.H.

I hereby certify that the foregoing returns of Deaths are correct to my best knowledge and belief.

Attest: Robert R. Morrill, Town Clerk of Merrimack, N.H.

Marriages Registered in the Town of Merrimack, N.H.
for the Year ending December 31, 1971

Date	Place	Name	By Whom Married
1970			
July 11	Hudson, N.H.	David G. Quigley Veronica D. Silva	Justice of the Peace Jeffrey H. Mazeralle
1971			
Jan. 16	Merrimack	Raymond M. Houle Brenda P. Marshall	Priest Rev. Francis J. Christian
Jan. 16	Manchester	Rose Rice, Jr. Merry N. Hanson	Justice of the Peace Marilyn P. Dupuis
Jan. 23	Milford	George H. Harling, Jr. Christine M. Parish	Justice of the Peace Edna M. Bianchi
Jan. 31	Merrimack	Robert A. Silva Denise C. Gagel	Minister Rev. Bruce E. Gordon
Feb. 6	Nashua	Thomas M. Dussault Mary J. Taylor	Priest Rev. C.J. Goggin
Feb. 14	Newmarket	Richard S. Hujsak Doreen Wilson	Minister G.B. Winthrop
Feb. 20	Merrimack	Howard E. Hagen Linda A. Brisson	Priest Rev. Francis J. Christian
Feb. 27	Nashua	Rene J. Baron Betty A. Richard	Justice of the Peace Alphonse J. Raudonis
March 5	Nashua	Robert E. Wilson Fleurette T. Leclair	Justice of the Peace Bertha Delorey
March 12	Nashua	Henry A. Beaudin, Jr. Elizabeth M. Lee	Priest James R. McGreal
March 14	Bedford	Stephen M. Biddle Katrine T. Davis	Justice of the Peace J.S. Middleton
March 26	Nashua	Richard J. Walinski Joyce R. Boilard	Justice of the Peace John D. Wilcox
March 27	Manchester	Donald A. Perkins Cynthia A. Howard	Justice of the Peace Evelyn Tsiatsios
April 1	Merrimack	Bruce A. King Beverly A. Keene	Priest Rev. Francis J. Christian
April 3	Nashua	Denis J. Bigwood Peggy Hartleb	Justice of the Peace Jerome L. Silverstein
April 3	Nashua	Newton L. Coryell Gail K. Bouvier	Priest Walter C. Righter
April 10	Manchester	Donald W. Swanson Pauline R. Bourque	Justice of the Peace Evelyn Tsiatsios
April 10	Reeds Ferry	Daniel W. Benson, Jr. Marilyn L. Roby	Minister Rev. Daniel G. Center
April 16	Nashua	Emile L. Landry Veronica D. Quigley	Justice of the Peace Jerome Silverstein

April 17	Merrimack	Michael J. Larose	Priest
		Marsha S. Linscott	Rev. T. Joseph McDonough
April 17	Manchester	Wayne C. Hartford	Minister
		Barbara J. MacGuire	C. Edward Claus
April 17	Merrimack	Stuart A. Bernard	Priest
		Marie I. Bois	Rev. Francis J. Christian
April 23	Merrimack	Ronald E. Rivard	Priest
		Ruth M. Shea	Rev. Francis J. Christian
April 23	Nashua	Eugene D. Sherman	Justice of the Peace
		Helen B. Greene	John D. Wilcox
April 24	Nashua	Robert E. McGrath	Minister
		Alice J. Migneault	Rev. Stanley Rockofellow
April 30	Merrimack	Maurice A. Hebert	Priest
		Darlene M. Sperry	Rev. Francis J. Christian
April 30	Nashua	Michael F. Rabchenuk	Pastor
		Debra Jean Keefer	Rev. Stanley Rockofellow
May 7	Merrimack	Paul V. DeLuca	Minister
		Arleene V. MacDonald	Rev. Norman C. Christopherson
May 12	Manchester	Hector A. Nadreau	Pastor
		Marjorie A. Titus	Willard B. Soper
May 15	Merrimack	Dennis E. Last	Priest
		Donna L. Patten	Rev. Francis J. Christian
May 15	Merrimack	Roland E. Miner	Justice of the Peace
		Kathy G. Ives	Stanley J. Morton, Sr.
May 22	Norwalk	Anthony P. Lazzaro	Pastor
		Sheila M. Kemp	Richard S. Thornburg
May 23	Merrimack	Wayne D. Zintel	Priest
		Jane L. Wardosky	Rev. T. Joseph McDonough
May 28	Merrimack	Lon S. Woods	Minister
		Kathryn A. Boyer	Rev. Bruce E. Gordon
May 28	Manchester	Paul L. Caron	Justice of the Peace
		Shirley C. Lavallee	Evelyn Tsiatsis
May 29	Merrimack	John F. Stefanik	Priest
		Carol A. Houle	Rev. Francis J. Christian
May 29	Merrimack	Ronald E. St.Cyr	Justice of the Peace
		Dianne A. Lavigne	Donald L. Fowler
May 29	Nashua	George W. Park	Pastor
		Paulette A. Ledoux	Ernest R. Drake
June 5	Merrimack	Andre R. Fournier	Priest
		Claire T. St. Amour	Leonard Boucher
June 5	Nashua	William O. Chickering, Jr.	Minister
		Rebecca J. Guay	Rev. Francis M. Spencer
June 12	Merrimack	Gary M. Hanson	Priest
		Beth A. Morris	Rev. T. Joseph McDonough
June 18	Merrimack	Ian M. Pattle	Justice of the Peace
		Carol A. Boyd	Robert J. DeMinico
June 19	Nashua	William T. McGrath	Priest
		Rita L. Nadeau	Rev. Armand Provost
June 23	Nashua	Kenneth N. Bois	Justice of the Peace
		Dorothy A. Greene	Dorothy E. Powell

June	26	Gilford	Daniel E. Greenleaf	Minister
			Diana Crampton	George G. Faul
June	26	Merrimack	Robert J. Tellier	Justice of the Peace
			Mabel M. Paglieroni	Clifton W. Estes
June	26	Rochester	Glenn W. Michael	Priest
			Barbara R. Breton	Lawrence J. Hughes
June	29	Nashua	Theodore R. Gifford	Justice of the Peace
			Lucille M. Villiard	Jerome Silverstein
July	3	Manchester	Charles E. Pinard	Priest
			Diane H. Racine	Rev. Marcell M. Allard
July	3	Merrimack	Daniel E. Clow	Priest
			Christine M. Campo	John R. Poirier
July	10	Nashua	Roland J. Lavigne, Jr.	Justice of the Peace
			Elizabeth A. Lafleur	Jerome L. Silverstein
July	10	Nashua	Evan P. Chicklis	Clergyman
			Hilary E. Booth	Donald W. Rowley
July	17	Merrimack	Robert L. Perozzi	Priest
			Donna M. Jacoby	John R. Poirier
July	28	Merrimack	Frank R. Flanders	Minister
			Marilyn W. Longa	Rev. Bruce E. Gordon
July	31	Merrimack	Henry L. Hamstra	Justice of the Peace
			Mary A. Czopek	Raymond C. Patryn
Aug.	7	Merrimack	Thomas E. Harris	Priest
			Roberta J. Donnelly	Rev. Christopher Collins
Aug.	12	Merrimack	Gary A. Best	Minister
			Helen A. Feyand	Rev. Bruce E. Gordon
Aug.	14	Merrimack	Gary W. Carter	Minister
			Sandra E. Monte	Rev. Bruce E. Gordon
Aug.	14	Merrimack	Daniel L. Ritter	Priest
			Paula D. Scherer	John R. Poirier
Aug.	21	Merrimack	John S. Falzone	Priest
			Virginia Wilkins	John R. Poirier
Aug.	21	Bedford	William Hart	Minister
			Mavis L. Buchanan	C. Edward Claus
Aug.	21	Milford	Roland A. Smith, Jr.	Justice of the Peace
			Rosemarie McCarthy	Charles F. Sullivan, Jr.
Aug.	27	Merrimack	Robert Hoffman	Minister
			Pauline E. Lamson	Rev. Norman C. Christopherson
Aug.	28	Manchester	Charles E. Bailey	Priest
			Patricia E. Demers	Rev. Arthur J. Kelliber
Aug.	28	Merrimack	Norman T. Bureau	Priest
			Patricia A. Coutu	John R. Poirier
Sept.	3	Manchester	David J. McDonald	Priest
			Janet E. Garon	Maurice Y. Rochefort
Sept.	4	Merrimack	Francis G. Cleaver	Priest
			Nancy E. Armstrong	Rev. T. Joseph McDonough
Sept.	4	Merrimack	James A. Longo	Priest
			Kimberly A. Rhudy	John R. Poirier
Sept.	7	Troy	Carl S. Dutch	Justice of the Peace
			Elizabeth A. Estey	Robert D. Morton

Sept. 11	Merrimack	Richard T. O'Gara	Justice of the Peace
Sept. 11	Merrimack	Catherine D. Nicoll	Alfred R. Latour
Sept. 11	Merrimack	Donald L. Gagnon	Priest
Sept. 11	Nashua	Margaret A. McCaffrey	Rev. Joseph McDonough
Sept. 11	Nashua	John B. Heath	Minister
Sept. 25	Manchester	Marguerite A. Daniels	Charles L. Atkins
Sept. 25	Manchester	Donald P. Richard	Justice of the Peace
Sept. 28	Merrimack	Rosemary Paris	Evelyn Tsiatsios
Sept. 28	Merrimack	James E. Proctor	Justice of the Peace
Sept. 28	Merrimack	Iola S. Peluso	John Wilders, Jr.
Oct. 9	Merrimack	Robert L. McDonald	Priest
Oct. 16	Merrimack	Gail C. Thurlow	Rev. T. Joseph McDonough
Oct. 16	Merrimack	Herbert H. Maheu, Jr.	Priest
Oct. 16	Merrimack	Karen E. Hamilton	Rev. John R. Poirier
Oct. 16	Nashua	Louis R. Watkins	Minister
Oct. 16	Nashua	Rachel N. Roy	C. Edward Claus
Oct. 16	Merrimack	Theodore A. Todd	Justice of the Peace
Oct. 23	Merrimack	Polly A. Arnold	John Wilders, Jr.
Oct. 23	Merrimack	George F. Keller	Priest
Oct. 23	Merrimack	Deborah J. Longa	Rev. John R. Poirier
Oct. 23	Nashua	Matthew P. Pitarys	Pastor
Oct. 23	Nashua	Mary E. Atamian	Rev. Ft. George D. Tsoukalas
Oct. 23	Seabrook	Patrick J. Sullivan	Justice of the Peace
Oct. 23	Seabrook	Edith L. Magee	Elizabeth H. Bragg
Oct. 23	Merrimack	John C. Boyer	Justice of the Peace
Oct. 30	Merrimack	Paulette A. Perozzi	William Samara
Oct. 30	Merrimack	Romeo W. Nevens	Justice of the Peace
Oct. 30	Merrimack	Mary T. Manning	Edwin S. Johnston
Oct. 30	Merrimack	Richard A. Morneau	Minister
Nov. 4	Merrimack	Karen J. Hieken	Rev. Bruce E. Gordon
Nov. 13	Merrimack	Lloyd V. Sperry	Justice of the Peace
Nov. 13	Merrimack	Nany J. Robinson	Edwin S. Johnston
Nov. 13	Merrimack	Raymond G. Gravelle	Priest
Nov. 13	Manchester	Suzanne P. Lacasse	Rev. T. Joseph McDonough
Nov. 13	Manchester	George K. Fahle	Pastor
Nov. 20	Nashua	Joan I. Cox	Robert M. Duchow
Nov. 20	Nashua	Kenneth E. Morse	Priest
Nov. 20	Nashua	Patricia A. Jean	S. H. Jean
Nov. 20	Nashua	Leo G. Lavoie	Clergyman
Nov. 20	Merrimack	Margaret A. King	Donald W. Rowley
Nov. 20	Merrimack	Ralph D. Linscott	Priest
Nov. 21	Merrimack	Margaret A. Provencal	Rev. Richard A. Fortin
Nov. 21	Merrimack	Lloyd E. Pew	Justice of the Peace
Nov. 28	Merrimack	Marie A. Tikkanen	Raymond C. Patryn
Nov. 28	Merrimack	Leonard King	Minister
Dec. 4	Merrimack	Lila F. Malilsas	Rev. Bruce E. Gordon
Dec. 4	Merrimack	Norris J. Viewey	Minister
Dec. 10	Merrimack	Juliette L. Lochren	Rev. Bruce E. Gordon
Dec. 10	Merrimack	Kenneth R. LeBaron	Justice of the Peace
Dec. 10	Merrimack	Joyce A. Blaisdell	Edwin S. Johnston

I hereby certify that the foregoing return of Marriages is correct according to my best knowledge and belief.

Attest: Robert R. Morrill, Town Clerk of Merrimack, N. H.

Births Registered in the Town of Merrimack, N. H.
for the Year Ending December 31, 1971

Date	Place	Baby's Name	Father's Name	Mother's Maiden Name
1970				
Oct. 10	Nashua	Heidi Ann	James Lawrence Carson	Laurel Vivian Blanchard
Oct. 19	Nashua	Conrad Walter	Conrad Walter Caine	Ann Marie Hogan
Nov. 10	Nashua	Shawn Joseph	William Andrew Bernard	Donna Lee Laverdure
Nov. 11	Nashua	Kurt Wesley	Gerard Leo St. Jacques	Gladys Elaine Bradley
Nov. 15	Nashua	Albert Lee	Albert Lee Grigsby	Caroline Arlene Beach
Nov. 19	Nashua	Gareth Gaylon	Gareth Gaylon Goetz	Donna Marie Kellin
Nov. 20	Derry	Daniel Clark	John Edward Genest, Sr.	Shirley Anita Smith
Nov. 22	Nashua	John Christopher	Richard Frederick Coston	Alice Marie Barraco
Nov. 30	Nashua	Peter Herbert	Peter Moir Jennings	Virginia May Hemenway
Dec. 5	Nashua	Wendy Lee	Raymond Russell Boissoneau	Doris Alma Guilmette
Dec. 8	Nashua	Tommy Alan	Richard Robert Fournier	Nancy Elizabeth Brooks
Dec. 14	Nashua	Jennifer Lynne	Norman Edward Lampron	Mona Patricia Hudon
Dec. 15	Nashua	Michael David	Richard Stephen Drouin	Elaine Ann Drouin
Dec. 16	Nashua	Matthew Leonard	Leonard Clarence Worster	Nancy Linda Twardosky
Dec. 16	Manchester	Dawn Marie	Douglas MacArthur Stermer	Judith Ann Collins
Dec. 19	Nashua	Laurie Lee	Donald Francis Farnum	Pearl Jane Griggs
Dec. 22	Arlington	Jean Ann	John Joseph Zwirble	Jean Irene Laghetto
Dec. 28	Manchester	Stacy Ann	Robert Fernand Vaillancourt	Linda Susan St. Cyr
Dec. 31	Nashua	Julann Marie	Richard Edward Cuoco	Barbara Jean Tucceri
Dec. 31	Nashua	Mare Everett	Albert Henry Trudeau	Anita Louise St. Onge
1971				
Jan. 3	Nashua	Cathleen Ann	Robert Alan Heeney	Shirley Jean Whitney
Jan. 5	Manchester	James Stuart	James Robert Branscombe	Mary Lois O'Connor
Jan. 7	Nashua	Pamela Marie	Arthur David Stickney	Claire Frances Raymond
Jan. 11	Nashua	Mark Edward	Henry Joseph Richer	Nancy Ellen Roche
Jan. 13	Manchester	Melissa Beverly	Albert Jean Dionne	Beverly Jane Wyskiel
Jan. 13	Nashua	Adam Ian	Richard Wayne Rose	Lise Aline Thibaudeau

Jan.	18	Nashua	Chad Matthew	Earl John Lee	Linda Lydia Casal
Jan.	18	Nashua	Amy Lee Desrosiers	Laurent Gerard Desrosiers	Brenda Anne Webb
Jan.	21	Manchester	Ausrey Theodore	Merton Theodore Piper	Diane Elizabeth Albee
Jan.	24	Nashua	Daniel James	Alfred Raymond Latour	Roberta Frances Burghardt
Jan.	24	Nashua	Sandra Louise	Howard William Moreau	Clarice Louise Thompson
Jan.	24	Nashua	Dawn Marie	Howard William Moreau	Clarice Louise Thompson
Jan.	26	Manchester	Tanya Lorraine	Robert Arthur Marcotte	Muriel Lorraine Turgeon
Jan.	26	Nashua	Daniel Glen	David Hilaire Levesque	Frances Emily Corriveau
Jan.	27	Nashua	Kyle Arthur	Carl Leslie Dahl	Pamela Ann Shepherd
Jan.	30	Manchester	Patrick Yvon	Guy Yvon Joseph Debien	Anita Leona Simone Mary Robillard
Feb.	4	Nashua	Angela Louise	Robert Dudley Marden	June Nancy Kimball
Feb.	6	Nashua	Linda Lee	Shannon Lee Dwyer	Jacqueline Lee Powers
Feb.	6	Nashua	Shannon Elaine	Robert Ralph Boucher	Marie Antoinette St. Jacques
Feb.	7	Nashua	Beverly Ann	Richard Earl Peters	Vera Marie Shaw
Feb.	9	Nashua	Carrie Anne	Richard Norman Lathe	Dolores Ann Bigwood
Feb.	12	Nashua	Lussier	William Albert Lussier	Barbara Jean Mills
Feb.	13	Manchester	Leslie David	David George Bertrand	Bertha Guillemette
Feb.	13	Manchester	Douglas John	Douglas George Hill	Barbara Leigh Dearborn
Feb.	15	Nashua	Brent Lee	Dennis Lee Ekman	Michelle Lee Monson
Feb.	16	Manchester	Marie	Robert Lino Zaniboni	Ann Elizabeth Bray
Feb.	20	Manchester	Patricia Anne	Robert Patrick Walker	Dorothy Jan Strossman
Feb.	24	Nashua	James Alfred	William Joseph George Yorkell, III	Gail Marie Lafferty
Feb.	25	Nashua	Anna Lyn	John Michael Dillon	Linda Ann Warriner
Feb.	25	Nashua	Donna Lee	John Michael Dillon	Linda Ann Warriner
Feb.	26	Manchester	Christine Ann	Rafael Santiago Adames	Susan King
Feb.	26	Nashua	Lisa Ann	Charles McNerney	Pauling Berube
Feb.	27	Nashua	Catherine Marie	Robert Roger Roy	Mary Catherine Pelletier
March	1	Manchester	Donna Lynn	Henry Walter Hanczarek	Patricia Shirley Keeler
March	2	Nashua	John Joseph	Richard John Donah	Andrea Rose Caron
March	4	Nashua	Caroline Jean	James Alexander Andem	Barbara Marie Rice
March	4	Nashua	Kerri Elizabeth	Frederick Lloyd	Elizabeth Carol Keech
March	5	Nashua	Craig Joseph	Joseph Dow Parks	Bess Arden Miller
March	9	Nashua	Gary David	Donald Peter Brown	Gayle Gladys Bennett

March 12	Nashua	Sherman John	Sherman John O'Brien III	Janet Lee English
March 14	Nashua	Patrick Joseph	Joseph Heuisler Tormey, Jr.	Linda Marian Bullard
March 16	Nashua	Dawn Sandra	Robert Leo Lamarche	Jacqueline Anna Jacques
March 19	Manchester	Christine Claire	Robert Henry Neveu	Rosalie Maria Beaunoyer
March 19	Manchester	William Reagh	William Edward Lawrence	Gail Marshall Greenleaf
March 24	Nashua	Lisa	Paul Herbert Sheldon	Kathleen Margaret Carlson
March 25	Manchester	Eugene Robert	Lawrence Sawyer White	Suzanne Gabrielle McNabb
March 26	Nashua	Rhonda Marie	Ronald Paul Levesque	Janet Barbara Therault
March 26	Nashua	James Joseph	Leo Albert Gosselin	Laurel Isabelle Pinette
March 27	Nashua	Melanie Ann	Richard Lionel Gagnon	Judith Ann Clark
March 31	Manchester	Kristen Claire	Robert Joseph Maloney	Diane Lorraine Hebert
April 2	Nashua	Chauncey Richard	Richard Alan Joseph Moore	Janet Susan Lambert
April 8	Nashua	Scott Anthony	Theodore Elmer Lemire	Kathleen Joan Drouin
April 11	Nashua	Bethany Claire	George Clair Lanphere	Georgia Ketherine Sawyer
April 15	Nashua	Michelle Lynn	Robert Allen Silva	Denise Christine Gagel
April 15	Nashua	Stephen Anthony	Paul Roger Busheme	Evelyn Marie Ryan
April 16	Manchester	Audrey Lynn	Roger Raymond Talbot	Claudette Constance Provost
April 17	Nashua	Robert Christopher	Lionel Euclide Lavoie	Priscilla Rachel Gosselin
April 18	Nashua	Lisa Marie	Bernard Luther Berry	Jane Carol Newton
April 19	Nashua	Deborah Jean	Lester Helveston	Jeannine Louise Noel
April 20	Nashua	Jessica Leann	Paul Charles Decato	Anne Patricia Hamel
April 20	Nashua	Sara Anne	Burton Arthur Yule	Carol Mary Coates
April 23	Nashua	Sarah	Hugh Allan MacGillivray	Mary Jean LeBeau
April 24	Nashua	Erik Ronald	Ronald Clayton Sander	Judith Haklik
May 2	Lowell	David	Michael Logvin	Deborah Faith Williams
May 2	Nashua	David Earl	David Earl Batchelder	Elaine Susanne Gray
May 3	Manchester	Andrew Thomas	Duane Stuart Rice	Elizabeth Ivy Hosking
May 3	Nashua	Dawn Louise	Robert James Stopa	Elaine Catherine Newbauer
May 4	Nashua	Paul James	Norman Maurice Perreault	Mary Marion Slavin
May 4	Manchester	Jay Peter	Norman Maurice Perreault	Mary Marion Slavin
May 6	Nashua	Timothy Herrick	William Robert Kilbourn, II	Charlotte Josephine Oberg

May 10	Nashua	Maureen	Peter Herbert Kelley	Nancy Lee Harding
May 12	Concord	Brendan Joseph	William Patrick Fagan	Sheila Jeanne Daly
May 19	Nashua	Marc Alfred	Walter Gerald Twardosky	Joanne Helene Farland
May 20	Manchester	Amy Sue	Perry David Spooner	Sandra Fleurette Bureau
May 20	Manchester	Wade Nathan	William Nicholas Footer, Jr.	Carole Ann Hopkins
May 20	Nashua	Brad Joseph	Raymond Joseph Ouellette	Sandra Lee Bellows
May 21	Manchester	Daniel John	David Roy Beán	Dolores Amy Young
May 22	Manchester	Susanne Beth	Larry Keith Garside	Linda Joyce Perkins
May 24	Nashua	Carl Herbert	Carl Herbert Worthen, Jr.	Ruth Diane Bolton
May 25	Manchester	Rhonda Dee	Clarence Edward Longstreth	Mildred Maddox
May 25	Nashua	Bradley Stephen	Warren Stephen Chick	Gertrude Elizabeth Ingham
May 26	Nashua	Isaac Abraham	Laurent Urban Boucher, Jr.	Rosemary Theresa Bliss
May 28	Lowell	Dena Marie	John Raymond Diamantopoulos	Kathleen Ellen Flynn
May 29	Manchester	Bonnie Christine	Richard Drury Olson	Jacqueline Sharon St. Denis
May 31	Nashua	Audra Lynn	David Robert Copeland	Andrea Keene
June 1	Nashua	Lori	Ronald Pierce	Marie Anne Elizabeth Roy
June 2	Nashua	Lori Ann	Ralph Frank Evaschuk	Gail Goodhue
June 3	Nashua	Scott Guy	Rudy Leo Lortie	Deborah Darline Gould
June 5	Nashua	Jason Anthony	Lee Merrill Richard, Sr.	Linda June Caswell
June 12	Nashua	Christopher Paul	Paul Dominique Benoit	Stephenie Detrich
June 14	Nashua	Steven Andrew	William Donald Michaels	Helen Jane Brode
June 14	Nashua	Scott Allen	Berkley Charles Nicol	Shirley Lee Bigelow
June 15	Manchester	Roland Bertrand	Daniel Maurice Lapierre	Rachel Bertha Beaulieu
June 16	Manchester	James Almont	Lee Almont Stewart	Rachel Gertrude Hurd
June 18	Manchester	James David	David James Mills	Marion Millicent Lasheway
June 20	Nashua	David Christian	Francis Thomas Maquire, Sr.	Lorrae Louise Hanna
June 21	Nashua	Heidi Elise	James Milne Robinson	Donna Mary Spinney
June 23	Nashua	Julie Ann	Kenneth James Hathaway	Laura Ann Cook
June 25	Nashua	Jessica	Bruce Robert Chabot	Lynda Jean Small
June 27	Nashua	Mark Raymond	Robert Joseph Pouliot	Anita Rose Fontaine
June 29	Nashua	Charles Michael	Edward Alfred LaFord	Susan Ellen Farrar
June 30	Greenfield	Erik Paul	Albert Paul Schneiderhan	Cathryn Lou Towne

July	1	Nashua	Anthony John	Anthony John Bettencourt, Sr.	Dorothy Jo Ann Young
July	1	Nashua	Kelley Sue Eva	Richard Alton Levesque	Ida Marie Wood
July	2	Nashua	Lee Anne	Claude Jacques Ouelette	Pauline Simone Duhamel
July	3	Manchester	Thomas Richard	Richard John Vachon	Claudette Simore Turgeon
July	3	Nashua	Benjamin David	David Gordon Dearden	Janice Carol Senna
July	5	Nashua	Lisa Sue	Wallace Woodrow Read, Jr.	Bonita Virginia Bigwood
July	7	Nashua	Jessica	Francis Albert Cook	Katherine Lynn Ryan
July	9	Nashua	Robert Waite	Charles Edwin Moore	April Jean Gordon
July	10	Nashua	Jennifer Dawn	Raymond Edward Dockham	Lillian Ann Brozowski
July	11	Nashua	Cynthia Anne	Peter Joseph Jean Labonville	Annie Jane Gibbs
July	12	Nashua	Michael Daniel	Thomas Daniel Loughlin III	Jane Susan Belcher
July	12	Nashua	Steven Charles	Charles Kilborn Watkins	Madelyn Rose Shelton
July	13	Nashua	Megan Marie	Mark Metcalfe Haseltine	Beverly Ann Bennett
July	13	Nashua	Robert Leigh	Rene Joseph Baron	Betty Ann Farnum
July	13	Nashua	Christopher Louis	Louis Robert Boucher	Norma Jean Cuddy
July	15	Nashua	Jennifer Lynn	David Ralph Reed	Kathleen Marie Brown
July	19	Nashua	Julie Anne	Wayne Peter Sharp	Linda Gail Atwood
July	20	Nashua	Mark Edward	Glenn Nelson Joziatis	Melanie Starr Barr
July	21	Nashua	Aaron Jospeh	Kenneth Paul Souza	Virginia Ann Reis
July	21	Nashua	Shari Anne	Thayer Alan French	Joyce Anne Moore
July	21	Derry	Mary Jane	Donald Ray Hoover	Jane Elizabeth Sullivan
July	21	Nashua	Jamie Katherine	Kenneth John Burton	Jeanne Louise Coffin
July	22	Manchester	Shannon Marie	Philip John Ryan, Jr.	Rebecca Jane Laird
July	26	Nashua	Edward Dennis	E. Philip Turcotte	Marylee Elizabeth Hurley
July	28	Nashua	Jennifer Jill	Daniel Maurice Duclos	Patricia Ann Gaudreau
July	29	Nashua	Tiffany Anne	Bradford Layton Cross	Helen Catherine McInnes
Aug.	9	Nashua	Susan Mary	William John Rutkowski	Helena Ryne
Aug.	11	Nashua	Briana	Michael Comoli	Linda Louise Powers
Aug.	12	Nashua	Renee Christie	Steven Orville Tracy	Sandra Lee Broadwell
Aug.	12	Nashua	Kristin Juliette	Leslie Dale McClure	Carol Jeanne Stutz
Aug.	16	Nashua	Brian Alvin	Lary Alvin Cross	Carolyn Sue Hamelin
Aug.	17	Manchester	John William	John Theodore Ahern	Ruth Ann Slattery

Aug. 17	Nashua	Kenneth John	Paul David Statz	Sandra Eva St. Jean
Aug. 20	Nashua	Scott Matthew	Ronald George Bernier	Beverly Ann Hill
Aug. 25	Nashua	Shari Lynn	William Norman Holt, Jr.	Carolyn Louise Harris
Aug. 26	Woburn	Mark Joseph	Donald Dalton Barrucci	Bernadette Marie Castine
Aug. 28	Nashua	Anita Myrle	Glenn Maurice Kneeland	Lily Jefford
Aug. 30	Nashua	Michael Terrence	Terrence Raymond Shunney	Frances Ann Coderre
Aug. 31	Nashua	Jean Elizabeth	John Archibald Fairbairn	Grace Dixon Young
Sept. 1	Manchester	Jennifa Ann	Robert Clarke Gosling	Paula Barbara Cummings
Sept. 5	Nashua	Kristi Lynn	David Arnold Downes	Sharon Ann Palmeri
Sept. 7	Nashua	Beth Jeanne	Earl Lester Ives	June Isabelle Bouley
Sept. 8	Manchester	Melissa Jean	Richard A. Mehlhorn	Betty Ann Dickonson
Sept. 8	Nashua	Faith Annette	Anthony DiStasio	Denise Marie Berube
Sept. 9	Nashua	Suzette	Anthony Richard Colombo	Judith Lee Dearth
Sept. 12	Nashua	Sean Denis	Denis James Bigwood	Peggy Hartleb
Sept. 17	Manchester	Shawn Russell	Russell Edmond Lortie	Muriel Hudon
Sept. 18	Nashua	Karin Lee	Norman Clarence Christopherson	Sharon Lee Williams
Sept. 20	Nashua	Erik	Sandor Barcza	Rose Marie Mandrafino
Sept. 21	Nashua	John Lee	Dennis Maurice Lambert	Alyce Mae Noakes
Sept. 22	Manchester	Elyse Marie	William Clifford Hummel	Elizabeth Ann Covelli
Sept. 23	Nashua	Kris Armand	Gerard Louis Paradise	Theresa Dorothy Hart
Sept. 27	Nashua	Kathleen Anne	Paul Louis Joseph Blow	Phyllis Mary Byrnes
Sept. 30	Manchester	Mary Anne	David Jon Pearson	Amelia Alice Baroody
Sept. 30	Nashua	Laurie Michelle	Donald Michael Pinkham	Kathleen Marie Donahue
Sept. 30	Nashua	Donna Michelle	David Murray Whynot	Laura Pauline Perez
Oct. 1	Nashua	Melissa Mary	Arthur Leo Gagnon	Nancy Ruth Ledoux
Oct. 3	Manchester	Veronica Ann	Don Harold Burns	Angela Dorothy Parsons
Oct. 3	Nashua	Bradford Franklin	Ellsworth Franklin Bent, Jr.	Catherine Mary Leonard
Oct. 3	Nashua	Steven Michael	Conrad Walter Caine	Ann Marie Hogan
Oct. 5	Nashua	Brian Charles	Murray Eugene Nickerson	Anna Marie Gartner
Oct. 9	Nashua	Marc Phillip	Martin Albert Morasse	Carol Ann Watts
Oct. 9	Nashua	Carrie Elizabeth	John George Ramsdell	Sylvia Ann Todd
Oct. 12	Manchester	John Christopher	Robert William Lynch	Dolores Jeanne Vachon

Oct. 12	Nashua	Matthew Edward	Edward George Cross	Evelyn Cecilia Smith
Oct. 14	Nashua	Shawna Lee	Michael James Colli	Sherry Agnes McDonald
Oct. 15	Concord	Monique Cecile	Andre Pierre Menard	Cecile Marie Perron
Oct. 16	Manchester	Cheryl Ann	Richard Norman Gill	Helen Diane Cote
Oct. 16	Manchester	Kellie Jean	Kenneth Bradley Innis	Arlene Therese Fournier
Oct. 16	Nashua	Stephen Paul	Maurice Andrew Hebert	Darlene Mae Sperry
Oct. 19	Nashua	Jane Therese	Maurice Armand Frechette	Irene Therese Bernier
Oct. 19	Nashua	John James	Marice Armand Frechette	Irene Therese Bernier
Oct. 19	Nashua	Grethnie Victoria	Robert Lincoln Kazanjian	Edna Lee Cox
Oct. 22	Nashua	David Joseph	David Kevin Dobens	Evelyn Aurea St. Germaine
Oct. 23	Nashua	Melissa Jan	Peter Henry Lamont	Sheila Edith Wood
Oct. 23	Nashua	Richard Andrew	Richard Andrew Primeau	Susan Frances Dudash
Oct. 28	Nashua	Cynthia Dianne	Robert Irwin Treen	Carole Edith Boynton
Nov. 1	Manchester	Kenneth Arthur	Clayton Gregory Todd	Laila Irene Tucker
Nov. 2	Manchester	Kristi Michelle	Paul Edward Boucher	Betty Rosalie Mathews
Nov. 3	Nashua	Daniel David	David Daniel Coffey, Jr.	Joanne Ruth Rivenburgh
Nov. 9	Manchester	George Peter	George Henry Laflamme	Roberta Catherine Viveney
Nov. 13	Manchester	Todd Alan	Earl John Russell	Sylvia Ann Howe
Nov. 14	Manchester	Thaddeus Spencer	Thaddeus Stuart Stephanak	Margaret Loretta Burrowes
Nov. 22	Manchester	Michael James	John Wilbor McSorley	Cecilia Gertrude Lesmerises
Nov. 22	Manchester	Kreg Christopher	William Kazanowski	Claire Frida Cholette
Dec. 1	Manchester	Andrea Marie	William Andre Garand	Sandra Jane Hartson
Dec. 4	Lowell	William David	Andrew William Stasiowski	Lillian Laura Bullock
Dec. 7	Manchester	Jason Paul	David Leo Rolerad	Ellen Lewis
Dec. 8	Manchester	Paul John	Raymond John Roberts	Carmel Maria Pinsonneault
Dec. 17	Manchester	Michelle Nancy	Richard Conrad Ouellet	Nancy Jean Hunt
Dec. 18	Manchester	Nancy Gail	Vianney Clermont Laurendeau	Constance Pauline Chouinard

I hereby certify that the foregoing returns of Births are correct according to my best knowledge and belief

Attest: Robert R. Morrill, Town Clerk of Merrimack, N. H.

ANNUAL REPORT
SCHOOL DISTRICT OF MERRIMACK, N. H.
for the
YEAR ENDING JUNE 30, 1971

DISTRICT OFFICERS

Moderator
John E. Lyons

Clerk
June Johnsen

Treasurer
Alice W. Read

School Board and Trustees

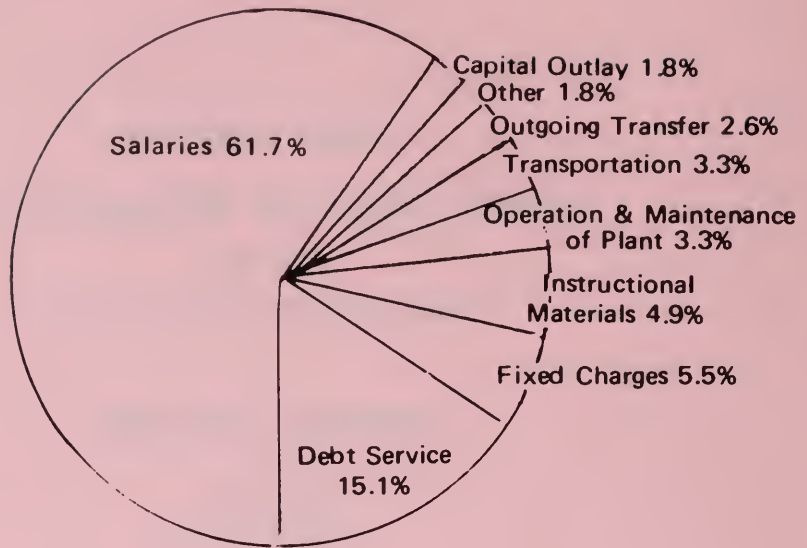
Martin Kelley
Paul Goodridge
Norman Brown

Planning and Building Committee

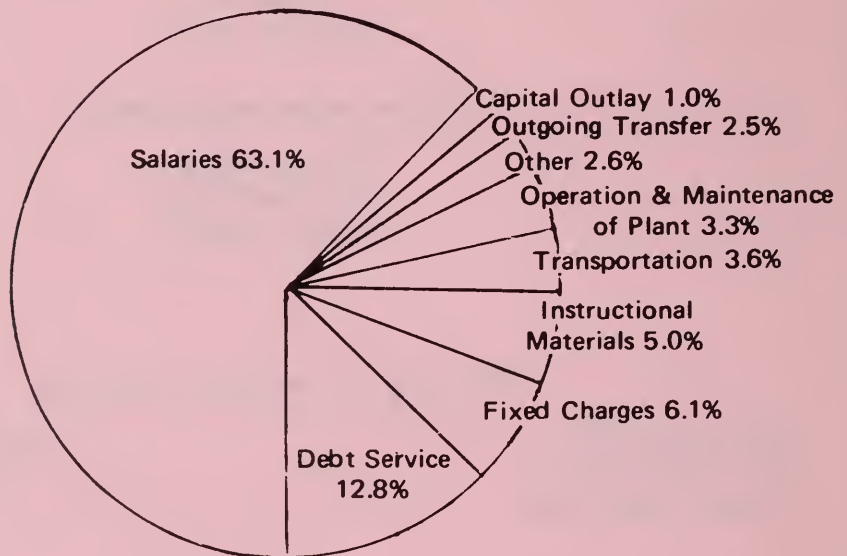
Earl Dodge (72)
Paul O'Neill (72)
Frank O'Gara (73)

George Hayward (73)
Charles Buker (74)
John Lyons (74)

MERRIMACK 1971-72



MERRIMACK 1972-73 (Proposed)



DISTRIBUTION OF THE SCHOOL DOLLAR

MERRIMACK SCHOOL DISTRICT

SCHOOL WARRANT

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District in the Town of Merrimack, New Hampshire qualified to vote in district affairs:

You are hereby notified to meet at the School Auditorium in said District on the 7th day of March, 1972 at 6 A.M. in the forenoon to act upon the following questions:

1. To choose a Moderator for the coming year.
2. To choose a clerk for the ensuing year.
3. To choose a member of the School Board and Trustees for the ensuing three years.
4. To choose a Treasurer for the ensuing year.
5. To choose two members of the Planning and Building Committee for the ensuing three years.

The Polls will be open from 6 A.M. and will close no earlier than 6:30 P.M.

Given unto our hands at said Merrimack this 9th day of February 1972.

MARTIN KELLEY
PAUL A. GOODRIDGE
NORMAN BROWN
School Board

A True Copy of Warrant — Attest:

MARTIN KELLEY
PAUL A. GOODRIDGE
NORMAN BROWN
School Board

**MERRIMACK SCHOOL DISTRICT
SCHOOL WARRANT**

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District in the town of Merrimack, New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at the Junior High School Auditorium in said District on Wednesday the 1st day of March, 1972, at 7:30 P.M. in the evening to act upon the following subjects:

Article 1. To see if the District will vote to keep the polls open for a period of two hours following completion of the discussion under Article II of this warrant.

Article II. To see if the District will vote to authorize the construction and equipping of an addition to the Merrimack Junior High School and to appropriate a sum not to exceed \$1,600,000 for the aforesaid purposes, said sum to be in addition to any bond investment interest and other local, State or Federal funds made available therefor, and to raise the same by issuance of bonds or Serial Notes in accordance with the provisions of the Municipal Finance Act, Chapter 33 of the revised Statutes Annotated of New Hampshire, as amended, and to authorize the Merrimack School Board to so issue and negotiate said bonds or notes in the name of or on the credit of the District, said Board to have discretionary powers described in Section 8 of said Chapter 33 in respect to said notes or bonds.

Article III. To see if the District will authorize the School Board to transfer up to \$75,000.00 from the Capital Reserve Fund to the Building Fund for the purpose of paying the first year's interest on the bond issue if voted under Article II.

Article IV. To see if the District will vote to authorize the School Board to deposit all unexpended balances at the end of the fiscal year in the Capital Reserve Fund.

Article V. To see what sum of money the District will vote to raise and appropriate for the support, of schools, for the payment of salaries for the school district and agents and for the payment of statutory obligations of the District.

Article VI. To see if the District will authorize the School Board to build an addition to the Masticola School and determine the method of funding said addition.

Article VII. To see if the District will authorize the School Board to change the date of December 31, as the deadline for children who will attain the age of six years, to September 30, of the same year, to be eligible for first grade in accordance with the provisions of New Hampshire Revised Statutes Annotated 193:1.

Article VIII. To see if the District will vote to use a proper check list at all School meetings for the purpose of separation of registered voters from non-eligible voters to ensure the purity of any vote taken. (By Petition)

Article IX. To see if the District will vote to instruct the School Board to advertise for bid all transactions involving the sale of Town property or the purchase or construction of any item in the excess of \$500.00. (By Petition)

Article X. To see if the District will vote to open the polls from 6:00 A.M. to 6:30 P.M. for ballot vote and take up the articles of the warrant beginning at 7:30 P.M. as is done by the Town. The above to hold true at annual and special meetings. (By Petition)

Article XI. To see if the District will vote to instruct the School Board to post all available positions at each Post Office and two (2) places of public meetings and publish the notice in two (2) newspapers of greatest circulation in the Town. (By Petition)

Article XII. To see if the District will vote to instruct the School Board to post all notices of public meetings at each Post Office and two (2) places of public meetings, other than School property, and publish the notice in two (2) newspapers of greatest circulation in the Town. (By Petition)

Given under our hands at said Merrimack, New Hampshire this 9th day of February, 1972.

MARTIN KELLEY
PAUL A. GOODRIDGE
NORMAN BROWN
School Board

A True copy of Warrant — Attest:

MARTIN KELLEY
PAUL A. GOODRIDGE
NORMAN BROWN
School Board

**MERRIMACK SCHOOL DISTRICT
BUDGET 1972-73**

Series	Budget 1970-71	Expended 1970-71	Budget 1971-72	Proposed 1972-73
100 Administration				
110 Salaries District Office				
110.1 School Board	\$ 700.00		700.00	700.00
110.2 Moderator	30.00		30.00	40.00
110.3 Clerk	150.00		300.00	30.00
110.4 Treasurer	800.00		800.00	800.00
	\$ 1,680.00	1,680.00	1,830.00	1,570.00
135 Contracted Services				
135.1 Auditors	700.00		700.00	700.00
135.2 Census	400.00		500.00	500.00
135.3 Counsel	200.00		1,000.00	1,000.00
135.4 District Meetis	20.00		100.00	100.00
135.5 Ballots	20.00		50.00	50.00
	\$ 1,340.00	1,456.56	2,350.00	2,350.00
190 Other Expenses				
190.1 NHSBA	220.00		220.00	350.00
190.2 Treasurer	150.00		150.00	150.00
190.3 District Officers	50.00		50.00	50.00
	\$ 420.00	939.67	420.00	550.00
TOTAL - 100 Series	\$ 3,440.00	4,076.23	4,600.00	4,470.00

200	Instruction					
210	Salaries					
210.1E	Teachers & Principals	763,600.00	766,789.81	956,850.00	1,113,200.00	
210.1H	Teachers & Principals	298,700.00	305,748.79	384,300.00	440,800.00	
210.2	Substitutes	16,000.00	19,022.50	18,000.00	22,000.00	
210.3E	Clerks	14,400.00	14,400.00	20,800.00	24,840.00	
210.3H	Clerks	7,850.00	7,800.00	9,400.00	9,660.00	
210.4	Speech Therapy	4,500.00	4,500.00	4,920.00	5,220.00	
210.5	Dept. Heads	800.00	800.00	1,000.00	1,260.00	
210.6	Driver Education	600.00	600.00	1,300.00	3,849.00	
210.7	Course Credits	6,000.00	4,393.50	6,000.00	6,000.00	
210.8	Library Aides			6,000.00	6,615.00	
210.9	Handwriting	2,500.00	2,500.00			
		\$1,114,950.00	1,126,554.60	1,408,570.00	1,633,444.00	
215	Textbooks					
215.1M	Replacement	12,918.00		3,000.00	2,850.00	
215.1R	Replacement			3,810.00	4,500.00	
215.1T	Replacement			3,750.00	4,500.00	
215.1J	Replacement			2,598.00	2,940.00	
215.1H	Replacement	4,042.00		4,687.00	5,250.00	
215.2M	New Program	6,847.00		3,053.00	2,933.00	
215.2R	New Program			2,593.00	5,675.00	
215.2T	New Program			2,338.00	5,906.00	
215.2J	New Program			2,250.00	3,130.00	
215.2H	New Program	5,000.00		8,800.00	3,939.00	
215.3M	Special Program	2,873.00		900.00	1,227.00	
215.3R	Special Program			884.00	1,939.00	
215.3T	Special Program			900.00	1,781.00	
215.3J	Special Program			1,329.00	608.00	
215.3H	Special Program	350.00		1,900.00	944.00	
		\$ 32,030.00	23,487.89	42,792.00	48,122.00	

220 Library and A.V.

220.1E	Library Books	18,700.00	18,700.00	17,000.00	9,000.00
220.1H	Library Books	7,500.00	7,500.00	5,000.00	9,000.00
220.2E	A.V. Rentals		29.00	1,000.00	2,000.00
220.2H	A.V. Rentals	877.00	557.26	1,354.00	1,402.00
220.3E	Filmstrips		10.75	3,000.00	3,500.00
220.3H	Filmstrips	712.00	3.50	1,198.00	2,067.00
220.4M	Maps & Globes	2,407.00	2,233.43	412.00	728.00
220.4R	Maps & Globes			800.00	620.00
220.4T	Maps & Globes			808.00	604.00
220.4J	Maps & Globes			706.00	548.00
220.4H	Maps & Globes	305.00	152.50	617.00	286.00
220.5E	Other	551.00	630.94	1,500.00	3,145.00
220.5H	Other	473.00		1,000.00	1,500.00
		\$ 31,525.00	29,817.38	34,395.00	34,400.00

230 Supplies

230.1M	Replacement	12,918.00	11,637.96	3,000.00	4,548.00
230.1R	Replacement			3,810.00	5,870.00
230.1T	Replacement			3,750.00	5,529.00
230.1J	Replacement			2,598.00	3,496.00
230.1H	Replacement	3,234.00	2,142.31	3,750.00	4,200.00
230.2M	Testing	2,936.00	2,621.19	1,127.00	659.00
230.2R	Testing			1,089.00	757.00
230.2T	Testing			816.00	763.00
230.2J	Testing			538.00	292.00
230.2H	Testing		17.60	587.00	563.00
230.3M	Music	360.00	108.38	150.00	
230.3R	Music	348.00		92.00	
230.3T	Music			75.00	
230.3J	Music			350.00	490.00

230.3H	Music	244.00	216.15	290.00	300.00
230.4M	Art	2,545.00	2,545.00	780.00	908.00
230.4R	Art			802.00	1,196.00
230.4T	Art			818.00	1,155.00
230.4J	Art			848.00	809.00
230.4H	Art	1,500.00	1,500.00	1,474.00	1,550.00
230.5E	Physical Education	1,219.00	1,001.60	1,800.00	1,972.00
230.5H	Physical Education	700.00	376.10	1,005.00	
230.6J	Science	732.00	675.54	840.00	840.00
230.6H	Science	1,500.00	1,555.01	2,462.00	1,985.00
230.7M	Language Arts	6,435.00	6,614.88	1,013.00	1,644.00
230.7R	Language Arts			2,067.00	2,097.00
230.7T	Language Arts			1,961.00	2,173.00
230.7J	Language Arts			615.00	236.00
230.8H	Electricity & Electronics	367.00	23.48	450.00	500.00
230.9H	Driver Education	300.00	87.78	300.00	450.00
230.10H	Home Economics	350.00	515.91	434.00	500.00
230.11H	Drafting	358.00		626.00	692.00
230.12E	Math	1,972.00	1,994.60	1,880.00	1,817.00
230.13H	Business	1,300.00	740.74	1,680.00	1,900.00
230.14E	Current Events				792.00
230.15E	Special Education				1,315.00
230.16E	Other				1,791.00
230.16H	Other				211.00
		\$ 39,318.00	34,374.23	43,877.00	54,000.00
235	Contracted Services				
235.2	In-Service Training				1,600.00
					\$ 1,600.00

290	Other Expenses					
290.1E	Office Supplies	365.00	414.74	776.00	1,290.00	
290.1H	Office Supplies	250.00	45.04	250.00	300.00	
290.2H	Graduation	400.00	309.82	450.00	580.00	
290.3E	Professional Meetings	1,440.00	686.73	1,600.00	1,420.00	
290.3H	Professional Meetings	700.00	144.95	700.00	600.00	
290.4	Workshop	300.00	157.00	1,200.00		
290.5H	Travel	110.00	27.70	200.00	100.00	
290.6E	Publications	124.00	119.45	217.00		
290.6H	Publications	56.00		73.00		
290.7E	Report Cards	574.00	470.44	552.00	781.00	
290.7H	Report Cards	200.00	118.65	300.00	100.00	
290.8E	Postage	400.00	297.40	637.00	1,200.00	
290.8H	Postage	150.00	63.27	172.00	300.00	
290.9	Membership	155.00	140.00	235.00	245.00	
290.10H	Other			2,406.00	3,084.00	
Total 200		\$ 5,224.00	2,995.19	9,768.00	10,000.00	
300	Attendance services	\$1,223,047.00	1,217,229.29	1,539,402.00	1,781,566.00	
Total 300	Series	300.00	300.00	300.00	300.00	
400	Health Services	\$ 300.00	300.00	300.00	300.00	
410	Salaries					
410.1	Nurses	21,700.00	21,700.00	29,800.00	36,700.00	
410.2	Psychologist				2,000.00	
Total 400		21,700.00	21,700.00	29,800.00	38,700.00	
490	Other Expenses					
490.1	Vision Testing	908.00	816.40	873.00	969.00	
490.2	Pupil Physicals	250.00	125.00	1,307.00	1,294.00	
490.3	Health Supplies	400.00	247.75	400.00	500.00	
490.4	Pre-School Clinic	200.00	45.06	200.00	150.00	
490.5	Dental Program			500.00	500.00	
Total 400		1,758.00	1,234.21	3,280.00	3,413.00	
	Series	\$ 23,458.00	22,934.21	33,080.00	42,113.00	

[illegible]

726	Repairs								
726.1E	Instructional	485.00	616.41	85.00	1,890.00				
726.1H	Instructional	893.00	753.25	1,165.00	1,525.00				
726.2E	Non-Instructional	400.00	2,775.45	1,050.00	500.00				
726.2H	Non-Instructional	450.00	125.46	700.00	250.00				
		2,228.00	4,270.57	3,000.00	4,165.00				
735	Contracted Services								
735.1	Painting	3,875.00	3,743.08	4,752.00	4,712.00				
735.2	Contractors	1,872.00	2,074.70	568.00	3,135.00				
735.3	Other	575.00	5,429.60	1,800.00					
		6,322.00	10,337.38	7,120.00	7,847.00				
766	Building Repairs								
766.1E	Boilers	700.00	1,419.63	700.00	800.00				
766.1H	Boiler		102.50						
766.2E	Other	500.00	550.06	1,875.00	4,675.00				
766.2H	Other	100.00	258.51	200.00					
		1,300.00	2,330.70	2,775.00	5,475.00				
		\$ 13,376.00	20,641.00	15,875.00	20,951.00				
SeriesTotal									
Fixed Charges									
850	Retirement – FICA								
850.1	Teachers Retirement	25,410.00		35,902.00	37,500.00				
850.2	Teachers FICA	44,396.00		57,972.00	88,000.00				
850.3	Other FICA	5,454.00		6,037.00	7,800.00				
		75,260.00	61,170.74	99,911.00	133,300.00				
855	Insurance								
855.1	Building	9,000.00		10,801.00	11,350.00				
855.2	Health & Accident	10,000.00		26,392.00	30,000.00				
		19,000.00	22,923.75	37,193.00	41,350.00				
Total 800	Series	\$ 94,260.00	84,094.49	137,104.00	174,650.00				

Lunch Program					
975.1	Federal Support	8,000.00	25,498.60	8,000.00	25,000.00
975.2	District Support	5,000.00	5,000.00	5,000.00	10,000.00
990.1	Other	10.00		10.00	10.00
990.2	Van Rental			1,060.00	1,038.00
Total 900	Series	\$ 13,010.00	30,498.60	14,070.00	36,048.00
Student Activities					
1010	Salaries	7,650.00	7,350.00	8,250.00	9,200.00
1075 Other					
1075.1E	Athletics			613.00	1,098.00
1075.1H	Athletics		4,081.86	4,063.00	7,000.00
1075.2E	Music	3,800.00	155.59	70.00	96.00
1075.2H	Music	45.00	105.00	150.00	475.00
1075.3M	Field Trips	275.00	1,643.50	700.00	800.00
1075.3R	Field Trips	1,050.00		715.00	1,318.00
1075.3T	Field Trips			840.00	1,318.00
1075.3J	Field Trips			1,000.00	1,085.00
1075.3H	Field Trips	500.00	275.00	510.00	985.00
1075.4	Assemblies	365.00	505.00	1,473.00	1,000.00
1075.5	Awards	250.00		685.00	905.00
1075.6E	Transportation	390.00	410.00	1,000.00	1,150.00
1075.7E	Officials	72.00	70.00	140.00	182.00
Total 1000	Series	\$ 6,747.00	7,245.95	11,959.00	17,412.00
		\$ 14,397.00	14,595.95	20,209.00	26,612.00
Capital Outlay					
1265	Sites				2,000.00
1266	Buildings	722.00	1,162.56	25,450.00	1,600,250.00
1267	Equipment	31,537.00	25,556.86	17,000.00	27,253.00
Total 1200	Series	\$ 32,259.00	26,719.42	42,450.00	1,629,503.00

1300 Debt Service					
1370	Principal				
1371	Interest	198,000.00	200,500.00	200,500.00	200,500.00
		194,778.00	186,484.97	176,044.00	165,828.00
Total 1300	Series	\$ 392,778.00	386,984.97	376,544.00	366,328.00
1400 Transfer Account					
1477.1	Tuition Public	753.00		801.00	950.00
1477.2	Supervisory Union	29,375.00	29,374.61	55,693.00	57,268.00
1479.1	Tuition Non-Public	4,000.00	3,752.00	4,172.00	10,200.00
1479.2	Tutoring	200.00	385.00	200.00	400.00
1479.3	Transportation	3,000.00	2,844.20	4,172.00	4,400.00
Total 1400	Series	\$ 37,328.00	36,355.81	65,038.00	73,218.00
1700	Summer School				4,500.00
Total 1700	Series				4,500.00
1900 Titles					
	Title I				7,300.00
	Title III				22,350.00
Total 1900	Series	2,500.00	5,355.00	5,355.00	29,650.00
GRAND TOTAL		\$2,037,342.00	\$2,045,097.92	\$2,487,285.00	\$4,466,269.00

MERRIMACK SCHOOL BOARD ANNUAL REPORT

March 1971 — March 1972

During the past year the School Board has been faced with many challenges arising from a rapidly growing community. The students being serviced by our educational system increased from approximately 2525 students in March of 1971 to a new high of 2970 on Jan. 1, 1972.

In 1971 the Thorntons Ferry and Reeds Ferry additions comprised of classrooms and all purpose rooms were completed and put into use.

Supervisory Union No. 26 servicing the towns of Merrimack and Bedford was formed and offices to house their function were built in the little white school house on Route 3.

For the first time a physical education program was conducted in a Merrimack School at the Junior High level.

Several meetings were held with the Board of Selectmen to resolve problems common to the Town and the School District.

A policy manual covering all phases of School District functions was written by the Board and implemented in Sept. 1971.

A complete listing of non-educational functions complete with job descriptions and salary structures was established.

The Board wishes to acknowledge the many long hours and excellent help rendered it by the Planning and Building Committee who gave uncomplainingly of their time and service. Thank you gentlemen.

In a year filled with many accomplishments there have been some disappointments.

Due to the rapid growth, we are faced with the necessity of increasing our building space. From April 1971 until September 1971 the joint School Board and Planning and Building Committee put together plans and specifications for an addition to the Junior High School to double its size from 500 to 1000+ students. At a special School District Meeting the proposal failed to gain the necessary two thirds vote necessary to implement the financial requirements needed to build the addition.

A disappointing aspect of this meeting was that for such an important decision involving the education of our youth under 300 out of a possible 3000 registered voters turned out.

Further to be researched are avenues to find other methods to relieve the individual tax payer from the burden of carrying in excess of 90% of the financial needs of the School District.

The one time that all things come into focus is on Graduation night when our young people in town receive their diplomas and enter the adult world, thanks to the people of Merrimack who have seen that our students have the educational background to meet the challenge.

Somehow on that evening the long meetings, discussions and hard work seem to be justified.

Thank you to the townspeople, the Selectmen along with the Superintendent of Schools and his staff who have helped us during the past year.

Respectfully submitted,

Martin F. Kelley, Chairman
Paul Goodridge
Norman Brown
SCHOOL BOARD

MERRIMACK SCHOOL DISTRICT
REVENUE ESTIMATES

	1971-72	Estimated 1972-73
Unencumbered Balance	\$ 25,757.67	None
Federal Program		
School Lunch	8,000.00	25,000.00
PL 874	9,000.00	20,000.00
ESEA 89:10	5,355.00	7,300.00
Title III		20,350.00
State Program		
Sweepstakes	14,966.00	25,000.00
Foundation Aid	8,896.74	none
Building Aid	33,628.67	42,075.00
Driver Education	600.00	2,700.00
District Programs		
Bond Issue		1,600,000.00
Rentals		2,500.00
Capital Reserve		none
Trust Funds	11,000.00	11,000.00
Athletics		2,000.00
Driver Ed.		1,800.00
Total Revenue	\$ 117,204.08	\$1,759,725.00
District Assessment	\$2,370,080.92	2,706,544.00
Total Appropriation	\$2,487,285.00	\$4,466,269.00

REPORT OF THE SUPERINTENDENT OF SCHOOLS TO THE SCHOOL BOARD AND CITIZENS OF MERRIMACK

As of July 1, 1971, the Bedford and Merrimack School Districts dissolved their mutual relationships with the Hudson, Litchfield and Pelham School Districts and formed a new administrative unit known as Supervisory Union No. 26. This reorganization, directed by the State Board of Education, has provided additional services to the Merrimack School District and has maximized the working relationships between the administrative staff and school board.

The growth of the district continues and the pupil demands on our educational programs appear to continue at the rate of the past five years. Our enrollment this past September exceeded that of a year ago by 332 pupils. It is expected that next September we will enroll an additional 347 pupils. It appears the birth rate may have reached a plateau but the impact of immigration has failed to do the same.

The impact of this growth on our available school facilities is critical. It is estimated that next year every available classroom will be utilized and several existing programs will be without classroom space. This inhibits the further implementation of existing programs such as physical education and prohibits the development of new programs in home economics and industrial arts at the junior high school level. All these programs are essential if Merrimack is to meet the minimum standards established by the State Board of Education for elementary schools.

The logical solution to this critical problem is to support an addition to the existing Junior High School thereby creating a middle school for grades 5-8 or grades 6-8 and relieving existing classrooms in our present elementary schools for primary age children. This proposal was defeated at a Special School District Meeting this past Fall but merits every consideration and support at the March, 1972, Annual School District Meeting. We can, with difficulty, sustain our present program next year. This will be impossible for the 1973-74 school year without additional instructional space. This problem rates top priority if we are to keep pace with our educational needs.

Since last September the district has been operating a Title III project "Application of Psychological Theory to Classrooms" under the direction of Mrs. Barbara Pitsch and our elementary school principals. This program has found interest among our teachers and promises to give our teachers a better understanding and appreciation of pupil behavior. It is our hope that the program will be funded for a second year.

The district has continued to maintain an attractive salary schedule which has enabled us to attract and hold experienced teachers. The high quality of our teachers continues to serve as the major strength of our educational program. We have new programs of studies developed in science and social studies for the elementary grades. If we maintain a competitive salary schedule, realize success in additional building plans, and continue to improve, expand, and complement these programs we will be able to meet the individual needs of all children.

In conclusion I take this opportunity to acknowledge the endless hours of work and the sincere interest and enthusiasm for our school problems rendered by our school board. In addition, the participation and interest of our Planning and Building Committee is evidence of community concern for the educational growth and development of our youth.

Respectfully submitted,

Claude H. Leavitt
Superintendent of Schools

REPORT OF THE ASSISTANT SUPERINTENDENT OF SCHOOLS

(Business & Personnel)

Mr. Claude H. Leavitt
Superintendent of Schools
Merrimack, N. H. 03054

Dear Mr. Leavitt:

I herewith submit for your approval my first annual report. The purpose of this report is to present pertinent information and data concerning the Merrimack Schools.

Every September brings a change in personnel; this year proved to be no exception. The professional staffs of the five Merrimack schools have forty one new staff members.

The number of school facilities have increased rapidly within the past eight years. The School District now has five schools in operation — three elementary, one junior high and one high school. Two of these schools have just had new additions open this past September (Reeds Ferry and Thorntons Ferry). In passing, I would just like to mention a couple of statistics in regard to the size of these buildings. The five schools have a total of 230,588 sq. ft. and are located on sites that contain over 136 acres.

It is, therefore, not hard to realize that the Supervisor of Buildings, Grounds and Custodians, David Bigwood, and his fine custodial staff have quite a task on their hands in order to maintain the Town's investment efficiently and effectively.

In the area of business administration, I am now working with administrators from Supervisory Unions No. 10 and No. 27 to develop a comprehensive scholar supply bid list. This list will be used to obtain bids in late February. It is our hope that by cooperative purchasing a lower price for scholar supplies may be obtained. This bidding procedure, if successful, would be extended into other areas of purchasing.

Steps have also been taken to develop a comprehensive inventory control system. The primary purpose of establishing a property accounting procedure is to report the School District's capital and inventory assets to School District and Town officials and to the public. In days of rising prices and property tax rates, it becomes increasingly more important for a School District whose annual expenditures and capital investments constitutes the major portion of the Town's financial commitments to institute formal accountability reporting procedures for the benefit of its citizens. Execution of this procedure will enable the School District to make such a report of its assets.

In closing, my report could not be complete without acknowledgement of the fine spirit of cooperative service constantly demonstrated by our teaching and non-teaching personnel.

May I also thank you, the members of the School Board, Chadwick C. Chase, Assistant Superintendent and the five administrators, Mr. H. Dana Taylor, Mr. Ralph Smith, Mr. Kenneth Taylor, Mr. Paul Lashua, and Mr. Chester Buck, for yours and their kind consideration as well as real and active interest in every aspect of school administration.

Respectfully submitted

James M. O'Neil
Assistant Superintendent

**REPORT OF THE
ASSISTANT SUPERINTENDENT OF SCHOOLS
Curriculum — Personnel — Merrimack**

Dear Mr. Leavitt,

The following report has been submitted in an attempt to describe in some detail the various personnel and curriculum aspects which I have focused my attention upon as Assistant Superintendent of Schools for the Merrimack School District.

It is apparent that the years ahead will be most interesting and important to the progress of our public school system particularly in view of the rising cost of our public school education. More and more we hear the echoes from taxpayers concerning the rising property taxes which are in the most part increased due to the rising cost of education. Certainly there are many alternatives to this ever rising tax burden, such alternatives being a greater financial support for public school education being shared by the State and/or Federal Governments. On the other hand school districts can attempt to reduce the rising cost of education by maintaining the status quo in terms of what exists or further to reduce that which exists. Obviously any attempt to reduce that which exists or to maintain status quo is destined to affect the quality of instruction at each of our schools, seemingly each individual taxpayer will have to approach this question on an individual basis.

This school year has seen a great deal of activity in the area of curriculum reform and revision both in terms of organization as well as contents.

Much emphasis has been placed upon the New Hampshire Minimum Standards and Recommendation for Elementary Schools which all schools in New Hampshire must substantially meet by Sept. of 1972 in order to gain school approval. Quantitatively and qualitatively speaking the Merrimack schools are well on their way to compliance with these stated minimum standards. Needs do exist in terms of Home Economics, Industrial Arts, Music and Physical Education. Generally Home Economics and Industrial Arts offerings are restricted and in fact non-existent at the Junior High level due to the lack of facilities and space at the present Junior High School.

In terms of program new curriculum guides in Science and another in Social Studies has been developed and implemented. Full implementation of the new curriculums will proceed as funds become available to purchase the required materials. Both new programs are rather unique to the Merrimack school district for the emphasis in each program is upon the student, his needs, abilities, interests and skills. Unlike the traditional single textbook approach to the teaching of the above curriculum areas, emphasis is placed upon the multi-media approach recognizing that students learn in different ways and with varying materials not just a single textbook.

To date I am confident that these two new programs are indeed fostering the objectives established for the programs, students seemingly enjoy these areas of instruction to a large degree which has been evident during my numerous observations of the programs in action.

A great deal of curriculum activity has also been evident in the areas of Language Arts and Mathematics particularly in terms of curriculum development and the charting and reporting of student progress. Emphasis has been placed upon the development of specific skills, concepts and understanding for the above curriculum area and secondly how each youngster approaches the acquisition of these stated items. No longer do we feel that the traditional concept of all children learning the same skill from the same set of materials is valid, instead we feel students have various modes and rates of learning thus requiring varying materials and techniques to the acquisition of the same specific skills.

All of our curriculum emphasis during this school year has been keynoted by the emphasis of the individual student. Our goal for the years ahead is apparent, that being an individualized type program for each student, this program to be limited by the bounds of our adopted curriculum. No longer can we conceive nor foster the idea that all students learn at the same rate, that all students of a particular chronological age have the same academic talent or in fact should be placed into a particular grade level and forced to keep pace with an entire class. Instead we are looking toward placing a youngster at his learning level and enabling him to progress at a rate of speed through the curriculum commensurate with his ability and desire. Unfortunately youngsters with a great deal of ability are generally handicapped in the Merrimack School District as well as in many other school districts. For if a student completes the eight years of curriculum work which is prescribed for him in somewhat less than eight years, we presently add on additional work to maintain his presence in our schools for the eight elementary years. Quite often we call the extra added work enrichment and/or advanced placement. The answer to this dilemma is obvious, a continuous progress program for each youngster not contingent upon grade levels or age levels.

A school psychologist has been added to the Merrimack School District staff on a part time basis. Such a position was made available to the Merrimack School District under the provisions of FSEA Title I Funds. The need for such a person to work with students, teachers and parents has been obvious to us for some time, we have been most happy with the success of our program to date particularly as it helps each youngster gain suitable school placement to fully develop their respective potentialities.

A great deal of emphasis has been placed upon the evaluation of the instructional staff during this school year. A comprehensive system of evaluation instruments have been developed in order to assess the strengths and weaknesses of each individual instruction staff member. The emphasis of this program has been to help each teacher improve as a teacher. I am indeed delighted to report upon observing each instructional staff member in an actual teaching learning situation I feel the Merrimack School District fortunate to generally have a quality teaching staff.

A summer school was developed and operated during the summer school vacation this previous year financed by Title I ESEA funds. Some 40 elementary school youngsters participated in this program in order to improve their reading skills. The program was felt to be most successful and hopefully will be expanded and continued during the next summer period.

Over the previous years our special education program offerings have been expanded drastically, previously one class room served the special education needs of all of our elementary schools. Over the school year this single classroom has been expanded to some four in number with one special education facility in each of our four elementary schools. I feel this expansion was most necessary and has indeed shown its importance to meeting the needs of students with varying learning handicaps.

Like our special education facility expansion so have our library facilities grown. All of our elementary schools now have operating libraries; Reeds Ferry, Thorntons Ferry and Masticola libraries are indeed fine facilities with the Junior High library needing additional space than what presently exists. Generally speaking the Merrimack School District is on their way to a fine library program grades 1-12.

What future years hold in terms of the educational program expansion for the Merrimack School District is somewhat nebulous at this point. Much depends upon the facilities forthcoming which such activities can occur in. One thing is apparent at this point, that indeed we must individualize instruction to meet the needs of individual students. No longer can all students be poured into one mold and expected to develop in mass. Many traditional concepts to education must be shed, new approaches to viewing the curriculum, staff, facilities, school year, and student body must be explored with an eye on improving both the effectiveness and efficiency of the Merrimack School Districts services for students.

Respectfully submitted,
Chadwick C. Chase
Assistant Superintendent

MERRIMACK HIGH SCHOOL

PRINCIPAL'S REPORT

The most significant and satisfying development of the past school year was the improvement and expansion of our educational program.

The new addition to the High School building and the additional faculty members not only provided for the actual housing of our ever increasing enrollment, but also provided for more flexibility in scheduling and an increased number of course offerings which better meet the needs and interest of our students.

Re-structuring of the Social Studies Department has allowed us to retain the traditional courses which we have offered in the past while adding other electives such as American and European Geography, Consumer Problems, Criminology, Comparative Government and others. Similar re-structuring has taken place in the English Department, and additional courses have also become a reality in the areas of Science, Home Economics, Business Education and Mathematics.

Of particular interest is our offering of College Calculus to Seniors. Two of our teachers, Millicent O'Leary, Mathematics Department Head, and Richard Mehlhorn, by taking courses and examinations, have been certified by both the State Department of Education and the University of New Hampshire, to teach this course. At the present time it is being taught by Mrs. O'Leary. Students who successfully complete this course will be considered for advanced placement in Mathematics at the University of New Hampshire.

Cooperative Business Education is another new program which is offered to Seniors. This program, under the direction of Mrs. Steckevicz, provides for formal instruction at the high school and work experience through actual job placement in local businesses and industry. At the present time we have ten students placed in Merrimack and Nashua. The program is being enthusiastically received, both by the students and by those for whom the students work.

Although we have a "long way to go" we are quite pleased with the progress we have made.

We are hopeful that with the continued support and cooperation of the citizens of Merrimack, our future endeavors will be as fruitful as those of this past year.

Respectfully submitted

H. Dana Taylor
Principal

MERRIMACK HIGH SCHOOL GUIDANCE DEPARTMENT
ANNUAL REPORT
1970-1971 SCHOOL YEAR

During the School Year of 1970-71, the Merrimack High School Guidance Department aimed its efforts in two particular directions, total involvement in individual student needs, and a deeper involvement in overall school planning. Both aims were at least partially accomplished, but still retain a high priority in the guidance program.

Traditional duties of occupational and college counseling covered most of the fall and early winter, along with the testing program. Testing consisted of the Kuder Preference Tests for freshmen, the School and College Ability Tests for sophomores, and the Ohio Vocational Interest Survey for juniors.

A new system was devised in the late fall for upper-classmen to gain information on the military services, when a general assembly for this purpose was held. Representatives of all armed services were present for the program, which included a large general meeting, and smaller group seminars afterward. Over one hundred juniors and seniors attended.

To help achieve the aim of deeper guidance department involvement in overall school planning, we worked with the English and Business departments in instituting changes in program. The changes allowed students greater participation in selection of subject matter within those two fields, while also giving a sharper definition to the requirements of the business program.

Beginning in the spring, a major change was incurred, as the guidance department and the principal began student scheduling for the fall, for the first time making use of computerized scheduling service as provided by the Westinghouse Learning Corporation in Waltham, Mass. While there were some initial points of confusion in the first year of automated schedule preparation, the ultimate goals, saving time, cost and effort, were realized.

The Guidance Department was able to participate in the preparation of the request for a government grant, which eventually allowed the Merrimack schools to add the services of a part time school Psychologist. It is hoped that this program will become full time in the very near future.

A threat to the value of our guidance program was conquered when the town authorized the hiring of a second counselor for the high school at town meeting. This was, of necessity, the time to make such a move,

thereby eliminating what had become a high student-counselor ratio of over 500-1. Mr. Gerard Vallee, formerly of the Derry school system, was hired to fill this new position beginning in the fall.

As Guidance Director at Merrimack High School, I would like to say thank you to many. First, I offer a thank you to the school committee and the administration of the Merrimack Schools for their help and cooperation. Thanks also go to Mr. Taylor and to the rest of the high school staff and faculty for their consideration and patience, and for understanding the functions and purpose of a guidance program. And finally, thanks to our fine student body for helping make the guidance program a true give and take portion of the educational procedure.

I repeat the final statement made in last year's report. We welcome all, students, parents and interested townspeople to become part of the process. Call us, or visit us...to discuss any aspect of the guidance program.

Sincerely,

Donald Wrightington
Guidance Director

MERRIMACK HIGH SCHOOL SCHOLARSHIPS

June — 1971

Reeds Ferry Women's Club	Danna Bergstrom JoAnne M. Kelley
American Legion Post No. 98	Linda Richardson
Parent Teachers Association	Earl Weeks Deborah Jones
Merrimack Teachers Association	Diane DeSalvo
Milton C. Greenleaf Memorial	Deborah Jones
South Village Club Award	Gayle Granger
Nashua Board of Realtors	Christine Berg
Harry L. & Ora M. Jenkins	David Thibeault
Rev. Theodore C. Spears Award	Michael Nutter
Theodore C. Spears Jr. Award	Nancy Hulse
Abbie M. Griffin Ed. Fund Award	Barbara Brooks Deborah Price Susan Vachon Duane Durocher
Merrimack High School Awards	James Powers Michael Nutter Robert Hayward
Others:	
New Hampshire College Scholarship	JoAnne Kelley

REPORT OF GRADUATES

Class of 1971

Frederick Aird	Hampshire Manufacturing Company
Rose Aird	Married
Christine Berg	Chamberlaine Junior College, Boston
Donna Bergstrom	Faulkner Hospital School of Nursing, Boston
John Bethel	Nashua Wood Products, Merrimack
Anna Blair	Rich's Department Store, Nashua
Claire Brault	Mass. Mutual Life Ins. Co., Nashua
Barbara Brooks	Keene State College
Marion Burt	United States Navy
Deborah Butt	Jordan Marsh Company, Bedford
Thomas Connell	Connell's New & Used Cars, Merrimack
Jonathan Cook	United States Air Force
Robin Coryell	Firemens' Fund American Ins., Manchester
Francis Daley	At Home
Linda Cox	Bellemores' Restaurant
Diane DeSalvo	New Eng. Tel. & Tel. Co., Manchester
Mark Dewitz	United States Navy
Jeffrey Dopson	Merrimack Leather Co., Merrimack
Michael Duhaime	United States Air Force
Robert Duquette	Leo Kesslen & Sons Inc., Nashua
Corinne Durette	J.M. Fields Company, Bedford
Duane Durocher	Bentley School of Accounting, Boston
Melissa Dupuis	New Eng. Tel & Tel. Co., Manchester
William Ernst	N.H. Vocational-Technical Coll., Nashua
Elizabeth Estey	Married
Jean Fariole	The Manchester Bank, Manchester
Velda Farrar	N.H. Vocational-Technical College, Nashua
Richard Follansbee	Royal Business Forms, Nashua
Coral Gordon	Greenbriar Nursing Home, Nashua
Gayle Granger	Keene State College
Bonnie Greeley	St. Josephs School of Prac. Nursing, Nashua
Dennis Greenleaf	Robbins Garage, Merrimack
Stewart Gregory	Alexanders Market, Nashua
Andrea Gurney	Household Finance Corp., Nashua
Robert Hayward	Keene State College
Theresa Hill	New Eng. Tel & Tel. Co., Nashua
Diane Houle	Married

Andrew Hujsak	Millward Motors Inc., Merrimack
Nancy Hulse	Bank of New Hampshire, Nashua
Douglas Hummel	University of Idaho
Luther Hyre	Jordan Marsh Company, Bedford
Donna Jacoby	Married
Coyne Jewett	California
Christine Johnson	At Home
Deborah Jones	Keene State College
Pamela Jones	N.H. Vocational-Technical Coll., Nashua
Donna Joyal	N.H. Vocational-Technical Coll., Nashua
William Julian	Continental Homes, Nashua
Stephen Kelley	Daniel Webster Junior College
JoAnne Kelley	New Hampshire College, Manchester
George Kirkpatrick	Zyla's Auction House, Merrimack
Suzanne Lacasse	N.H. Voc. Tech. College, Nashua
Bonnie Leard	Keene State College
Peter Lemay	At Home
Marilyn Mason	St. Joseph's School of Prac. Nursing, Nashua
Paul Meehan	Jordan Marsh Company, Bedford
Daniel Morasse	Pynenburgs' Service Station, Merrimack
Marilyn Morgan	Merrimack Leather Co., Merrimack
Rocky Morrison	20th Century Stores, Merrimack
Lois Nelson	Granite State Beauty School, Nashua
Robert Nelson	Keene State College
Gary Noel	Alexander's Market, Nashua
J. Michael Nutter	Dartmouth College
Edith O'Dell	Chamberlaine Junior College, Boston
Kenneth Oleson	Daniel Webster Junior College, Nashua
William Penrod	University of New Hampshire
Carl Pickering	United States Navy
James Powers	Plymouth State College
Deborah Price	University of New Hampshire
Richard Quintal	New England Aeronautical Institute, Nashua
Judith Raymond	At Home
Linda Richardson	Plymouth State College
Ronald Robinson	United States Air Force
Susan Rogers	Granite State Beauty School, Nashua
Kathryn Rolerad	Sweetheart Plastics
Laura Sheldon	Married
Timothey Smith	Sanders Associates, Nashua
Joyce Sperry	Married

Lloyd Sperry
Alan Stapanon
Monica Taylor
Mary Taylor
David Theriault
David Thibeault
Susan Vachon
Raymond Wassell
Earl Weeks
David Wheeler
Katherine Weston
Edward Williams
David Wrocklage
Donna Zintel
Tula Perez (Exchange student
from Peru)

United States Air Force
Arthur Labrie Construction Inc.
McElwain Shoe Company, Nashua
Married
DeMoulas Market, Nashua
Texas Christian University
Keene State College
Nashua Wood Products, Merrimack
University of New Hampshire
20th Century Store, Merrimack
Merrimack Pharmacy
Hume Pipe Company, Merrimack
University of New Hampshire
Slawsby Insurance Agency, Nashua
N.H. Vocation-Technical
College, Nashua

FINANCIAL STATEMENT

Classes and Organizations

July 1, 1970 to June 30, 1971

	Receipts	Expenditures	Balance
Class of 1970	—	—	000.00
Class of 1971	\$3,156.97	\$2,928.79	\$ 228.18
Class of 1972	3,953.45	2,464.20	1,489.25
Class of 1973	723.71	28.75	694.96
Class of 1974	534.82	—	534.82
Library Fund	534.65	149.60	385.05
School Newspaper	142.11	47.30	94.81
Drama Club	198.30	30.90	167.40
Ski Club	383.75	28.00	355.75
Business Club	194.89	35.00	159.89
French Club	3.13	—	3.13
Latin Club	115.48	99.00	16.48
Student Council	741.19	650.15	91.04
Athletic Fund	3,561.31	1,373.06	2,188.25

Respectfully submitted,

H. Dana Taylor
Custodian of Funds

MERRIMACK JUNIOR HIGH SCHOOL PRINCIPAL'S REPORT

Prior to the year 1966, Merrimack Junior and Senior High School were combined as one educational unit of grades 7 thru 12 and housed in the present Junior High building. With the completion of a new High School Building the present building was used to accomodate, in the first year, a portion of grade 4 and all of grades 5 through grade 8. As the years have passed, the lower grades have gradually been moved out to other buildings as the 7th and 8th grades have increased in numbers of students. In September of 1971, only grades 7 and 8 were in the Junior High building, a total of 430 pupils, with eight divisions of each grade. In addition, a Resource Class to meet special needs of some of our students has been added to the program.

Each year every attempt is made to improve, expand, and enrich our curriculum. An activity program, including chess, photography, newspaper, creative writing and drama, that was started last year, has been continued and student participation is at a high level. Physical Education was inaugurated in the Junior High School this year. In the short time since September that this program has been in operation, positive results already are in evidence.

For the past two years, in depth studies have been made in the areas of science and social studies. These studies have resulted in a revision and up-dating of the curriculum in these areas. These new curriculums were implemented in the 7th grade this year and will be expanded into the 8th grade next year. Social Studies incorporates a multi-text approach, thus enabling the student to draw experience, ideas, relationships and concepts from a wide range of sources.

The new science curriculum is lab orientated, emphasizing an approach of "doing". Practical and personal experiences bring to our students first hand knowledge of the world we live in.

Two public programs were presented at the Junior High during the past year which we believe served to exemplify many of the programs of the Junior High School. In June, a combined music, art, and drama program was held in conjunction with the three elementary schools. Students were able to demonstrate their abilities and use creatively the skills they had developed. This past fall, in November, Open House provided a new experience to parents. Instead of Parent-Teacher conferences, the faculty of the Junior High presented a modified program of the curriculum. This, we believe, gave the parents an opportunity to better familiarize themselves with what their children are doing in school.

The fourteenth Annual Watkins Spelling Contest was held on June 7, 1971. Mr. Kenneth Taylor, Principal of Reed's Ferry Elementary School was pronouncer. Prizes awarded were:

First	\$15.00	Jocelyn Dube	8th Grade
Second	10.00	Maureen Canavan	8th Grade
Third	5.00	Catherine Allgaier	8th Grade
Fourth	1.00	Cindy Moskowitz	7th Grade

The Twenty-fifth Watkins Prize Speaking Contest was held on October 29, 1971. The participants were:

The Twenty-Fifth Annual Watkins Prize Speaking Contest was held on October 29, 1971. The participants were:

- | | |
|--------------------|-------------------------------------|
| 1. Michael Deblis | "The Tell-Tale Heart" |
| | by Edgar A. Poe |
| 2. Timothy Dwyer | "The Boy at the Circus" |
| | Anonymous |
| 3. Ellen Neuberger | "Aggie Taylor Has a Dream" |
| | by Eleanor D. Cowles |
| 4. Tamar Dwyer | "A Pleasant Half Hour on the Beach" |
| | by Marjorie Benton Cook |
| 5. Joanne Richards | "The Highwayman" |
| | by Alfred Noyes |
| 6. Brenda Lessor | "The Bed next Door" |
| | by Annie H. Dounell |
| 7. Mark Bernier | "I Speak for Democracy" |
| | by Barbara Coats |
| 8. Gene Haroff | "The Perfect Tribute" |
| | by Mary R. Shipman Andrews |
| 9. Rebecca Penrod | "Sisterly Sparring" |
| | by Leota Hulse Black |
| 10. Mary Dugas | "Baby in the Bathroom" |
| | by Alise Buckley Heath |

Prizes awarded were:

First	\$30.00	Michael Debelis	8th Grade
Second	20.00	Mark Bernier	7th Grade
Third	10.00	Rebecca Penrod	8th Grade
Fourth	5.00	Timothy Dwyer	7th Grade
Fifth	1.00	Gene Haroff	8th Grade

I feel that in closing this report this year I have a responsibility in focusing attention on the needs of the Junior High School in future years. In the coming school year of 1972-73, with an enrollment of 482 students now present in the 6th and 7th grade, it can be expected that each of our 19 classrooms will be used to accomodate our basic program

of studies and our Resource Room. It will be necessary to limit and/or eliminate portions of our programs in art, music and band. It may be necessary to eliminate many of the activity programs. Space, therefore, will be a very vital factor in the next two years and to continue even a semblance of our present program will become more and more difficult.

Merrimack Junior High School, in order to provide a comprehensive middle school program, should be offering courses in Home Economics, Industrial Arts, Foreign languages and Health. Our school does not provide these areas for our students nor does the physical plant allow for any possibility to add them to our curriculum. Although Physical Education is now a reality at the Junior High School, the facility is inadequate. The lack of storage space limits the amount of equipment necessary to provide a sound program, and shower facilities are non-existent. There is no library facility at the Junior High School. Present day curriculum demand sources for research, supplementary materials of enrichment, extensive selections in periodicals, and many selected materials for specialized projects.

It is essential that the programs described above are implemented. It must be the goal of the Junior High School to provide a comprehensive curriculum and sufficient experiences that will give to our young people the necessary tools to emerge into a challenging society.

Respectfully submitted

Ralph Smith
Principal

REEDS FERRY SCHOOL PRINCIPAL'S REPORT

There are many highlights in any school program, I will attempt to touch on only a few.

I. Growth by Student Enrollment

	1969 - 70		1970 - 71		1971 - 72	
	Tchrs.	Students	Tchrs.	Students	Tchrs.	Students
1st	3	82	3	83	6	157
2nd	3	75	3	78	4	119
3rd	3	59	3	84	4	119
4th	3	67	3	73	4	115
5th	2	45	3	77	4	122
6th			2	48	4	111
Resource Room			0		1	10
TOTAL	14	328	17	443	27	753

1. This chart demonstrates the growth the Reeds Ferry School is experiencing.

2. The average increase in student enrollment this year has been in excess of four students per week. There are at least 20 weeks to the completion of the year. We can reasonably expect 80 more new students before years end.

3. The student teacher ratio will be very high.

II PHYSICAL FACILITIES AND GROUNDS

The School Board, Planning and Building Committee and Taxpayers have provided us with a very workable facility. The Maintenance Program under the direction of Mr. Bigwood is keeping up with the task at the Reeds Ferry School. There are some minor items to be installed such as tetherball poles, softball backstops, etc. The mammoth task facing Mr. Bigwood and Mr. Lane at Reeds Ferry School include 1/7 of a mile of corridors plus 31 classrooms, library, art room, office spaces, all purpose room and maintenance of several acres of mowing.

III PHYSICAL EDUCATION

Our school provides an excellent facility for a physical education program. While the teachers take advantage of the all purpose room it is not used to its maximum as would be the case with an Instructor to teach and direct such a program. We have more than the minimum equipment to operate an effective program when there is sufficient funding to provide a teacher.

IV READING

All children receive instruction in reading every day at Reeds Ferry Elementary School. Pupils are grouped within grades two through six according to their instructional needs and are taught within small groups. Pupils in grade one are grouped within their individual classrooms for instruction.

The Betts and Welch basal reading series of American Book Co. is the core program. The Scott Foresman Open Highways Program and the MacMillan Reading Program are the two main supplementary series. SRA Reading Laboratories, Reader's Digest Skill Builders, Plays for Oral Reading, and various other instructional reading materials are used in the classrooms to meet the needs of the children.

The Reading Specialist helps the classroom teachers by diagnosing individual pupil's strengths and weaknesses and then recommending specific approaches and materials to remedy the problem areas. She works with individual and small groups of children. In addition to working directly with remedial students the reading specialist does placement testing for new pupils, does demonstration lessons in classrooms to introduce new materials, and serves as a resource person for teachers interested in trying innovative ideas such as individualized reading.

V LIBRARY

The library program in Merrimack is directed by Mrs. A. Swain. Mrs. Moore who is directly responsible for our library has really assisted our educational program. Her scheduling of films, audio-visual equipment and volunteers has been very effective. The Parents of Reeds Ferry School can really be proud of the Volunteers that represent them. This is the first time we have enjoyed such a facility and the collection of books, records and magazines is growing.

VI PROJECT APT

This ESEA Title III Project was begun in August. We employ Mrs. Barbara Pitsch as Project Consultant and she works with our teachers in the Merrimack Elementary Schools. This project addresses itself to the teacher-student relationship and systematic classroom management. It is interesting to note that this idea is being adapted in College Curricula now.

When January 1st comes around each year we should count our blessings. There are many blessings at Reeds Ferry, fine children, great parents, outstanding faculty and staff, Superintendents with insight and wise counsel, and a supportive School Board.

Respectfully submitted
Ken Taylor, Jr.
Principal

THORNTONS FERRY ELEMENTARY SCHOOL PRINCIPAL'S REPORT

The Thorntons Ferry School continues to grow in enrollment. Our enrollment as of January 1972 was 604 pupils in grades 1 — 6. Last year at this time we housed 385 pupils in grades 1 — 5. Some of our growth was caused by the necessity of relieving the very over-crowded James Mastricola School. The boys and girls that came to us from the Mastricola School have adjusted very well. We wish to thank them and their parents for their excellent understanding and cooperation while adjusting to this change in schools.

Our new addition of some sixteen classrooms, related facilities, and all-purpose room is essentially completed. The citizens of Merrimack can be justifiably proud of this building which will house children for many years to come. The building is attractive, functional, without many unnecessary frills, and constructed at a cost far below that of schools in surrounding communities. Those of us that work in this building extend our thanks to the School Building and Planning Committee and the people of Merrimack for providing such an excellent facility.

We are working with several new programs this year which are worthy of note:

1. Title III Project Apt:

This project is designed to up-grade the quality of education by providing more effective methods of classroom management. The project is a three year project and involves three teachers from each of the elementary schools in course work, followed up by work in the classroom where theories and methods learned are put into practice with the help and guidance of the course instructor. To date it has met with great success but it is still too early to predict any long range gains.

An invaluable tool in this project is the video-tape recorder. Once a class has been recorded, the teacher and course instructor can review the entire lesson and class behavior and see at first hand where and what type of change may be necessary.

If the improvements we've observed at this early date in the project are any indication of what lies ahead, as the project progresses, we can foresee many real gains for our pupils and teachers.

2. Title II Library — Reading Project:

This project is designed to improve the instruction and learning of reading. This project is the result of a special grant made by the State Department of Education to a few school districts, which submit applications, to fund projects of merit to improve the instruction of reading.

Our project plans special emphasis on the teaching of phonics through the use of cassette tape recordings. These tape recordings are used in addition to the regular classroom instruction. As the year progresses, we find teachers in each of our elementary schools utilizing these tapes more and more. That the demand for their use continues to increase attests to their success in the instructional program.

3. Levelized Reading and Math Program:

This program is designed to improve reading instruction and provide a continuous progress program in reading and math. Simply stated, we have broken the readg and math programs into levels. As the child masters each level he progresses to the next one. If a child experiences difficulty at a level, time and effort can be brought to bear to correct the problem immediately. Each teacher will be teaching one level and thus can provide more individual attention for each child at that level. This does mean that a child may go to a teacher other than his home room teacher for reading and math instruction.

At the present time the teachers and staff at Thorntons Ferry are involved in developing behavioral objectives for each of these levels. Once the objectives, skills and criteria for each level have been established, we can begin to put the program into operation. Our target date to implement this program is September 1972.

4. Social Studies and Science Curriculums:

For the past two years teachers have been hard at work developing a social studies and a science curriculum to better meet the needs of todays children. Our regular curriculum was rapidly becoming out-dated and the need for improvement was very obvious.

The committees working on these two curricula have completed their work and now we are beginning to implement the newer programs. This will be a gradual implementation, but should be completed over the next two years.

One area of our curriculum that needs attention is physical education. At the present time our elementary schools have no regular physical education program. Repeated studies have demonstrated that a child will achieve better in school if he has a regular physical education program. This area of education has often been discussed but little or no action has been taken. The time has come to start making plans for the implementation of a physical education program.

If one pauses and wonders about the many changes occurring in the schools today, the answers become evident. The vast body of all knowledge available to mankind is now doubling about every seven years and the rate is increasing. Since 1940 our entire society has undergone

dramatic change and the rate of change continues to accelerate. The child in Grade One today will be entering his most productive young adult years in the year 2000. What will the world of the year 2000 be like? What will one need to know to be a productive individual in the year 2000? No one can really answer these questions, but the task of todays schools is to educate young people for the relatively unknown world of tomorrow. Thus we become involved in the continuing problem of up-dating our curriculum and developing better methods and techniques to get the job done.

In conclusion, we wish to thank the people of Merrimack, the School Board and the Staff of the Superintendent of Schools Office for their continued splendid cooperation and support.

Respectfully submitted,

Chester S. Buck, Principal
Thorntons Ferry Elementary School

JAMES MASTRICOLA ELEMENTARY SCHOOL PRINCIPAL'S REPORT

Additions to the Reed's and Thornton's Ferry Elementary Schools made it possible for the James Mastricola School to have space for a music room, an art room, a remedial reading room and a library-audio-visual aids room. Although these are basic to state minimum standards, it is the first year that space has existed for these purposes in the James Mastricola School and they are being utilized to maximum. It is anticipated that enrollment for next year will make it impossible to keep all of these rooms available for these programs because of basic classroom needs. Instead of moving forward to the addition of a physical education program it would seem like our major effort will be needed to meet basic classroom space with enough grade teachers to meet the enrollment needs. It would appear that enrollment needs will necessitate another change in areas attending each of the elementary schools.

A program of which we are most proud is our elementary school library. For the first time we feel like we have a school library worthy of the name. A great amount of effort and organization have gone into the establishment of this library. Mrs. Helen Ernst, library aide, under the direction of Mrs. Thea Swain, school librarian, is responsible for the library and for the organization and direction of the voluntary library aides. In addition to all of the functions involved with library books, the library is also an audio-visual aids center and the librarians assume responsibility for scheduling this equipment and the associated teaching materials. There are seventeen voluntary library aides who work during each week at the Mastricola School library.

The library has new book shelving and card catalogues and is organized the same as a public library. Pupils using the library get the same kinds of experiences they would in using a public library and also have the opportunity to develop their research skills. Mrs. Ernst is doing an excellent job in the establishment and smooth running of our first full-fledged library and the services rendered to teachers and pupils are outstanding.

The only new faculty members in the James Mastricola School this year are Mrs. Martha Batista, music teacher, and Miss Barbara Preusch, art teacher. All other teachers returned and there were no openings for classroom teachers during the current school year. Mrs. Batista is an experienced teacher who has managed her own music studio, sung professionally and is a graduate of the Julliard School of Music. Miss Preusch is a recent graduate of the University of Maine.

Mrs. Christina McGuire, reading specialist and Mrs. Lucy Richardson, elementary guidance counselor, attended the Gesell workshop held in Concord during the summer of 1971. The Gesell workshop was sponsored by the New Hampshire School Readiness Project and trains school personnel to become Gesell Readiness developmental examiners. They successfully completed the course and are certified as developmental examiners by the New Hampshire School Readiness Project.

We have had the added services of Dr. Jasna Kuftinec, a child psychiatrist, provided through federal funds. She has been in our school every other Tuesday morning. While in the school she works with students, teachers and parents. Her specialized services have been extremely helpful and we have been able to help a number of our students improve in their academic performance. In view of the cost of such services on a private basis, this has been a much needed service and we are pleased that we have been able to add the services through government funding, as part of our total program.

The James Mastricola School is participating in Project APT, a Behavior Modification project funded under Title III, granted to Merrimack by the State Department of Education. APT stands for application of psychological theory to the classroom and the total project is under the direction of Mrs. Barbara Pitsch, a school psychologist. Mrs. Pitsch is teaching an inservice course being attended by Mrs. Ellen Keeser, Mrs. Virginia Ellingwood and Miss Ann Bouvier. In addition, Mrs. Pitsch is teaching an inservice course for administrators and this course is being attended by Paul C. Lashua, principal, Mrs. Lucy Richardson, guidance counselor, and Mrs. Christina McGuire, reading specialist.

One of the major problems in education today is educating large heterogeneous groups of individuals for life in a broader society, while at the same time meeting individual needs for development of unique talents and abilities. Project APT aims at developing more effective ways to mesh these two facets of education, the group and the individual, through training teachers and administrators in the application of reinforcement theory and motivational goal setting.

This year for the first time a central register of pupil attendance is being kept in our school office. Mrs. Nancy Garland is hired as a part time clerk and it is her responsibility to maintain the attendance records. Essentially, this frees teachers from this time consuming clerical task that does not contribute to the teaching of children. This forward step was brought about by the Merrimack Board of Education and welcomed by

the teachers and administrators because it allows educators to concentrate on the main job at hand – educating children.

Respectfully submitted,
Paul C. Lashua, Principal
James Mastricola School

1972 – 1973

DISTRIBUTION OF SUPERINTENDENT’S SALARY

Bedford	32.8%	\$ 6,396.00
Merrimack	67.2%	13,104.00
State of N. H.		<u>2,500.00</u>
		\$22,000.00

DISTRIBUTION OF ASSISTANT SUPERINTENDENT’S SALARY

Bedford	32.8%	\$ 4,694.00
Merrimack	67.2%	9,616.00
State of N. H.		<u>2,190.00</u>
		\$16,500.00

DISTRIBUTION OF ASSISTANT SUPERINTENDENT’S SALARY

Bedford	32.8%	\$ 4,366.00
Merrimack	67.2%	8,944.00
State of N. H.		<u>2,190.00</u>
		\$15,500.00

COUNSELOR'S REPORT

Elementary School Guidance is one of the most important parts of the total educational process. Education is a mental process. Unless a child's mind is free of adverse anxiety, he will not concentrate on learning. Rather, he will concentrate on the cause of his anxiety. It is quite similar to a man or woman trying to do his or her best work on the job, while worrying about something at home.

Counseling is a process the child is guided through by a highly trained and experienced counselor, in which the child learns to analyze his own problem, assess what he has to work with, and decides upon a method for the elimination of the problem. It may be a very simple process, or a very long termed one. It may be on an individual basis, a group basis, or a combination of the two. Only when the problem has been eliminated can the student focus his energies upon his educational needs. Counseling, then, is the core activity in any guidance program. Supporting the counseling is the testing program. Intelligence tests; both group and individual; Achievement tests; Reading tests; Readiness tests; Perceptual Ability tests; and others are used as needed to build a complete understanding of the total child.

Staff Conferences are held in each of the three elementary schools weekly. These conferences include the Counselor, the Speech Therapist, the Reading Teacher, the Classroom Teacher, the Principal, and others as needed. Individual programs are planned for students who need individual help.

The logical place for students to receive this help is in the elementary school, while the student is still young.

This past year more children were able to receive this type of help, as the number of elementary counselors was increased to three. Reed's Ferry School now has a full time counselor, Miss Alice H. Pratte. Thornton's Ferry School now has a full time counselor, Mr. Philip G. Collins. Mrs. Lucy B. Richardson counsels at Masticola School and Merrimack Junior High School. Thus, there is still a great need for one more counselor, so each of these schools could have the services of a full time counselor.

Three new Resource Rooms were utilized for the first time this year. These rooms are staffed with teachers who are specially trained to work with students who have different types of learning problems. The children spend part of the school day in the Resource Room, and the rest of the day in their regular classroom. Mrs. Sharon Berry teaches the Resource Class at Thornton's Ferry School. Mrs. Theresa Maki teaches the Resource Class at Reed's Ferry School. Mr. Robert Keeser handles the Junior High School Resource Class.

Elementary Counselors were fortunate this year to have the services of a part-time School Psychologist, Dr. Jasna Kuftinec, of the Nashua Community Council. Dr. Kuftinec gives special assistance to those students who need special therapy.

The Elementary School Counselors would like to thank the parents and school staffs for their deep concern for the children of Merrimack.

Respectfully submitted,

Philip G. Collins, Counselor
Thornton's Ferry School

Alice H. Pratte, Counselor
Reed's Ferry School

Lucy B. Richardson, Counselor
James Mastricola School
Junior High School

**MERRIMACK SCHOOL DISTRICT
COMPARATIVE ENROLLMENTS**

Grade	Enrolled 9/13/71	Enrolled 1/3/72	Estimated 9/72
1	367	390	407
2	299	310	377
3	288	295	309
4	263	276	298
5	277	290	273
6	257	263	287
Special	<u>23</u>	<u>22</u>	<u>30</u>
	1774	1846	1981
7	213	219	262
8	217	223	218
Special	<u>13</u>	<u>14</u>	<u>10</u>
	443	456	490
9	218	228	222
10	144	168	215
11	124	145	142
12	<u>121</u>	<u>127</u>	<u>121</u>
	<u>607</u>	<u>668</u>	<u>700</u>
Grand Total	2824	2970	3171

HARRY WATKINS FUND

1970-71

Revenue	\$13,780.96
Expenditures	
Special Education — Reading	452.60
Reading Materials	6,384.67
Tests	481.60
Audio-Visual Aids	852.50
Supplemental Reading	<u>5,609.59</u>
	\$13,780.96

HEALTH REPORT

The school health program opened this year with physical examinations for high school athletes. One hundred and thirty students were examined by Dr. March.

Dr. Carl Quimby and Dr. George Prevost, the school optometrists, completed the vision screening of alternate grades from first grade through grade eleven during October. They tested one thousand two hundred fifty six children. The remaining grades were tested by the school nurses. All hearing screening was done by the school nurses. An increase in hearing difficulties is still being encountered. A new audiometer has been purchased to facilitate the testing in the schools.

A preschool screening for hearing and vision was sponsored by the Lions Club. The school nurses assisted by doing the retests for hearing.

A special dental program was presented by the state dental hygienist in the elementary schools with follow up by the school nurses. Dental kits were given to all students in grade three.

Many new filmstrips have been purchased to aid in the teaching of health concepts.

The pre-school registrations were conducted on different days at the three elementary schools. Parents were requested to go to their family physician for their child's pre-school physical examination. A new state law passed in 1971 requires that "there shall be a complete medical examination by a licensed physician of each child prior to or upon first entry into the public school system..." also "all children shall be examined prior to school entrance to detect symptoms of tuberculosis..." As in the past registration was poorly attended with less than two thirds of the total number of first graders registered. Early registration facilitates all planning, it is particularly important in the structuring of small classes.

Mrs. Sandra Tate has been appointed as school nurse for Thorntons Ferry starting in September 1971. This is due to the increased enrollment in the school system.

Eleanor Monte, R.N.
Emma Dodge, R.N.
Barbara Hagen, R.N.

REPORT OF THE PLANNING & BUILDING COMMITTEE FOR MERRIMACK, N.H. SCHOOL DISTRICT

The year started off with Norman Brown resigning as a member of the Planning & Building Committee as he was voted in as a member of the School Board. Paul T. O'Neill was appointed by the board to fill out the unexpired term.

Many hours were spent carrying out the work started last year on the problem of the number of children in the middle grades and the crowded conditions in the Junior High School.

Fenton Keyes, consulting engineers, were contacted and several plans and costs of same were developed. After numerous hours and changes being made, the final proposal was made. This proposal was prepared and presented to the people at a special School District meeting in September at a proposed cost of \$1,400,000.00 for the complete project.

As a result of the people turning down the bond issue at the September meeting the board has had to try to find ways of providing space for the additional pupils that we already have for the coming year. This project is still being worked upon and the recommendation of this board is to go along with the \$1,600,000.00 bond issue as proposed in the School Warrant.

The consulting engineers were also asked to bring in plans and costs of same on an addition to the Masticola School to provide space needed for the Hot Lunch Program Kitchen.

The additions to the Reeds Ferry and Thorntons Ferry Grammar Schools were finally accepted after numerous trips to review the "Punch Lists" of items that had to be completed.

Members of the Planning and Building Committee worked on both the Transportation Study and Teachers Salary Committees during the year.

During the past year numerous other projects were worked on and help given the School Board when asked, it was a pleasure to have such a working group and know their efforts will continue.

Respectfully submitted,

Francis J. O'Gara, Jr., Chairman
Paul T. O'Neill
Earl C. Dodge
George S. Hayward
John E. Lyons
Charles E. Buker

CERTIFICATES OF DEPOSIT AND TREASURY NOTES
DECEMBER 31, 1971

1971	C/D #	Depository	Maturity Date	Interest	Amount	Interest Received	Disposition
Jan. 1	1004	Bank of N.H.	6/8/71	6¼%	\$1,019,780.00	\$32,222.19	Redeposited
June 8	1099	Bank of N.H.	9/6/71	5½%	1,052,002.19	14,465.03	Redeposited
Sept. 6	1152	Bank of N.H.	3/6/71	6¼%	1,066,467.22		
Jan. 1	7193	Indian Head Bank	6/8/71	6¼%	500,000.00	15,625.00	Redeposited
June 8	7834	Indian Head Bank	7/8/71	4¾%	515,625.00	2,041.01	Redeposited
July 8	7930	Indian Head Bank	9/8/71	5¾%	517,666.01	4,960.97	Deposited to Special Sewer Fund
Jan. 1	Treasury	Indian Head Bank	3/10/71	8%	2,000,000.00	80,000.00	Redeposited 1,750,000.00 Deposited to Special Sewer Fund 330,000.
Mar. 10	7607	Indian Head Bank	9/10/71	5¼%	1,750,000.00	45,937.50	Redeposited
Sept. 10	8136	Indian Head Bank	3/10/72	6¼%	1,795,937.50		
Jan. 1	7259	Indian Head Bank	6/30/71	5¾%	285,833.33	8,217.71	Deposited to Special Sewer Fund
June 23	7881	Indian Head Bank	9/23/71	5½%	1,500,000.00	20,625.00	Redeposited
Sept. 23	8194	Indian Head Bank	3/23/72	6½%	1,020,625.00		
Sept. 23	8195	Indian Head Bank	12/23/71	6%	500,000.00	7,500.00	Deposited to Special Sewer Fund

Total Certificates of Deposit Outstanding December 31, 1971 = \$3,883,029.72

Total Interest earned in 1971 = \$ 231,594.41

**STATE OF NEW HAMPSHIRE
TAX COMMISSION
SUMMARY OF FINDINGS AND RECOMMENDATIONS**

The School Board
Merrimack School District
Merrimack, New Hampshire
Gentlemen:

Submitted herewith is the report of the examination and audit of the accounts of the Merrimack School District for the fiscal year ended June 30, 1971, which was made by this Division in accordance with the vote of the District. Exhibits as hereafter listed are included as part of the report.

SCOPE OF AUDIT

Included in the examination and audit were the accounts and records of the School Board, School District Treasurer and School Lunch Program.

FINANCIAL INFORMATION

General Fund:

Comparative Balance Sheets: (Exhibit A-1)

Comparative Balance Sheets — General Fund — as of June 30, 1970 and June 30, 1971 are presented in Exhibit A-1. As indicated therein, the Net Debt of the District increased by \$961,810.04, from \$2,419,909.57 to \$3,381,719.61, during the fiscal year ended June 30, 1971.

Analysis of Change in Financial Condition: (Exhibit A-2)

An analysis of the change in financial condition of the School District during the fiscal year is made in Exhibit A-2 with the factors which caused the change indicated therein.

These were as follows:

Increases in Net Debt:

Bonds Issued During Year	\$1,200,000.00	
Cash Surplus Transferred to Capital Reserve Fund	<u>37,278.41</u>	
		\$1,237,278.41

Decreases in Net Debt:

Net Budget Surplus	\$ 64,968.37	
Bonds Paid During Year	161,000.00	
Long Term Notes Paid During Year	<u>49,500.00</u>	
		<u>275,468.37</u>

Net Increase in Net Debt	\$ 961,810.04
--------------------------	---------------

**Comparative Statement of Appropriations
and Expenditures – Estimated and Actual Revenues:
(Exhibits A-3 and A-4)**

Comparative statements of appropriations and expenditures, estimated and actual revenues for the fiscal year ended June 30, 1971 are presented in Exhibits A-3 and A-4. As indicated by the Budget Summary (Exhibit A-4), a net unexpended balance of appropriations of \$11,850.31 plus a revenue surplus of \$53,118.06 resulted in a net budget of \$64,968.37.

Non-Revenue Funds: (Exhibit A-5)

Comparative Balance Sheets of the Non-Revenue Funds as of June 30, 1970 and June 30, 1971 is included in Exhibit A-5. Authorized but unissued bonds at June 30, 1971 amounted to \$150,000.00. Unexpended balance of non-revenue appropriations at June 30, 1971 totaled \$397,559.03.

TREASURER

General Fund:

Classified Statement of Receipts and Expenditures: (Exhibit B-1)

A classified statement of general fund receipts and expenditures for the fiscal year ended June 30, 1971, made up in accordance with the uniform classification of accounts is included in Exhibit B-1. Proof of the Treasurer's balance as of June 30, 1971 is included in Exhibit B-2.

Building Funds: (Exhibits B-3, B-4 and B-5)

Summary statement of the fiscal transactions in the various building fund accounts during the fiscal year ended June 30, 1971 are presented in Exhibits B-3, B-4 and B-5.

School Tax Account: (Exhibit E)

A statement of the school tax account with the Town of Merrimack is included in Exhibit E. As indicated therein, as of June 30, 1971, the School District had received from the Town the total of the 1970-1971 School Tax of \$1,899,940.00.

Long Term Indebtedness: (Exhibit F)

A statement of the outstanding long term indebtedness of the School District as of June 30, 1971 showing annual debt service requirements, is contained in Exhibit F.

GENERAL COMMENTS

Current Surplus:

The current surplus (excess of total assets over current liabilities) increased by \$27,689.96, from \$3,590.43 to \$31,280.39 during the fiscal year ended June 30, 1971, as shown herewith:

	June 30, 1970	June 30, 1971
Total Assets	\$146,434.84	\$228,995.25
Current Liabilities	<u>142,844.41</u>	<u>197,714.86</u>
Current Surplus	\$ 3,590.43	\$ 31,280.39

Custody of Capital Reserve Fund of School District:

The provisions of Chapter 35, Section 2, of the Revised Statutes Annotated, provide as follows with regard to the custody of School District Capital Reserves:

“R.S.A. 35:2 - Custody of School District Reserves — Whenever any capital reserve of a school district is established, the same shall be held in custody by the trustees of trust funds of the Town wherein the school district lies.----”

Accordingly, the capital reserve fund now in the hands of the District Treasurer should be transferred at once to the custody of trustees of trust funds of the Town of Merrimack.

Conclusion:

The provisions of Chapter 184 of the Laws of 1955 require that the auditors' summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the School District. Publication of the Exhibits included in the audit report is optional, at the discretion of the School Board.

We extend our thanks to the officials of the Merrimack School District for their assistance during the course of the audit.

Very truly yours,

Frederick E. Laplante, Director
Division of Municipal Accounting
State Tax Commission

MERRIMACK SCHOOL DISTRICT

Certificate of Audit

This is to certify that we have examined and audited the accounts and records of the Merrimack School District for the fiscal year ended June 30, 1971.

Our examination was made in accordance with generally accepted auditing standards and accordingly included such other auditing procedures as were considered necessary in the circumstances.

In our opinion, the Exhibits included herewith present fairly the financial condition of the School District as of June 30, 1971, together with the results of operations for the fiscal year ended on that date.

Respectfully submitted,

Frederick E. Laplante, Director
Division of Municipal Accounting
State Tax Commission

EXHIBIT A-1
MERRIMACK SCHOOL DISTRICT

General Fund

Comparative Balance Sheets

As of June 30, 1970 and June 30, 1971

ASSETS	June 30, 1970	June 30, 1971
Cash on Hand:		
General Fund	\$ 1,360.00	\$ 38,919.33
Cash with Fiscal Agent (Bond and Coupon Account)	1,762.50	9,060.00
School Lunch Program	<u>3,182.86</u>	<u>6,161.48</u>
	\$ 6,305.36	\$ 54,140.81
McGaw Normal Institute Fund (Contra)	10,000.00	10,000.00
Land Purchase Agreement Cash:		
Bruce-Time Investment Acct.	\$17,423.91	\$14,859.26
Burns-Certificate of Deposit	16,000.00	14,000.00
Baker-Certificate of Deposit	<u>35,000.00</u>	<u>30,000.00</u>
	68,423.91	58,859.26
Accounts Due District:		
From State of New Hampshire:		
Driver Education	\$ 580.00	\$ 520.00
Intellectually Retarded		2,130.77
Physically Handicapped		224.40
Gas Tax Reimbursement	335.20	

From Federal Agency: School Lunch Reimbursements (Contra) N.D.E.A. – Title V	3,630.78 251.32	6,837.54	9,712.71 96,282.47
Capital Reserve Fund (Contra)			
TOTAL ASSETS		4,797.30	\$ 228,995.25
NET DEBT		56,908.27	3,381,719.61
TOTAL ASSETS AND NET DEBT		\$ 146,434.84 2,419,909.57 \$2,566,344.41	\$3,610,714.86
LIABILITIES			
Appropriations Forwarded (Exhibit A-3)			\$ 8,018.37
Matured Interest Payable			9,060.00
Earmarked Funds:			
E.S.E.A.-Title I	\$ 1,360.00	\$ 5,355.00	
School Lunch Program			
Funds	6,813.64	12,999.02	
Land Purchase Agreement			
Cash	66,000.00	56,000.00	
McGaw Normal Institute Fund (Contra)		74,173.64	74,354.02
Capital Reserve Fund (Contra)		10,000.00	10,000.00
Long Term Notes and Bonds		56,908.27	96,282.47
Outstanding		2,423,500.00	3,413,000.00
TOTAL LIABILITIES		\$2,566,344.41	\$3,610,714.86

EXHIBIT A-3
MERRIMACK SCHOOL DISTRICT
General Fund
Comparative Statement of Appropriations and Expenditures
Fiscal Year Ended June 30, 1971

	Approp. Forwarded From 1969-70	Appropriations 1970-71	Receipts and Reimb.	Total Amount Available	Expenditures 1970-71	Unexpended Balance	Overdrafts Balance	Appropriations Forwarded to 1971-72
Administration:								
Salaries		\$ 1,680.00		1,680.00	1,680.00			
Contracted Services		1,340.00		1,340.00	1,456.56		116.56	
Other Expenses		420.00		420.00	939.67		519.67	
Instruction:								
Salaries		1,114,950.00	25.31	1,114,975.31	1,126,572.94			
Textbooks		32,030.00	2,002.00	34,032.00	25,489.89	523.74	11,597.63	8,018.37
Library and Audiovisual								
Materials		31,525.00	552.50	32,077.50	22,651.51	9,425.99		
Teaching Supplies		39,318.00	34.96	39,352.96	34,409.19	4,943.77		
Other Expenses		5,224.00		5,224.00	2,995.19	2,228.81		
Attendance Services		300.00		300.00	300.00			
Health Services		23,458.00		23,458.00	22,934.21	523.79		
Pupil Transportation		69,240.00		69,240.00	69,048.00	192.00		
Operation of Plant:								
Salaries		69,400.00		69,400.00	66,252.25	3,147.75		
Supplies		7,766.00	33.60	7,799.60	9,456.29		1,656.69	
Contracted Services		1,952.00		1,952.00	2,619.90		667.90	
Heat		16,000.00	4,600.00	20,600.00	27,430.60		6,830.60	
Utilities		22,381.00	4,000.00	26,381.00	29,140.41		2,759.41	
Other Expenses		450.00		450.00		450.00		
Maintenance of Plant		13,376.00	497.52	13,873.52	22,038.52		8,165.00	
Fixed Charges:								
Employee Retirement & F.I.C.A.		75,260.00		75,260.00	61,170.74	14,089.26		
Insurance		19,000.00	41.12	19,041.12	22,964.87		3,923.75	
School Lunch and Special								
Milk Program		5,010.00		30,508.60	30,498.60	10.00		
Student-Body Activities		14,397.00	25,498.60	14,397.00	14,595.95		198.95	
Capital Outlay:								
Buildings		722.00		722.00	1,162.56		440.56	
Equipment		31,537.00		31,537.00	25,556.86	5,980.14		
Debt Service:								
Principal of Debt		198,000.00	10,000.00	208,000.00	210,500.00		2,500.00	
Interest on Debt		194,778.00	1,232.00	196,010.00	187,716.97	8,293.03		

Outgoing Transfer Accounts In-State:

Tuition	753.00				753.00
Supervisory Union Expenses	29,375.00				.39
Expenditures To Other Than				29,374.61	
Public Schools	7,200.00			6,981.20	218.80
Summer School					
Driver Education		2,080.00		1,633.44	446.56
E.S.E.A. Title I	\$1,360.00	5,355.00		1,360.00	
	<u>\$1,360.00</u>	<u>\$55,952.61</u>	<u>\$2,084,154.61</u>	<u>\$2,058,930.93</u>	<u>\$51,227.03</u>
	\$2,026,842.00	\$55,952.61	\$2,084,154.61	\$2,058,930.93	\$51,227.03
				\$39,376.72	\$13,373.37
					5,355.00
					\$13,373.37

EXHIBIT A-4
MERRIMACK SCHOOL DISTRICT
General Fund
Comparative Statement of Estimated and Actual Revenues
and Budget Summary
Fiscal Year Ended June 30, 1971

	Revenues		
	Estimated	Actual	
Taxes From School District Levies:			
1970-71 School Tax	\$1,899,940.00	\$1,899,940.00	
Revenue From State Sources:			
Foundation Aid	36,428.00	36,427.99	.01
School Building Aid	61,073.00	61,073.20	.20
Driver Education	600.00	520.00 (1)	
Intellectually Retarded	500.00	2,130.77 (1)	1,630.77
Sweepstakes	11,301.00	11,460.18	159.18
Physically Handicapped		224.40 (1)	224.40
Road Toll Refunds		1,564.24	1,564.24
Revenue From Federal Sources:			
Public Law 874	6,000.00	23,461.00	17,461.00
Other Revenues:			
Tuition		1,068.30	1,068.30
Income From Investments		27,652.69 (2)	27,652.69
Income From Trust Funds	11,000.00	14,280.97	3,280.97
Rent		75.00	75.00
Old Checks Cancelled		81.32	81.32
	<u>\$2,026,842.00</u>	<u>\$2,079,960.06</u>	<u>\$53,198.07</u>
			<u>\$80.01</u>

(1) Accounts Receivable at June 30, 1971

(2) Includes \$435.35 excess interest earned during fiscal year on
Bruce Land Agreement Cash deposits.

BUDGET SUMMARY

Unexpended Balance of Appropriations	\$ 51,227.03	
Overdrafts of Appropriations	<u>39,376.72</u>	
Net Unexpended Balance of Appropriations		\$11,850.31
Actual Revenues	\$2,079,960.06	
Estimated Revenues	<u>2,026,842.00</u>	
Revenue Surplus		<u>53,118.06</u>
Net Budget Surplus		<u>\$64,968.37</u>

EXHIBIT A-5
MERRIMACK SCHOOL DISTRICT
Non-Revenue Funds
Comparative Balance Sheets
As of June 30, 1970 and June 30, 1971

ASSETS		June 30, 1970	June 30, 1971
Cash:			
In Bank	\$	21,468.35	\$247,559.03
Certificates of Deposits		<u>700,000.00</u>	
	\$	\$ 721,468.35	\$247,559.03
Bonds Authorized-Unissued:			
High School Addition	\$	150,000.00	\$150,000.00
Reeds and Thorntons Ferry School Addition		<u>1,200,000.00</u>	
		1,350,000.00	150,000.00
TOTAL ASSETS		<u>\$2,071,468.35</u>	<u>\$397,559.03</u>
LIABILITIES			
Bond Anticipation Notes Payable	\$	50,000.00	
Unexpended Balances of Non-Revenue Appropriations:			
High School Building Fund	\$	845.08	
High School Addition Building Fund		<u>860,776.77</u>	189,704.67
Reeds and Thorntons Ferry School Addition Bldg. Fund		<u>1,150,459.44</u>	207,854.36
		2,012,081.29	397,559.03
Unappropriated Surplus		<u>9,387.06</u>	
TOTAL LIABILITIES		<u>\$2,071,468.35</u>	<u>\$397,559.03</u>

EXHIBIT B-1
MERRIMACK SCHOOL DISTRICT
General Fund
Classified Statement of Receipts and Expenditures
Fiscal Year Ended June 30, 1971

Receipts		
Local Taxation:		
Current Appropriation:		
Town of Merrimack		\$1,899,940.00
Revenue From Federal Sources:		
N.D.E.A.-Title V (1969-70 Acct.)	\$	251.32
School Lunch and Special		
Milk Program		25,498.60
Public Law 874		23,461.00
Public Law 89: 10: (E.S.E.A.)		
Title I		<u>5,355.00</u>
		54,565.92
Revenue From State Sources:		
Foundation Aid		36,427.99
School Building Aid		61,073.20
Driver Education -		
1969-70 Account		580.00
Sweepstakes		11,460.18
Road Toll Refunds -		
1969-70 Account		335.20
Road Toll Refunds -		
1970-71 Account		1,564.24
Driver Education -		
Summer Program		<u>640.00</u>
		112,080.81

Revenue From Other Sources:

Tuition	1,068.30
Rent	75.00
Transfer from High School Addition Bldg. Fund (Premium and Accrued Interest on Bonds Sold, Plus Accrued Interest on Investments)	25,419.34
Interest on Investments	1,798.00
Old Checks Cancelled	81.32
Income From Trust Funds	14,280.97
Driver Education - Summer Program	1,440.00

44,162.93

Appropriation Credits:

Instruction:	
Salaries	25.31
Textbooks	2,002.00
Library and Audiovisual Materials	552.50
Teaching Supplies	34.96
Operation of Plant Supplies	33.60
Heat	4,600.00
Utilities	4,000.00
Maintenance of Plant	497.52
Fixed Charges:	
Insurance	41.12
Debt Service:	
Principal of Debt	10,000.00
Interest on Debt	1,232.00

23,019.01

Total Receipts from All Sources

\$2,133,768.67

Balance - July 1, 1970

1,360.00

Grand Total

\$2,135,128.67

Expenditures

Administration:

Salaries	\$ 1,680.00
Contracted Services	1,456.56
Other Expenses	939.67

\$ 4,076.23

Instruction:

Salaries	\$1,126,572.94
Textbooks	25,489.89
Library and Audiovisual	
Materials	22,651.51
Teaching Supplies	34,409.19
Other Expenses	2,995.19

1,212,118.72

Attendance Services

300.00

Health Services

22,934.21

Pupil Transportation

69,048.00

Operation of Plant:

Salaries	66,252.25
Supplies	9,456.29
Contracted Services	2,619.90
Heat	27,430.60
Utilities	29,140.41

134,899.45

Maintenance of Plant

22,038.52

Fixed Charges:

Employee Retirement and

F.I.C.A.

61,170.74

Insurance

22,964.87

84,135.61

School Lunch and Special Milk Program:

Federal Monies	25,498.60
District Monies	5,000.00

30,498.60

Student-Body Activities		14,595.95
Capital Outlay:		
Buildings	1,162.56	
Equipment	<u>25,556.86</u>	
		26,719.42
Debt Service:		
Principal of Debt	210,500.00	
Interest on Debt	<u>187,716.97</u>	
		398,216.97
Outgoing Transfer Accounts In-State:		
Supervisory Union Expenses	29,374.61	
Payment Into Capital		
Reserve Funds	<u>37,278.41</u>	
		66,653.02
Expenditures To Other Than		
Public Schools		6,981.20
Summer School		1,633.44
E.S.E.A. Title I		<u>1,360.00</u>
Total Expenditures For All Purposes		\$2,096,209.34
Balance—June 30, 1971		<u>38,919.33</u>
Grand Total		\$2,135,128.67

EXHIBIT C
MERRIMACK SCHOOL DISTRICT
School Lunch Program
Statement of Account and Proof of Balance
Fiscal Year Ended June 30, 1971

Balance — July 1, 1970		\$	3,182.86
Receipts During Year:			
Lunch Sales:			
Children	\$	82,596.75	
Adults		4,367.45	
Federal Reimbursements		25,498.60	
District Appropriation		5,000.00	
Milk Program Sales		8,606.22	
			<u>126,069.02</u>
			\$129,251.88
Expenditures During Year:			
Food		72,681.99	
Labor:			
Adults		39,397.06	
Children		869.40	
Equipment		316.94	
Supplies		8,342.92	
Food Transportation		1,391.00	
Other		91.09	
			<u>123,090.40</u>
Balance—June 30, 1971		\$	6,161.48

Proof of Balance

Balance in the Indian Head National Bank, Nashua, N.H.—Per Statement			
June 30, 1971	\$	2,851.18	
Add: Deposit of July 19, 1971		<u>3,320.30</u>	
	\$	6,171.48	
Less: Outstanding Check		<u>18.00</u>	
			\$ 6,153.48

Balance in the Indian Head National Bank, Nashua, N.H.—Per Statement			
June 30, 1971	\$	1,192.52	
Less: Outstanding Check		<u>1,184.52</u>	
			8.00
Reconciled Balance-June 30, 1971			\$ 6,161.48

EXHIBIT G
MERRIMACK SCHOOL DISTRICT
Statement of Long Term Indebtedness, Showing Annual
Maturities of Principal and Interest
As of June 30, 1971

Amount of Original Issue	School Bonds		School Notes		Mastricola Addition Notes		High School Notes		School Bonds	
	3.10%	June 15, 1958	3.75%	August 1, 1960	3.75%	June 1, 1963	3.20%	June 21, 1965	4.70%	June 15, 1968
Principal Payable Date		July 15		August 1		June 1		June 15		June 15
Interest Payable Dates		January 15 and July 15		February 1 and August 1		June 1 and December 1		June 15 and December 15		June 15 and December 15
Payable At		The Merchants National Bank of Boston		Second National Bank Nashua, N.H.		Second National Bank Nashua, N.H.		Second National Bank Nashua, N.H.		New England Merchants National Bank of Boston
Maturities										
Fiscal Year Ending:										
June 30, 1972		Principal \$ 6,000.00	Interest \$ 1,209.00	Principal \$ 8,500.00	Interest \$ 3,411.04	Principal \$ 8,000.00	Interest \$ 3,900.00	Principal \$ 23,000.00	Interest \$ 10,304.00	Principal \$ 50,000.00
June 30, 1973		6,000.00	1,023.00	8,500.00	3,096.77	8,000.00	3,600.00	23,000.00	9,568.00	50,000.00
June 30, 1974		5,000.00	852.50	8,500.00	2,764.69	8,000.00	3,300.00	23,000.00	8,832.00	50,000.00
June 30, 1975		5,000.00	697.50	8,500.00	2,441.51	8,000.00	3,000.00	23,000.00	8,096.00	50,000.00
June 30, 1976		5,000.00	542.50	8,500.00	2,118.34	8,000.00	2,700.00	23,000.00	7,360.00	50,000.00
June 30, 1977		5,000.00	387.50	8,500.00	1,800.52	8,000.00	2,400.00	23,000.00	6,624.00	50,000.00
June 30, 1978		5,000.00	232.50	8,500.00	1,471.98	8,000.00	2,100.00	23,000.00	5,888.00	50,000.00
June 30, 1979		5,000.00	77.50	8,500.00	1,148.80	8,000.00	1,800.00	23,000.00	5,152.00	50,000.00
June 30, 1980				8,500.00	825.63	8,000.00	1,500.00	23,000.00	4,416.00	50,000.00
June 30, 1981				8,500.00	504.27	8,000.00	1,200.00	23,000.00	3,680.00	50,000.00
June 30, 1982				9,000.00	169.69	8,000.00	900.00	23,000.00	2,944.00	50,000.00
June 30, 1983						8,000.00	600.00	23,000.00	208.00	50,000.00
June 30, 1984						8,000.00	300.00	23,000.00	1,472.00	50,000.00
June 30, 1985									736.00	50,000.00
June 30, 1986										50,000.00
June 30, 1987										50,000.00
June 30, 1988										50,000.00
June 30, 1989										50,000.00
June 30, 1990										50,000.00
		\$42,000.00	\$5,022.00	\$94,000.00	\$19,753.24	\$104,000.00	\$27,300.00	\$322,000.00	\$77,280.00	\$850,000.00
										\$359,550.00

EXHIBIT G (Continued)

	High School Addition Bonds		Land Acquisition Note		Land Acquisition Note		Land Acquisition Note		School Bonds Series A (State Guaranteed)	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Amount of Original Issue	\$850,000.00		\$30,000.00		\$20,000.00		\$45,000.00		\$900,000.00	
Date of Original Issue	April 1, 1970		April 1, 1965		June 28, 1968		May 28, 1968		June 15, 1970	
Principal Payable Date	April 1		April 1		June 1		June 1		June 15	
Interest Payable Dates	April 1 and October 1		April 1		June 1		June 1		June 15 and December 15	
Payable At	New England Merchants National Bank of Boston		Arthur and Alberta Bruce		James B. Burns		Harold H. Baker		New England Merchants National Bank of Boston	
Maturities										
Fiscal Year Ending:	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
June 30, 1972	\$ 45,000.00	\$ 48,300.00	\$ 3,000.00	\$ 384.00	\$ 2,000.00	\$ 658.00	\$ 5,000.00	\$ 50,445.00	\$ 45,000.00	\$ 47,790.00
June 30, 1973	45,000.00	45,600.00	3,000.00	288.00	2,000.00	564.00	5,000.00	45,135.00	45,000.00	42,480.00
June 30, 1974	45,000.00	42,900.00	3,000.00	192.00	2,000.00	470.00	5,000.00	45,000.00	45,000.00	39,825.00
June 30, 1975	45,000.00	40,200.00	3,000.00	96.00	2,000.00	376.00	5,000.00	45,000.00	45,000.00	37,170.00
June 30, 1976	45,000.00	37,500.00			2,000.00	282.00	5,000.00	45,000.00	45,000.00	34,515.00
June 30, 1977	45,000.00	34,800.00			2,000.00	188.00	5,000.00	45,000.00	45,000.00	31,860.00
June 30, 1978	45,000.00	32,100.00			2,000.00	94.00		45,000.00	45,000.00	29,205.00
June 30, 1979	45,000.00	29,400.00						45,000.00	45,000.00	26,550.00
June 30, 1980	45,000.00	26,700.00						45,000.00	45,000.00	23,895.00
June 30, 1981	40,000.00	24,000.00						45,000.00	45,000.00	21,240.00
June 30, 1982	40,000.00	21,600.00						45,000.00	45,000.00	18,585.00
June 30, 1983	40,000.00	19,200.00						45,000.00	45,000.00	15,930.00
June 30, 1984	40,000.00	16,800.00						45,000.00	45,000.00	13,275.00
June 30, 1985	40,000.00	14,400.00						45,000.00	45,000.00	10,620.00
June 30, 1986	40,000.00	12,000.00						45,000.00	45,000.00	7,965.00
June 30, 1987	40,000.00	9,600.00						45,000.00	45,000.00	5,310.00
June 30, 1988	40,000.00	7,200.00						45,000.00	45,000.00	2,655.00
June 30, 1989	40,000.00	4,800.00								
June 30, 1990	40,000.00	2,400.00								
	\$805,000.00	\$469,500.00	\$12,000.00	\$ 960.00	\$14,000.00	\$2,632.00	\$30,000.00	\$855,000.00	\$504,450.00	

EXHIBIT G (Continued)

School Bonds Series B 6.50%

Amount of Original Issue	\$ 300,000.00
Date of Original Issue	June 15, 1970
Principal Payable Date	June 15
Interest Payable Dates	June 15 and December 15
Payable At	New England Merchants National Bank of Boston

Maturities Fiscal Year Ending:	Principal	Interest	Total Principal	Total Interest
June 30, 1972	\$ 15,000.00	\$ 18,525.00	\$ 210,500.00	\$ 177,086.04
June 30, 1973	15,000.00	17,550.00	210,500.00	166,679.77
June 30, 1974	15,000.00	16,575.00	209,500.00	156,271.19
June 30, 1975	15,000.00	15,600.00	209,500.00	145,887.01
June 30, 1976	15,000.00	14,625.00	206,500.00	135,502.84
June 30, 1977	15,000.00	13,650.00	206,500.00	125,220.02
June 30, 1978	15,000.00	12,675.00	201,500.00	114,926.48
June 30, 1979	15,000.00	11,700.00	199,500.00	104,638.30
June 30, 1980	15,000.00	10,725.00	194,500.00	94,521.63
June 30, 1981	15,000.00	9,750.00	189,500.00	84,484.27
June 30, 1982	15,000.00	8,775.00	190,000.00	74,733.69
June 30, 1983	15,000.00	7,800.00	181,000.00	65,148.00
June 30, 1984	15,000.00	6,825.00	181,000.00	55,732.00
June 30, 1985	15,000.00	5,850.00	173,000.00	46,316.00
June 30, 1986	15,000.00	4,875.00	150,000.00	37,200.00
June 30, 1987	15,000.00	3,900.00	150,000.00	28,820.00
June 30, 1988	15,000.00	2,925.00	150,000.00	20,440.00
June 30, 1989	15,000.00	1,950.00	100,000.00	12,060.00
June 30, 1990	15,000.00	975.00	100,000.00	6,030.00
	\$285,000.00	\$185,250.00	\$3,413,000.00	\$1,651,697.24

SCHOOL DISTRICT
SCHOOL BUS REGULATIONS FOR SCHOOL PUPILS

1. The school bus driver is in complete charge of the school bus and the pupils and shall have the same authority in maintaining discipline as a teacher in the classroom under the supervision of the school board and superintendent of schools.
2. The pupils must be on time at the designated bus stops to meet the school bus. Since the school bus is operating on a schedule, it cannot wait at any bus stop for children who are not within sight of the stop when the bus arrives.
3. Any unnecessary talking with the school bus operator is prohibited.
4. While ordinary conversation between pupils is permitted, loud, vulgar and other improper language will not be tolerated.
5. Smoking may not be permitted in the school bus. Waste paper and other articles may not be thrown on the floor or out the windows while the pupils are in the bus.
6. Pupils are not permitted to get on or off the bus while it is in motion. The center aisle shall be kept free at all times.
7. Lunch boxes, books and any other bundles carried by the pupils shall be kept on their seats or in a place designated by the school bus driver.
8. Pupils shall go to the rear of the bus when getting on unless assigned to a seat near the front by the school bus driver.
9. The rear emergency door shall be used only in case of emergency.
10. All pupils must be seated in the bus while it is in motion.
11. Any violation of the above approved rules or safety measures made by the school board will be reported to the school authorities who can forbid the offender temporarily or permanently from riding on the school bus.

**MERRIMACK SCHOOL DISTRICT
RULES AND REGULATIONS
PERTAINING TO USE OF SCHOOL FACILITIES**

1. The principal of the school is responsible for the schedule of the use of any school facility.
2. No school facility is to be used when it interferes with the educational schedule or creates a hardship on school personnel.
3. The use of alcoholic beverages on school property is prohibited.
4. Smoking will be permitted in restricted areas, namely the Front Lobby and lavatories only.
5. Requests for use of facilities are to be acquired from the building principal and stated in writing.
6. All payments for the rental of facilities shall be payable to the Superintendent of Schools, Hudson, N.H.
7. All payments for personnel services shall be made directly to the personnel involved.
8. The three OUTSIDE EXITS in the Auditorium shall be used in case of emergency only. The entrance and exit to the Auditorium shall be through the main lobby only.
9. There shall be no decorations of any kind affixed to any permanent part of the Auditorium. The use of any scenery or props on the stage shall be first approved by the school board.
10. No requests will be considered if a school sponsored or Town government activity is scheduled during the same period requested by an organization.
11. Statement that the organization or function will be in the event of damage to the building or equipment, reimburse the school District within a 30 day period from the date of the damage, the full amount of the cost of repairs or replacement.
12. District organizations may use school facilities free of rental charge provided no admission is charged or donation requested.
13. When admission is charged or donations required the following rental charges will prevail.
 - A. Use of auditorium \$25.00
 - B. Use of auditorium and kitchen \$35.00
 - C. Use of single classroom \$4.00

“NO SCHOOL” SIGNAL

If school is to be called off for any reason there will be notice read over stations WOTW and WSMN in Nashua and WFEA in Manchester 7:30 o'clock in the morning.

Because of the required 180 days of school brings the closing of the school year well into the month of June, it is the feeling of the School Board, that it would be unwise to call off school unless it is impossible for the busses to negotiate their routes. We are asking all parents to use their own discretion sending children to school during a bad storm.

SCHOOL BOARD MEETINGS

The regular monthly meeting of the School Board is held at the Merrimack High School on the First Tuesday of each month at 7:30 P.M. The meeting is open to anyone with complaints or suggestions on the operation of our school system. The only way that the School Board can act on any situation is as a body.

CLOSED SCHOOL YARD

School Street adjacent to the Junior High School and all driveways leading to both the Junior High School and Mastricola Elementary School are closed to all traffic except School Busses between the hours of 8:00 A.M. to 9:00 A.M. and 2:30 P.M. to 4:00 P.M. when schools are in session.

